

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday October 22 1986

D 8523 B

Opposition revival
worries
Papandreou, Page 2

Austria	Sch. 20	Indonesia	Rp 3100	Philippines	Pes. 20
Belgium	Bfr 20	Italy	Lira 1,950	Portugal	Esc. 100
Canada	Cdn 1.00	Japan	Yen 110	S. Africa	Rand 6.00
Denmark	Dkr 2.00	South Korea	Won 200	Singapore	S\$ 4.10
France	FFr 100	Taiwan	N.T. 20	Spain	Pes. 165
Germany	DM 2.00	Thailand	Baht 50	Sweden	Skr 7.00
Greece	Dr 200	USA	Dollar 1.00	Switzerland	Sfr 2.20
Hong Kong	Hk\$ 1.00				
India	Rs 15				



World news Business summary

UK to cut Olivetti chief in links with Beirut

Britain is withdrawing half its diplomatic staff from Lebanon temporarily for security reasons. Reports from Beirut said the move was linked to the trial in London of Jordanian Nizar Hindawi on charges of plotting to blow up an Israeli airliner.

In Beirut, an American was reported kidnapped by a group calling itself the Revolutionary Justice Organisation. Page 6

Machel death riot

Thousands of youths rioted in Harare Zimbabwe over the death of Mozambican President Samora Machel. They caused extensive damage to the offices of South African Airways and Air Malawi and stoned the Malawian, South African and US embassies. Shadowy past of Mozambique rebels. Page 6

Amal holds Israeli

The Shia Muslim Amal movement confirmed it was holding an Israeli airman who bailed out during an air raid on south Lebanon last Thursday. Page 6

Manila peace effort

Attempts by the Philippine vice president and the armed forces chief to mend a rift in the cabinet have created a possible way out of a looming government crisis. Page 6

Key Irish vote

The first of two votes which could bring down Dr Garret FitzGerald's Fine Gael-Labour coalition will be held today when the Irish parliament resumes after the summer recess. Page 3

Swedish truce ends

Thousands of Swedish local government workers ended a three-day truce and went back on strike after talks failed to resolve a public sector pay dispute. Page 3

Thatcher to US

British Prime Minister Margaret Thatcher will make a brief visit to the US on November 15 to discuss the international scene with President Reagan following the Reykjavik summit. Page 3

BBC libel payment

The British Broadcasting Corporation agreed to pay libel damages and legal costs totalling £200,000 (£400,000) to two Conservative members of parliament accused in the current affairs programme Panorama of having links with far-right groups. Page 13

IRA suspect held

Alleged Irish Republican Army gunman William Quinn was flown from the US to Britain and charged with murdering a London policeman after losing a five-year battle to avoid extradition. Dutch ruling. Page 2

Polish penalties cut

Poland said that lower courts could deal with some political offences, including illegal protests and publishing, which would mean lesser penalties. Page 2

Kampuchea appeal

West European and South-East Asian nations meeting in Jakarta urged the Soviet Union to withdraw its forces from Afghanistan and to influence Vietnam to pull out of Kampuchea. Page 6

Queen backs accord

Queen Elizabeth received a lavish welcome to Hong Kong and gave her support to a Sino-British accord that hands the British colony back to China in 1997. Trade encouraged. Page 4

Indian spectacular

Some 30,000 Indian screen stars and film industry workers jammed the streets of Bombay, drawing thousands of spectators, in a protest against a new tax on film making.

US expulsions raise stake in superpower spy row

BY LIONEL BARBER IN WASHINGTON AND PATRICK COCKBURN IN MOSCOW

THE STAKES in the spying row between the US and the Soviet Union were dramatically raised yesterday when the US expelled 55 more Soviet diplomats.

The Soviet Union had earlier called for an end to the two month old expulsions and arrests row but strongly hinted that it might retaliate against any further expulsions of Soviet diplomats by the US.

The latest US move followed Moscow's weekend expulsion of five US diplomats and appeared as a direct snub to the Soviets request to cool the row.

The US action has revived the underlying tensions in the Soviet-US relationship and would appear to belie recent claims that they are close to a sweeping deal to reduce nuclear weapons.

The State Department, announcing the latest expulsions, said that five Soviets - four from the embassy in Washington and one from the Soviet consulate in San Francisco - had been ordered to leave by November 12 in response to Moscow's move.

Mr Charles Redman, the chief spokesman said that the 50 other diplomatic and consular personnel had been told to leave by November 12. This would bring the Soviet embassy and consular employees in the US to the same comparable level as representatives in Moscow and Leningrad.

Mr Redman said: "In taking the steps outlined the US has corrected a long standing imbalance in our relationship."

Mr Gennady Gerashov, the Soviet foreign ministry spokesman had said before the news of the latest US expulsions, that it was time

to "draw a thick line" under tit-for-tat expulsions.

Indicating however, there could be yet more retaliation he emphasised that Moscow had responded to the expulsion of 25 of its diplomats from the UN headquarters in New York by expelling only five US diplomats from Moscow. He strongly implied the number could have been higher.

Until yesterday's move, US officials had appeared to be reluctant to escalate the spying row which was triggered last August by the arrest on espionage charges of a Soviet scientist based at the United Nations.

President Reagan and his advisers have been stressing that there is a good chance of an arms deal with the Soviets, covering deep cuts

in each superpower's strategic weapons arsenals.

President Reagan, referring to the Reykjavik meeting, said yesterday there was "ample reason for optimism" on arms talks. But the US move could seriously disrupt relations if the Soviets made good their threat to retaliate further.

US officials have however drawn a distinction between the arms talks and the spying row.

US officials have made clear their concern in recent months over Soviet spying, particularly in the area of high technology. The Senate has introduced legislation aimed at cutting the number of Soviet Diplomats, arguing that it is cheaper to throw out spies than hand over more funds to an already overstretched FBI.

Earlier this year, the US told the Soviet Union that it wanted a 40 per cent cut in its personnel at the United Nations to around 170 by April 1988. Officials have also drawn a distinction between Soviet representation at the UN and its embassy in Washington.

According to the new equal ceilings laid down by the US, the combined bilateral missions will have 235 slots for their embassies and 26 for their consulates general. The US consulate is in Leningrad.

The State Department refused to comment on suggestion from intelligence sources in Capitol Hill that the US would be relaxed about further reductions to a total figure of around 200.

The US said it regretted the Soviet expulsions last weekend but said that its latest action had corrected a long-standing imbalance in its relationship.

Moscow may now reverse its policy of portraying the Reykjavik summit as a partial success and take yesterday's expulsions by the US as a sign that President Reagan's Administration is not prepared to reach any agreements with the Soviet Union.

Some Soviet foreign policy makers have always argued that President Reagan and his Administration are committed to an anti-communist ideology which makes it impossible for them to reach an understanding with the Soviet Union.

Judging from the Soviet reaction to the expulsion of 31 Soviet officials and journalists from Britain last year, when exactly the same number of British were expelled from Moscow, Mr Gorbachev will now respond in kind and expel a similar number of US diplomats.

UK support for arms control, Page 18

IBM joins retreat of US business from South Africa

BY TERRY DODSWORTH IN NEW YORK

IBM, the world's largest computer manufacturer, is selling its South African subsidiary in a move which marks the culmination of the group's steadily increasing disenchantment with the economic and political situation in the country.

The IBM decision comes only a day after a similar announcement by General Motors (GM), the US motor group, and is bound to give further impetus to the accelerating withdrawal of US companies from South Africa.

GM, which employs 3,058 in South Africa, is the largest US corporation in terms of sales, generating worldwide revenues of \$900m last year. IBM, with 1,800 South African employees, has the largest market capitalisation, standing yesterday at \$74.5bn.

"I think that many more US companies will be tempted to withdraw from South Africa under the cover of these two large corporations," said Mr William Howard, a minister with the Reform Church of America, and one of the early American anti-apartheid campaigners.

IBM did not give precise details of its withdrawal arrangements yesterday, but said that the "newly independent company" would fulfil the group's South African contractual responsibilities - an apparent reference to the continuing requirement for servicing its computers.

The new organisation, it added, would be headed by Mr Jack Clarke, currently general manager of IBM South Africa. It would market products parts and services

Some anti-apartheid groups, while applauding IBM's decision, questioned the extent of the change that was taking place in the South African subsidiary. There is a widespread belief that IBM, and some other US companies that have recently sold their assets in South Africa have to some extent made cosmetic alterations that will allow them to carry on business much as before.

IBM will apparently continue to sell its current range of computers in South Africa, where it is the dominant supplier, despite gains by Japanese companies recently. The products sold in South Africa are mainly exported from Western Europe, with smaller computers coming from the UK and the largest mainframes from France.

According to the Africa Fund, a leading anti-apartheid body in New York, IBM's sales in South Africa last year amounted to \$180m - down from \$238m in 1984 - giving it a 20 per cent market share. The US group, however, is believed to have a much larger hold over the market for large mainframe computers.

The South African business community last night expressed regret at IBM's move, and feared that the republic would inevitably fall behind in computer technology. Johannesburg businessmen were especially concerned by the fact that IBM had only given firm guarantees to supply its products for three years, and spare parts for five.

"By taking this step now, before our freedom of action is further limited, we can best carry out our responsibilities to our employees and our customers in South Africa."

Mr John Akers, chairman of IBM, pinned the blame for the withdrawal firmly on the "deteriorating political and economic situation in South Africa," making no reference to the intense pressure that has been exerted for divestment by anti-apartheid groups in the US.

The company had consistently maintained that it would remain in South Africa as long as it could achieve an economically sound business and contribute to peaceful change, he said.

IBM's withdrawal arrangements yesterday, but said that the "newly independent company" would fulfil the group's South African contractual responsibilities - an apparent reference to the continuing requirement for servicing its computers.

The new organisation, it added, would be headed by Mr Jack Clarke, currently general manager of IBM South Africa. It would market products parts and services

brewing interests. Ellerman's shipping interests were sold in a management buy-out late last year.

They hold a 34 per cent interest in Gulf, which is quoted on the New York Stock Exchange, and in effect have management control over the group.

Gulf, which is advised by Charterhouse Bank, revealed that it and its allies had already built up a 10.6 per cent stake in IC Gas - including a small quantity of shares it acquired yesterday morning when it made a market raid, offering to buy the company's shares at 530p. That was the price at which it launched its fill bid yesterday afternoon, with a loan note alternative.

However, shares in IC Gas, which have risen from 380p in May on bid speculation, soared further yesterday afternoon to close at 538p, up 39p on the day.

City of London analysts said this reflected hopes that the Gulf bid might flush out a higher offer from another company, notably Petrofina, the Belgian energy group in

Gulf Resources in £750m bid

BY MARTIN DICKSON AND CLAY HARRIS IN LONDON

A £750m (£107.25m) takeover bid was launched yesterday for Imperial Continental Gas Association - owner of the Coler Gas business - by Gulf Resources, a much smaller US energy company in which British businessmen David and Frederick Barclay have the main shareholding.

Gulf Resources has a market capitalisation of only about \$150m. An important feature of the bid is the high level of borrowing - £370m - it has organised to fund the deal through a syndicate of UK and international banks, led by Standard Chartered.

IC Gas, advised by Morgan Grenfell, said last night that the terms of the unsolicited offer did not "fairly reflect the value of IC Gas's assets and potential." It urged shareholders not to sell their shares in the market.

The Barclay brothers are among Britain's most secretive businessmen, running a privately-owned group, Ellerman Lines, which includes large hotel and

which IC Gas holds a 7.2 per cent stake.

But Petrofina said last night in Brussels: "We do not intend to make a bid against one of our shareholders."

In addition to Coler - Britain's major distributor of propane and butane - IC Gas has an extensive portfolio of shares in Belgian companies, many of them utilities, and has a 58.8 per cent holding in Century Power and Light, a UK oil and gas company with interests in several North Sea blocks. It also has onshore oil and gas interests in the US.

Gulf said yesterday that it would dispose of the Belgian portfolio, which is estimated to be worth around £25m - about half of IC Gas's net assets.

Gulf has to repay a "substantial" part of the bank loans backing the bid within nine months, and it said yesterday that the sum involved was slightly less than the value of the Belgian portfolio.

Lex, Page 18

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EUROPEAN NEWS

The right wing's hopes have revived after last week's municipal elections, Andriana Ierodiaconou writes

Opposition gives Papandreou cause for worry

"WE HAD begun to believe that the law of gravity didn't apply to Papandreou—that he remained popular, no matter what he did. Now we are greatly relieved."

"Things are developing normally after all," one member of the conservative opposition remarked in the aftermath of the Greek municipal elections this week.

The discovery, based on the election results, that Dr Andreas Papandreou and his governing Pan-Hellenic Socialist Movement (Paseok) are subject to the laws of political physics after all, came as a surprise to most observers.

Until the first round of voting for mayors and city councils around the country two Sundays ago, the popular wisdom was that Paseok still topped the political league tables, if only by default.

Though voters were clearly not enamoured of many of the Government's policies, particularly the economic austerity programme introduced in the wake of Paseok's second general election victory in succession in June 1985, it was felt that the conservative and Communist opposition both failed to demonstrate to provide a convincing alternative that Paseok remained the only political game in town.

As it was, voters took the opportunity to deliver a message of profound disaffection with the Government, which has been left with two matters to

ponder between now and the next general election, normally due in June 1989.

One is the sharp drop in Paseok's popularity in the towns and the countryside in favour of both the conservative New Democracy Party (ND) and the pro-Moscow Communist Party of Greece (KKE).

The failure to operate a tactical alliance between Paseok and the Communists allowed the Conservatives to wrest control of the three most important cities of Athens, Piraeus and Salonika from the Socialists—the first time in Greece's political history that all three cities have had right-wing mayors.

The second fact is perhaps the most worrying for Dr Papandreou. It was the tactical support of Communist voters, responding to Paseok's appeal to block a return of the right to power, that helped the Socialists win the 1985 elections with a surprise 46 per cent of the vote—a remarkably small erosion of just 2 per cent relative to their first-ever victory in 1981.

This mechanism failed to operate in the second round of the municipal elections in which Paseok candidates were pitted against ND challengers in the three main cities, with the KKE and the small Euro-Communist Party (KK-εs) holding the balance of votes, for two reasons.

The first was the deliberate decision by the KKE to in-



Mr Andreas Papandreou

struct its voters not to back Paseok in the specific case of Athens. The decision was taken after the Government refused in intense hargaining between the two rounds of voting to meet a Communist demand for a reform of the electoral system to give smaller parties greater weight in parliament.

This made a conservative victory a near certainty since the Euro-Communists did not carry enough votes to swing the election in favour of Paseok.

The second was the failure of KKE voters, who had been told to back Paseok against ND outside the capital, and those of the KK-εs, directed to back the Socialists in all cases where

they were pitted against the right, to obey the party line.

Instead most preferred to cast blank or invalid ballots or in some cases even to back conservative candidates in what Paseok later castigated as an "unholy alliance."

The voting pattern was interpreted as a symptom of Communists' alienation—shared by the radical left-wing of Paseok—with the Government's economic austerity policy, which includes a virtual freeze on wages and salaries, as well as a conservative turn in foreign policy including concerted efforts to improve relations with the US.

The Socialists can comfort themselves with the knowledge that Dr Papandreou is a consummate tactician, who has a good two and a half years in which to try to reverse the municipal election trends, before the next general election battle.

The Prime Minister will be working against other limitations, however. As regards the economy, the constraints of Greece's \$17bn (£11.5bn) foreign debt do not really allow for a return to the recklessly expansionary policies of Paseok's first term in office.

In foreign policy, the Prime Minister can court the radical left by stepping up the neutralist profile he has cultivated through such ventures as an anti-nuclear peace initiative.

The key issue of the future of the four American military

A CAR BOMB exploded in Athens early yesterday killing the driver and causing damage to nearby cars a few hours after a time-bomb blasted a police station in the centre of the city, police said, Reuter reports.

The charred remains of the driver were pulled out of the wreckage of the car, which blew up in the eastern Athens suburb of Nea Smirni, they added.

Police could not say if the driver was a man or woman but had established that the vehicle belonged to a hired firm. No one immediately claimed responsibility for the blasts.

Both technocrats and former cabinet ministers, both young by the standards of Greek political life, and above all both determined to avoid the divisive language of left- and right-wing politics which dates back to the bitter 1945-49 civil war, and which Paseok has used to advantage, they are the acceptable face of the Greek right.

It is the only possible face with which New Democracy can hope to prove that the municipal elections were more than a coincidence, and that Paseok, like Newton's apple, must inevitably fall.

demoralised after two general election defeats in a row at the hands of Paseok, it served merely as the setting for the hatching of Byzantine plots against Mr Constantine Mitsotakis, the party's leader and the scapegoat for its plight.

Now Mr Mitsotakis' position is acknowledged to be secure by even his most ardent opponents and it is taken for granted that he will be the man to lead the party to the next general elections.

The party still has to come up with a coherent programme. Its image, however, stands to benefit immeasurably from the rise to prominence through the municipal elections of two leading members of New Democracy's younger guard — Mr Aristides Evert as Mayor of Athens, and Mr Andreas Andrianopoulos as Mayor of Piraeus.

The most important limitation, however, might turn out to be psychological. Until 10 days ago, the Socialists were the acknowledged winners and conservatives acknowledged losers in the Greek political arena. The shock of the municipal election results has now turned the tables dramatically.

On the eve of the municipal vote, New Democracy was a party in shambles. Lacking a coherent policy programme,

French schools, trains worst hit in one-day strike

BY DAVID HOUSEGO IN PARIS

STATE SCHOOLS and rail services in France were worst hit by the one-day strike over pay and employment called yesterday by trades unions representing public employees.

In the Paris area, two-thirds of primary school teachers failed to turn up for classes and just over 40 per cent of secondary teachers.

Mr Jacques Pommatru, the secretary of the Fen, the main teachers' union, claimed that it was the most widely-followed strike in 10 years and that across the country, 900 per cent of teachers had stayed away.

Rail traffic was also badly disrupted with only one in six trains running in the Paris suburbs and one in four on the main lines.

The Paris underground and bus service, however, ran much as usual, and though electric power capacity was reduced there were relatively few cuts.

The strike—the first major labour conflict since Mr Jacques Chirac's conservative administration came to power in March—coincided with a partial agreement between the labour unions and employers over the once-explosive issue of redundancy terms.

The agreement, along with the mixed response to the strike, suggested that in spite

of some specific areas of tension, the Government can still count on a further period of labour calm.

The private sector—which overall has been worse hit by redundancies—but where there has been less of a squeeze on wages—was not affected by yesterday's action.

The negotiations over redundancy terms followed the Government's decision in the summer to abolish the requirement that employers could not dismiss labour without prior approval of the labour inspectorate.

The move was made to increase flexibility in the labour market, and thus create more jobs.

But the Government warned at the time that unless unions and employers were able to agree fresh regulations governing redundancies, it would impose these itself by legislation.

Under yesterday's partial agreement, existing provisions in larger companies that give redundant workers five months retraining at 70 per cent of their former salary, were extended to smaller companies.

At the same time, the labour inspectorate will be allowed to delay redundancies for 14-30 days to ensure that employees have been properly consulted and redundancy terms presented.

Warsaw to scale down punishment for dissidents

BY CHRISTOPHER BOBINSKI IN WARSAW

POLITICAL opponents of the Polish government can in future expect to be tried by low-level misdemeanor courts and subjected to fines and short spells in prison, according to legal changes now awaiting approval from parliament.

Until now, most political offences have been tried by the criminal courts which have more often than not imposed longer prison sentences, thus boosting the political prisoner population.

Now, following last month's amnesty for political detainees, the authorities are keen to avoid a rapid filling up of the prisons, but need, the means, to contain political dissent.

These means, it appears, will be fines on Solidarity activists and short prison terms aimed to bring the movement back to a level which keeps the political figures low enough to avoid protests at home and abroad.

Mr Jerzy Urban, the government spokesman, yesterday con-

firmed that even membership of an illegal organisation, until now a criminal offence, will be shifted to the jurisdiction of the lower courts.

Yesterday, he also warned of a possible stiffening of official policies if independent-minded moderates continue to refuse to work with Gen Wojciech Jaruzelski, the military leader.

Mr Urban's statement came after a meeting last week between officials and senior Roman Catholics such as Mr Jerzy Turowicz, the editor of a church weekly published in Cracow, on participation in an official advisory council suggested by the General at the party congress last July.

Mr Urban's tone and his continued criticism of last week's appeal by Mr Turowicz, Mr Lech Walesa, the former leader of Solidarity, and others for a lifting of US sanctions would suggest that little progress on membership was made at the meeting.

IRA men can be extradited, Dutch rule

By Laura Rasm in Amsterdam

THE DUTCH Supreme Court ruled yesterday that two men, said to be fugitive members of the Irish Republican Army, can be extradited to the UK to face charges for their alleged role in the 1985 escape of 38 inmates from Belfast's Maze Prison.

The final decision on whether Mr Gerard Kelly and Mr Brendan McFarlane will be extradited, however, rests with the Under-Secretary of Justice, Mrs Virginia Korke.

If Mr Kelly and Mr McFarlane were turned over to the British authorities, it apparently would be the first time that a West European country has extradited alleged IRA members to the UK.

Norwegian industry profits set to fall

By Our Oslo Correspondent

PROFITS IN Norwegian industry in 1986 will drop to half of what they were in 1985, according to a study carried out by the Federation of Norwegian Industry. Costs increased between 8 and 8.5 per cent more than earnings this year.

The Federation has calculated that total costs in industry will increase 5.5-6 per cent this year. These figures are based on an estimated 8 per cent rise in wage costs, 1 per cent reduction in the number of man hours, and a 3 per cent increase in what is referred to as other costs.

At the same time, the Norwegian industry's revenues as a whole will only increase 1.5 per cent from 1985 to 1986.

Research spending plan creates rift in EEC

BY QUENTIN PEEL AND WILLIAM DAWKINS IN LUXEMBOURG

AMBITIOUS plans for the next phase of EEC research co-operation, costing Ecu 7.7bn (£7.2bn) over five years, yesterday left the member states deeply divided.

Britain, France and West Germany joined forces against their nine Community partners in an effort to cut both the cost and scope of the plans put forward by the European Commission. The smaller member states were equally determined to keep them intact.

The clash over research spending came to a head at the meeting of Research Ministers in Luxembourg, called to decide on the overall "framework programme" for EEC co-operation in new scientific ventures. Key areas include information technology, nuclear fusion, advanced telecommunications, biotechnology, and the application of advanced technologies to manufacturing.

Now Mr Geoffrey Patten, the UK Minister for Information Technology and council chairman, must attempt to reconcile the opposing positions before the next meeting on December 2.

He insisted after the meeting that some progress had been made, while admitting: "There is still some way to go in finalising national positions (on financing the programme) and in reconciling them."

Mr Karl-Heinz Narjes, the European Commissioner responsible, argued in the meeting in defence of the programme. He said it had already been cut by the Commission from the original Ecu 10.35bn proposal to the current figure.

Of the four major industrial powers in the Community, only Italy was prepared to back the Commission plans, arguing that any further cut in spending would be unacceptable.

The Japanese maintain there are no plans for a sumo sized invasion of the square mile immediately following the Big Bang.

But are their intentions quite as honourable as they might be?

Is Mr Tonomura and his multi-billion pound stockbroking firm Nomura waiting in the wings to do to the stock-market what Honda did to the British

motorcycle industry? (You do remember the British motorcycle industry?)

Are the less inscrutable but just as powerful Americans waiting to do the same thing?

We'll be asking the big noises in the City these and other questions in 'The Big Bang' tonight at 9pm. Watch it and decide for yourself who's taking who for a ride.

'The Big Bang' Tonight at 9.00 pm.



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EUROPEAN NEWS

Soviet economy on target for this year

By Patrick Cockburn in Moscow

THE SOVIET economy is on target for this year, but is likely to see a precipitate drop in foreign trade with Western countries, according to figures for the first nine months of the year.

National income rose by 5.7 per cent compared to a Plan target of 3.5 per cent, productivity in industry by 4.5 per cent and industrial output by 5.2 per cent compared with September last year, according to more-than-usually-detailed figures on the economy published in the Communist Party daily Pravda.

Total foreign trade is only 91 per cent of last year's figure and most of the 9 per cent fall is likely to be accounted for by the drop in oil prices and imports from developing and Western countries.

Soviet energy planning during this Five Year Plan — has been slowed up. Consumption of alcohol is down by 38 per cent, according to the figures which is in keeping with Mr Gorbachev's campaign against drunkenness.

Figures for national income are not directly comparable with previous months because of statistical changes. A rise in national income of 4.3 per cent is only 3.7 per cent, going by the previous definition of national income employed.

This may indicate a desire to show that improved economic management during Mr Gorbachev's first calendar year in office is showing results, but more statistics are also being made available.

These include grain production for the past five years which had previously been considered a state secret.

The daily Izvestia commented that in some industries such as cars and robots, high output did not mean that goods were in practice ready for use.

The improved economic results have been achieved almost entirely by traditional methods of management and not as a result of reforms introduced by Mr Gorbachev, most of which have yet to be applied.

Strikes break out again in Swedish public sector

By Sara Webb, Stockholm Correspondent

STRIKES broke out again in the Swedish public sector yesterday following the breakdown in negotiations between KTK, one of the white-collar union confederations, and the employers.

The public sector strike, which started three weeks ago, had been lifted temporarily over the weekend in the hope that direct negotiations between the employers and the unions would result in some sort of settlement.

However, KTK, which represents about 300,000 municipality workers, has now called off negotiations with the employers and has brought 30,000 members out on strike, including nurses, hospital and child-care workers, and administrative staff. A further 200,000 are refusing to work overtime.

TCOS, which represents 270,000 white-collar workers, has issued a strike warning and plans to bring about 8,000 of its members out on strike from next Tuesday, with another 28,000 refusing to work overtime.

TCOS members is calculated to stop goods from running, prevent the operation of two nuclear reactors, cut post office services, and slow down customs work at certain ports.

However, TCOS is still holding talks with SAV, the state employers' organisation, and says there is a good chance that members will not have to be called out again.

Ms Marianne Swahn, on the TCOS secretariat, said that both the employers and the union had agreed on how the pay rise would be split among workers.

However, the employers have said that they will not go above a pay offer of 8.48 per cent for the two years 1986/87, while the unions are pushing for 9 per cent and for parity with the private sector.

Other union confederations, which represent the blue-collar workers and professional staff, are also still negotiating with the respective employers' organisations.

The public-sector strike promises to be one of the worst labour disputes that the country has seen.

FitzGerald faces first of two crisis votes today

By Hugh Carnegie in Dublin

THE FIRST of two votes which could bring down Dr Garret FitzGerald's Fine Gael-Labour coalition will be held when the Irish parliament resumes after the summer recess today. The votes have been called by Mr Charles Haughey's opposition Fianna Fail Party to try to force an early general election.

Today's vote, on the first day of radio broadcasting of the Dail (Lower House), is on a move by Fianna Fail to hold a by-election to replace one of its members who died during the recess.

It should provide a guide, though not a certain one, to the outcome of the second vote tomorrow on a Fianna Fail motion of no confidence which would prompt an immediate election if the Government loses.

The coalition is opposing the by-election on the grounds that it is unnecessary because a general election is due within 12 months, but the real reason is that an expected Fianna Fail victory could swing the parliamentary balance against it.

votes each, with at least two government backbenchers threatening rebellion.

But Dr FitzGerald is confident that he has secured their loyalty, plus that of one Independent, to give him a margin of victory of 83-81 in the confidence vote.

However, one backbencher, Mr Frank Cluskey, a former Labour Minister, was yesterday still threatening to vote against the coalition if he did not receive information he has demanded concerning the collapse of the Dublin Gas Company earlier this year, which the Government took over at enormous cost to the taxpayer.

Fianna Fail's assault on the coalition concentrates on the economy, with the Government set to run up a budget deficit equivalent to 8.5 per cent of gross national product this year.

A government statement promising tough borrowing and spending limits next year helped steady markets this week, but with the Irish pound still at 95.5 pence sterling and the 14-month interbank rate at 14 per cent, another interest rate rise is expected within days.

On paper, the Government is fragile because it is tied at 82

AMERICAN NEWS

W. German union manager freed

By Peter Bruce in Bonn

MR ALFONS LAPPAS, the top West German trade union manager arrested on Sunday for refusing to talk to a Bundestag Commission about the controversial sale of the giant Neue Heimat property group, was set free yesterday, if only temporarily.

A court in Bonn decided to allow Mr Lappas, who is chairman of the union-owned holding company, the BGAG, to go free while it tries to establish whether his new reasons for not testifying are good enough to avoid further detention.

Mr Lappas, 57, appears to have told the court during a hearing yesterday that he is involved in legal proceedings in Cologne which render discussion about Neue Heimat impossible.

Mr Lappas, whose arrest has set off a sharp row between the unions and the Government, has been told not to leave the country.

Spokesmen for Mr Lappas were giving the impression yesterday that he would continue to refuse to testify, although the BGAG controlled Neue Heimat.

Government MPs on the investigating committee continued to insist on his testimony, which remains legally enforceable.

Nicaragua puts the US on trial

By Peter Ford in Managua

EUGENE HASENFUS, the US alman captured in Nicaragua, is not the only defendant at his trial which opened in Managua on Monday. Nicaragua's Justice Minister, Mr Rodrigo Reyes, made clear in his presentation of the charges. The other is the US Government.

Mr Hasenfus was charged with terrorism, criminal association and violation of the public order law—crimes that carry a maximum 30-year jail sentence.

But the prisoner appeared only a minor character in Mr Reyes' formal charges, which treated him as merely the latest player in a long history of US aggression against Nicaragua.

Mr Hasenfus was captured on October 5 after the aeroplane in which he had been flying to weapons to the US-backed Contra rebels was shot down over southern Nicaragua.

The charge sheet, read first in Spanish by Popular Anti-Somocista Tribunal (TPA) president Renaldo Monterrey, and then in English by a court-appointed interpreter, ran through the history of US-Nicaraguan relations since American filibuster William Walker proclaimed himself president of the Central American republic in 1856.

The charges referred to repeated US military occupation of Nicaragua, to the Contra war against Managua, which Mr Reyes said had killed four times as many people as the Northern Ireland conflict, and to numerous international treaties which he said Washington had violated.

"This is a historic trial," Mr Reyes said. "It is not just the trial of Hasenfus, it is the trial of the United States Administration."

"Hasenfus is a victim of that administration," he added.

"This is not the place to judge the Reagan administration," complained Sotelo Borgen, the American's defence lawyer, opposition member of the national assembly. The trial was taking on "political and propaganda characteristics," he said.

Mr Hasenfus is expected to plead to the charges today, when both prosecution and defence will begin calling witnesses and presenting evidence.

the summit arms control talks. Mr Gorbachev reported pressed President Reagan to agree to an even tighter restrictions on SDI than those permitted under the narrow interpretation of the ABM Treaty—something the President refused to countenance. Senior US officials have said that in the summit talks the US had in mind the broad view of the treaty.

Chancellor Kohl's comments on SDI are significant since US officials have made it clear that the question of permissible research for the SDI programme was the major stumbling block which led to the breakdown of

Allies were not adequately consulted on the talks. The Chancellor was said to have expressed his thanks for the consultative process surrounding the summit meeting and stressed that he was not critical of the US positions in the talks.

He appears to have sought, too, to smooth over charges from Western Europe that the



Eugene Hasenfus: minor character

US plan to tax imports divides oil producers

By Joseph Mann in Caracas

LATIN AMERICAN oil exporting countries appear to be divided over a controversial US toxic waste clean-up bill which places a tax on imported oil from January next year.

President Jaime Lusinchi of Venezuela issued a communique yesterday calling the new US petroleum tax "unacceptable protectionist practice." He warned that if this precedent was followed by more levies on imported oil the terms of international trade will "deteriorate even more." His Foreign Minister, Mr Simon Alberto Consalvi, said that if Venezuela's export revenues were weakened by such measures its ability to repay its foreign debt would also be affected.

Other oil exporting countries, however, played down concerns about the tax, and said they expected to be exempted. The toxic waste measure calls for higher taxes in several areas to finance a \$9bn national clean-up programme. Starting next year, oil produced in the US will carry a \$0.082-per-barrel tax while imported oil will carry a levy of \$0.117 per barrel.

Venezuela has been trying to form a front among regional oil exporters—including Mexico, Ecuador and Trinidad—to oppose the US initiative.

Kohl urges Reagan to abide by ABM pact

By Stewart Fleming, US Editor in Washington

MR HELMUT KOHL, the West German Chancellor, yesterday urged the US to press ahead with arms control negotiations with the Soviet Union, but told President Ronald Reagan he should stay within the terms of the 1972 Anti-Ballistic Missile (ABM) treaty.

The West German Chancellor told President Reagan that in the West German view the narrow interpretation of the ABM treaty as it relates to permissible research on the US

Strategic Defence Initiative (SDI) is the correct one.

Mr Kohl, who is the first head of state from a Nato ally to be briefed by President Reagan on the outcome of the Reykjavik summit, is understood to have come to Washington seeking further clarification of the talks between Mr Reagan and Mr Mikhail Gorbachev, the Soviet leader.

He appears to have sought, too, to smooth over charges from Western Europe that the

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WORLD TRADE NEWS

Airbus expects to break even on new jet

BY PAUL BETTS IN PARIS

AIRBUS INDUSTRIE, the European airliner manufacturing consortium, expects to chalk up more than 33 new orders for its A-320 twin engine 150-seater passenger jet between now and next spring, bringing total orders to more than 400 for the new aircraft.

Mr Jean Pierson, chief executive of the European consortium, confirmed that collaboration talks between the European consortium and McDonnell Douglas on the production of new long range airliners had failed because of "the impossibility to achieve industrial co-operation as long as our respective products are in competition against each other."

He is confident that the new A-320 will make its first flight before the end of next March. With the recent major order from Northwest Airlines, Airbus has so far received orders for 367 A-320s. Mr Pierson expects the number to increase over the 400 mark in the next six months. Airbus expected to meet its financial targets on the A-320 programme whose break-even point involves the sale of 660 aircraft, he said. He hoped to sell more than 1,000 aircraft in the A-320 family during the 15 years of production of the jet airliner.

Airbus's new project involves the construction of the A-330 density twin-engine medium range jet and the A-340

long range four-engine airliner, while Douglas is proposing to build a successor to its DC-10, the MD-11 tri-jet.

Airbus intended to be on the market with its A-330 and A-340 in the spring of 1992 said Mr Pierson. To meet this target Airbus will have to launch formally its new programme by the end of the first quarter next year.

Mr Pierson said Airbus was currently negotiating with several airline companies as it plans to launch the new A-330 and A-340 programme next spring. Airbus is targeting a total production of 750 aircraft including both the A-330 and the A-340. The joint A-330 and A-340 programme is expected to involve investments amounting to \$2.5bn compared with \$1.7bn for the A-320 programme.

Despite pressures from the UK and more recently from some quarters of the West German administration to see Airbus join forces with McDonnell Douglas on the development of their new long range airliner programmes, Mr Pierson said there was no chance of co-operation while the two groups competed with rival projects.

"It is pointless to co-operate if rival teams are currently fighting on the market to sell competing aircraft," he remarked.

Japanese airline to place \$1.5bn order for 747 jets

BY CARLA RAPOPORT IN TOKYO

ALL Nippon Airways (ANA), Japan's second largest airline which is fast expanding its international operations, is to buy 11 Boeing 747 jets, including engines and parts, in a deal worth \$1.5bn (about \$1.5bn).

The deal comes only a week after a decision by JAL, Japan's largest airline, to buy 11 Boeing jets for \$959m.

ANA, which has recently inaugurated regular overseas flights, plans to spread the delivery of the jets over five years, with the first to arrive next year.

Three will be used by the company's cargo subsidiary, and the rest for its international routes.

The airline has ordered at least one 747-400, which features an up-dated cockpit designed for a two-person crew.

ANA currently flies between Tokyo and Los Angeles and Tokyo and Washington DC. The order further cements Boeing's success in Japan — JAL flies the world's largest 747 fleet.

Daimler gets Turkish truck plant into gear

By Kenneth Gooding, Motor Industry Correspondent

MANY TURKISH "great workers" have left Daimler-Benz's factories in West Germany to work at the new Otomarsan truck plant in Turkey which has now been brought into operation at the cost of about DM 77m (£27.09m).

Daimler-Benz has the largest individual shareholding in Otomarsan — 36 per cent of the DM 46m capital — and the Turkish company will be producing about 3,600 of the West German company's Mercedes trucks a year at the new factory at Akaray, 240 km from Ankara.

As a result, Daimler-Benz expects to take truck market leadership in Turkey in three to five years' time and says the Otomarsan factory might be used to supply Middle East truck markets at some time in the future.

The factory, which employs 200, will eventually also produce about 600 Unimog, all-terrain vehicles; 1,200 G-wagens, Daimler-Benz's light, four-wheel drive vehicles; and 7,000 diesel engines a year.

The aim is to hit the Turkish market, measured by factory value, of the vehicles to 60 per cent within three years.

Otomarsan is already the biggest bus producer in Turkey at 1,500 a year, using Daimler-Benz designs.

It has 2,500 employees at its bus plant in Istanbul, has produced 17,500 buses since 1967 and exported 4,000 of them to near and middle-East countries. The Turkish company claims to be Europe's third-largest bus builder after Daimler-Benz and Ikarus of Hungary.

Otomarsan's second-largest shareholder is Sandi National Automobile Industries with 21 per cent while eight Turkish organisations own the rest of the equity.

HYUNDAI MOTOR of South Korea exported 213,460 cars in the first nine months of this year, up 171 per cent from the same period of 1985. AP-JP reports from Seoul.

Hyundai said the figure accounted for about 99 per cent of Korea's overall car exports during the January-September period.

EEC agrees Mediterranean deal

BY QUENTIN PEEL IN LUXEMBOURG

A six-month-old logjam in negotiations between the EEC and its Mediterranean trading partners to guarantee their access to exports like citrus fruit, olive and olive oil was broken yesterday.

The 12 member states agreed on a new negotiating mandate for the European Commission, offering further concessions to secure the Mediterranean states that they would maintain their traditional export flows in spite of Spain and Portugal having joined the EEC.

The deal came when Spain finally accepted assurances that its own competing exports would not suffer as a result and, in particular, that the Canary Islands would not be affected.

The Spanish problem had completely disrupted the negotiations between the EEC and its Mediterranean neighbours, including Morocco, Algeria, Tunisia, Jordan, Lebanon, Israel, Syria, Egypt, Malta, Cyprus, Turkey and Yugoslavia, threatening to sour relations with those countries.

The issue had become a major point of principle within the Community because Madrid was in effect seeking to renegotiate the terms of its EEC membership set out in its Treaty of Accession, only months after it joined.

The solution will offer the Mediterranean countries increased quantities of exports such as citrus fruits, tomatoes, new potatoes, table grapes, orange juice and wine.

There will also be improvements in the terms proposed by the EEC for a customs union with Cyprus.

In return, Spain has not won a complete new deal on its competing exports, but rather the assurance of favourable treatment on a case-by-case basis, and specific concessions for the Canary Islands.

The agreement was given formal approval yesterday by EEC Research Ministers meeting in Luxembourg, to enable the stalled negotiations to be restarted immediately by the European Commission.

New move in US-Swedish steel row

BY SARA WEBB IN STOCKHOLM

A GROUP of US specialty steel companies has filed an anti-dumping petition with the Commerce Department against two Swedish specialty steel producers—Avesta and Sandvik—in the latest round of what is aptly developing into a bitter quarrel over Swedish steel exports to the US.

The anti-dumping petition follows several allegations that the Swedish government has subsidised the steel industry and given Swedish companies an unfair advantage in the US market.

"This is the fifth action in the last 10 months directed by the same group for the same products towards the same companies. We feel this is a harassment," said Mr Gunnar Dandell, who deals with Avesta's trade policy.

The petition was filed by the US specialty steel tubing group, which includes Al Tech Specialty Steel, Allegheny Ludlum, Armaco Specialty Steel Division, Carpenter Technology, Damascus Tubular Products, and Trunt Tube division of Crucible Materials.

It claims the dumping margins for various kinds of steel products range between 5.1 per cent and 101.2 per cent.

The Swedish companies say they do not have the full details of the allegations. However, Mr Gunnar Bjorklund, managing director of Sandvik Steel, said his company inter-

acted to oppose charges of dumping. "We are of the opinion that we have not been dumping," he said.

Avesta and Sandvik have a joint venture called Avesta Sandvik Tube (AST) which they claim has between 2-5 per cent of the American market in stainless steel tubes and pipes.

The dumping row comes in the wake of US-Swedish disagreement over steel exports. Sweden has so far refused to sell in line with President Reagan's steel programme. The scheme was introduced in September 1984 with the aim of limiting steel imports from the so-called "surge" countries, to try to help the US steel industry.

President Reagan wanted total steel imports to be reduced to about 30 per cent of the US market by means of voluntary restraint agreements.

"It doesn't have to be a formal agreement, we just want the Swedes to cut their exports to traditional levels," says Mr Joseph Papovich, director of steel trade policy at the office of the US trade representative.

Sweden's exports of steel mill products (carbon and stainless steel) to the US tripled between 1983 and 1984, from 213,000 tons to 637,000 tons. Last year, Sweden exported 671,000 tons to the US, and in the first eight months of 1986, steel exports reached 394,000 tons.

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Australian MPs resist textile tariff cut

By Chris Sherwell in Sydney

AUSTRALIA'S heavily protected textile, clothing and footwear industry is likely to remain shielded by high tariffs following the refusal of the ruling Labor party to accept large reductions in protection. The party's parliamentary caucus this week spurned proposals to cut maximum tariff levels, from 134 per cent to 50 per cent, over a period of seven years up to 1996.

The MPs' resistance will make creation of a competitive industry more difficult and seems likely to weaken Australia's vocal international stand against the Government subsidy offered to European and American farmers, in order to promote agricultural output and exports.

The Labor stand follows a decision by the left and right-wing factions within the party to join in refusing to allow the proposed tariff cuts to go below 75 per cent.

The MPs with an eye on the next election — due by early 1988 — are worried about job losses which a reduction in textile tariff levels would cause.

However, according to a study by the Industry Assistance Commission, employment in the industry would fall by around 20,000 or less than 3,000 a year — well below the annual turnover of 30,000 people a year.

Canada hits out at US import tax

Canada has expressed concern over US legislation imposing a surtax on all imports into the US and has promised "appropriate action," Mr Pat Carney, International Trade Minister said, Reuters reports from Ottawa.

A letter expressing concern over the surtax, which takes effect next year, was sent today to Mr Clayton Yeutter, the US Trade Representative. Mr Carney told the House of Commons.

Mr Carney, who did not specify what action was planned by Ottawa, described the legislation passed last Friday, as a major protectionist move which violates US obligations under the General Agreement on Tariffs and Trade.

While not prepared to quantify the effect of the Queen's visit on Chinese markets, a British diplomat said that the Chinese government and company officials invited to the Britannia were "obviously thrilled" to be there.

"The immediate benefit is that Chinese officials look more closely at what British companies have to offer. I think they are seriously interested in doing business with Britain," the diplomat said.

He cited the case of a British company — at the Shanghai seminar that had previously and successfully negotiated with a Chinese factory in Shanghai, in the north.

The Shenyang factory manager rang the British company in Shanghai and said he wanted to re-open negotiations, while the Queen was in China.

letter of intent to help develop telecommunications in the Chinese province of Zhejiang, and in particular, the port city of Ningbo.

An initial agreement was also signed by a consortium led by Britain's Davy McKee for a \$4bn steel plant at Ningbo. The Hong Kong businessman Sir Y. K. Pao had suggested that there would be a signing during the Queen's visit and the Chinese promptly produced a piece of paper.

But a representative of one of the companies involved said that "there is a long, long way to go" before a contract for the Ningbo plant was finalized.

Agreements were also signed for a food production joint venture, a telephone joint venture, and involvement in the Shanghai underground rail project.

British trade officials said the idea of the two-day seminar, with one day aboard the Royal Yacht Britannia and the other onshore in Shanghai, was to bring the partners into discussions and "push them forward so that something could be signed."

"You know that there can be a long lead time, so we wanted to create an atmosphere in which people could get down to negotiations. Most of the responsible people were there from both sides. It was getting down to brass tacks," a trade official said.

Feking company representatives said the benefit of the royal visit would hopefully be that Chinese commercial cadres "think British" and "buy British," though none of the representatives contacted by the Financial Times believed that Chinese companies would buy British if West German or Japanese prices were lower.

THE APPARENT success of a Sino-British trade seminar, held in Shanghai last week to coincide with the Queen's visit to China, has prompted British trade officials to think seriously about organising a similar meeting in coming months.

However, while 16 British companies or consortia signed pieces of paper with Chinese partners at the seminar, only two of those were contracts. Both were for communications projects — one was signed by STC Telecommunication, and the other by Cable and Wireless of the UK.

The other agreements were letters of intent, memoranda of understanding, and the like, which some signed simply to get things down on paper rather than to signify any significant progress in negotiations.

British Telecom signed a

To a Cumbrian Auctioneer, the effects were far-reaching

For several companies in Cumbria the effects of Chernobyl were more than just environmental. Their unpredictability only serving to underline the importance of insuring against bad debts.

Consider this chain reaction: Soon after the disaster, fall-out was detected over the North-West. This led to the Government placing a temporary ban on the slaughtering of lambs.

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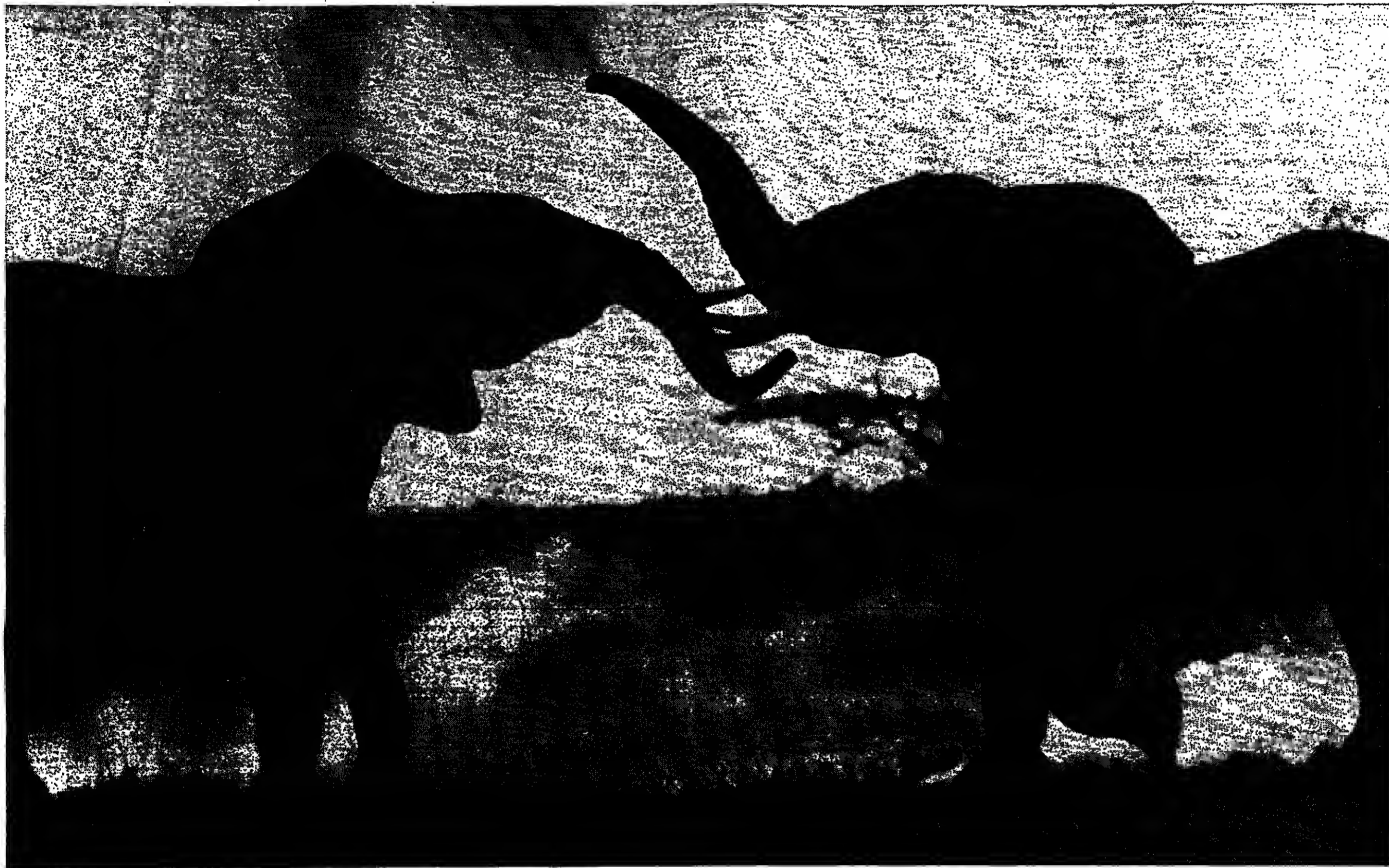
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OVERSEAS NEWS

IBM deals a savage blow to business morale

BY JIM JONES IN JOHANNESBURG

IBM's decision to sell its R4000 microprocessors to South Africa for another three years and parts for five years...

British companies set to stay

By Richard Evans BRITISH companies, which have \$12bn invested in South Africa, are unlikely to follow the US trend towards withdrawal...

Terry Dodsworth and William Hall report on IBM's withdrawal from Africa US pullouts turn from trickle to flood

SUDDENLY the trickle has become a flood, IBM's decision to pull out of South Africa only a day after General Motors announced plans to sell its operations to local management...



IBM chairman John F. Akers

US companies were arguing a year or so ago, that a policy of steady reform in South Africa would bring the economy back onto an even keel...



GM chairman Roger Smith

At home, US companies, active in South Africa, have come under increasing criticism from a variety of directions...

Anthony Robinson profiles the resistance movement fighting for control of Mozambique Shadowy colonial past of the MNR rebels

ELEVEN YEARS after the Mozambican National Resistance (MNR) was founded...

THE Soviet Union, as maker of the Tupolev 134 which was used to transport the killing President Samora Machel...

crash, claimed yesterday that the plane had been shot down. One of the 18 survivors, who miraculously walked away unscathed...

shown such enthusiasm for Frelimo and its programme of secularising and de-racialising the country...

Machel in an aircraft on Sunday night, the MNR leadership appeared to be planning to split into divisions between Marxists, Africanists and pro-Western factions...

Commission snubs Savimbi

MR JONAS SAVIMBI, the Angolan rebel leader, will not be received at any level by the European Community executive commission...

Rioters wreck South African Airways offices in Harare

SEVERAL THOUSAND black youths rampaged through Harare yesterday stoning the Malawian, South African and US embassies...

The disturbance was one of the ugliest racial incidents in the six years of Zimbabwe's existence...

Israeli treasury warns of economic downturn

THE INCOMING Shamir Government's hopes of renewed economic growth and tax cuts are likely to be dashed next year by severe budgetary constraints...

Israeli airman held by Amal says Berri

THE LEADER of the Shi'ite Muslim Amal movement, Mr Nabih Berri, said yesterday his militia is holding an Israeli airman captive...

Laurel acts to mend Manila cabinet rift

THE Philippine Vice President he still hoped Mr Enrile would step down from office. Mr Enrile has come under pressure to resign after making a series of statements...

Soviet policy dominates Asean meeting with EEC

SOVIET POLICY in Asia dominated discussions on the last day of the EEC Asean foreign ministers' meeting in the Indonesian capital, Jakarta...

Palestinians to be charged

ISRAELI POLICE said they would bring to trial about 40 of more than 150 Palestinian teenagers arrested yesterday in the occupied Gaza Strip...

UK to reduce diplomatic staff in Lebanon

BRITAIN is temporarily reducing its diplomatic staff in Lebanon by half for 'security reasons', the Foreign Office disclosed yesterday...

UK to reduce diplomatic staff in Lebanon

of four, and three wives of diplomats were withdrawn from Beirut earlier this week. However, the consular and visa sections of the Embassy remain open...

UK to reduce diplomatic staff in Lebanon

London and was given refuge by Syrian embassy staff after the contents of his girl-friend's luggage were discovered. Yesterday, a judge rebuked the defence counsel for suggesting to the jury in his winding up speech that a Middle East war could erupt as a result of their verdict...

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TECHNOLOGY

Cost savings from the smart card that keeps its distance

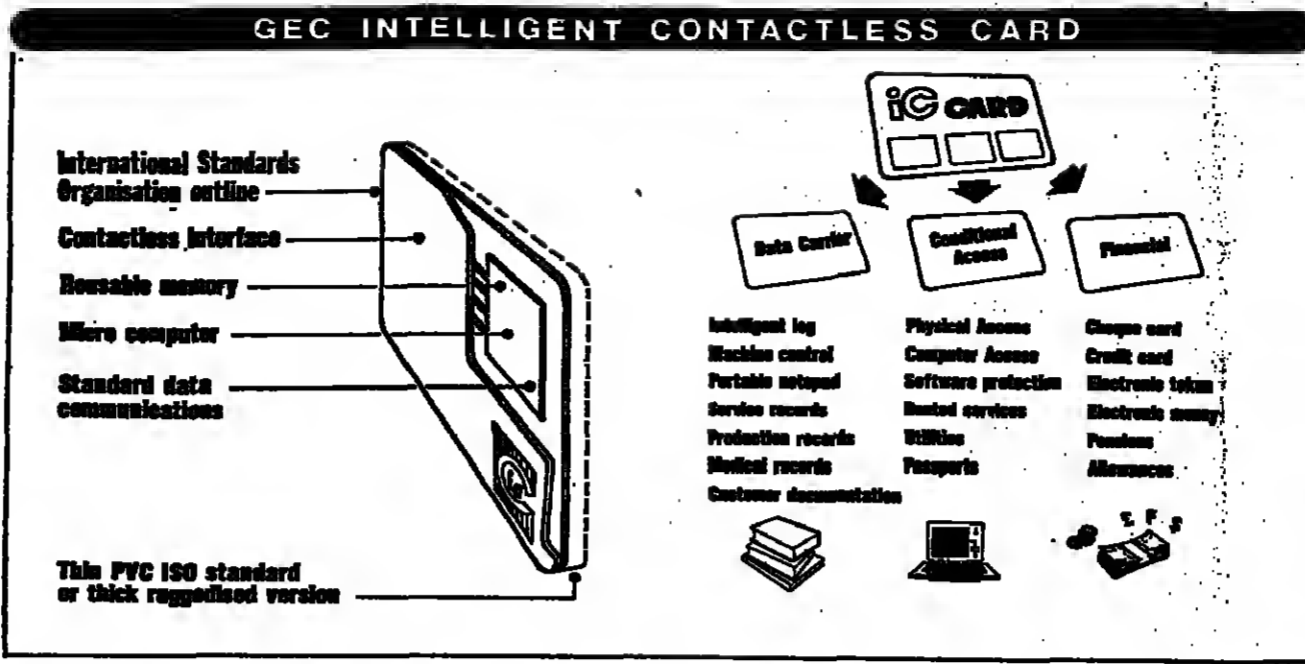
GEC says new venture will capture £50m market by 1990, Elaine Williams reports.

GEC, the UK electronics group, has entered the fledgling "smart" card market with a product system it claims to be more efficient and considerably cheaper than those offered by major rivals like Siemens of West Germany, Philips of the Netherlands and Casio and Mitsubishi of Japan.

The British concern estimates its new subsidiary, GEC Card Technology, will employ 500 people and have a market share worth £50m by 1990.

Smart cards are complete computer systems built into a conventionally-sized credit card. French companies such as Bull and Thomson were the first to develop this technology for financial and banking applications.

GEC's card, which it calls the ic, will be priced competitively against existing smart cards. Estimates are around £5 per card. However, the ic read/write unit which interfaces with computers and other control equipment will cost some five times less than the reading units for other smart cards.



Smart cards contain a micro-processor and associated memory, and, like existing magnetic credit cards, have had to be physically in contact with a read/write unit in order to transmit and record data. That was until the advent of GEC's ic card.

According to Mr John Stanford, marketing manager for the new card, it contains eight times the memory capacity of competing products.

More importantly, however, the ic card is contactless. John Stanford explains that this overcomes a major disadvantage of existing smart cards which is that the surface contacts which are needed to receive power and data can become unreliable due to dirt and wear.

The GEC card only needs to be placed near the read/write unit to pick up enough power to transmit and receive information. In fact, the card can be up to 20 mm away from the control unit and still perform its read and write functions.

Built into the card is a small coil of wire which when placed

near an inductive radio frequency develops sufficient voltage to power the rest of the circuitry. This obviates the need for complex read/write hardware and thus makes the system considerably cheaper.

GEC's contactless system gives its ic card a life of more than two years. Conventional credit and smart cards usually have a life of about 15 months.

The card can be programmed for several different applications, such as the storing of fingerprint or pictures for security users.

Mr Tony Kirkman, deputy managing director of GEC Avery, one of the GEC companies funding the new company, says only 50 per cent of the uses for the ic card are likely to be in the financial sector.

Card Technology already has a number of pilot schemes operating with large potential users. Some of the trials are in computer security and cashless shopping. The list of potential users, like those of rival smart cards, is long and

includes: keeping track of high value equipment along the production line; logging the performance of machinery for maintenance; and acting as a medical record, passport or machine controller. It also has software security and access control applications.

GEC believes that it is the most advanced in the development of its contactless card, though AT&T in the US and LSI Card Technology in Japan are known to be looking at the technology.

The potential market for all

types of credit cards is estimated to be between \$5bn and £10bn over the next decade. GEC intends to produce two versions of its card—a rugged 8mm thick version which has already been developed for industrial and military applications, where standard credit-card size is not important, and a 0.76mm thick version for commercial and financial markets. This would meet standards laid down by the ISO (International Standards Organisation). The thinner card will be commercially available by May next year.

Westinghouse joins first US space station project

By Peter Marsh

WESTINGHOUSE, the diversified US engineering company, is to take part in a joint venture aimed at establishing the US's first space station.

The engineering giant, with interests in defence equipment, electronics, robots and nuclear reactors, has established a partnership with Space Industries of Houston, a small company which plans to place in orbit an unmanned space station in 1992.

The orbiting base, a canister about 35 ft long, would house experiments and manufacturing processes aimed at taking advantage of zero gravity. Dr Max Faget, president of Space Industries and an eminent space engineer, says Westinghouse will probably be the main contractor for making the canister, the design of which is due to be finished in 18 months.

"Westinghouse is an ideal choice for a partner," says Dr Faget. "The company has all the engineering skills we could require." He states that, in particular, the big company's expertise in power systems could be useful in organising the supply of electricity on-board Space Industries' capsule. This electricity will probably come via solar cells.

Under Dr Faget's plans, astronauts on space shuttles would visit the space canister every few months. They would leave processes which would operate automatically between their visits.

MARKETPULSE

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the design and development of all the US's manned space projects from the Mercury programme in the early 1960s to the space shuttle.

According to Dr Faget, several US companies have expressed interest in renting portions of the orbiting base. One idea is to leave in the canister automated production units, to turn out such items as near-perfect semiconductor crystals under weightless conditions.

Other possibilities are that drug companies might be able to turn out new chemicals in the exotic conditions of space. Among the concerns interested in using Space Industries' hardware are says Dr Faget, Boeing, Grumman, SM and McDonnell Douglas.

Space Industries says it needs \$25m to bring its project to fruition. Dr Faget has so far refused to disclose how the company plans to raise the money. Shareholders in Space Industries include a number of individuals in the Houston area. Brown and Root, a US construction company, also has a small stake.

The delay in shuttle flights, caused by the explosion in January on board Challenger, one of the four shuttles, has postponed by two years the launch date for Space Industries' first capsule. After this, the company plans to put several more canisters into orbit.

Despite the shuttle problems, Dr Faget says that interest in using space for celestial factories remains high. A factor in his favour may be that his own facility should be in orbit some years before the more grandiose space station named by NASA, which is unlikely to be operating before the mid-1990s.



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Simple image speeds robot reaction time

ROBOT VISION is currently too slow, says Associate Professor Michael Morris of Rochester University, New York. This is because systems used have to deal with too much visual information at once. What is more, most of it does not contribute to the machine's ability to recognise an object or its features.

Rather than use more and more computer power to speed the process, Morris and his research team are trying to limit the amount of information with which the computer has to deal.

They are using a resistive anode photon counter, a device able to respond to single photons of light. (Light, for this purpose, can be thought of as "particles" striking the detector surface and building up an image, albeit very quickly.) In addition, most of the incoming light from a scene is blocked by filters. The few photons that get through are easy for the computer to detect and record.

After a few thousandths of a second, the computer has enough information to be able to say what the object (or some feature of it) is, by comparing what is "seen" with a stored memory of the object.

Morris emphasises that the work is still at the basic

research stage. It should mean, however, that compact computers of PC (personal computer) power can be used in "real time" image recognition rather than the powerful machines used at present, which are often too slow. More from the US on (716) 275 5140.

WORTH WATCHING

Edited by Geoff Charlton

DIESEL FUEL with no smell was put on sale in Italy last week by Kuwait Petroleum International (KPI).

A proprietary additive suppresses the characteristic acid smell of diesel fuel, which is normally inclined to linger on hands and clothing. There has been a marked increase in the number of diesel vehicles, and KPI believes the new fuel will be welcomed by these users, particularly company sales representatives running diesel cars.

The fuel also has an anti-foaming agent which cuts spilling when tanks are full, and KPI says its product reduces corrosion, deposit formation and exhaust fumes. In London KPI is on 491 4000.



Clean tear in polyethylene wrapping from Teno of Sweden

Swedes straighten out packet opening problems

POLYETHYLENE FILM WRAPPING that tears in a straight line has been developed by the Swedish company Teno AB. Once a cut is started, the material folds or stalled edge of a package, the whole edge will tear away in a straight line.

The material is available in thicknesses from 25 to 100 microns (millionths of a metre) and has a formulation that allows contact with food products. It can be used wherever polyethylene is normally utilised as a wrapping, and no special barrier properties are needed. Teno is in Norrköping on 11 197600.

AFTER an accident or wartime damage the stability of a flooded ship can be quickly assessed using a computer system from Pacer Systems of

Horsham, Pennsylvania (15 658 7000).

Normally, a damage control officer has to determine the water level in each compartment of the ship and quickly work out which to pump out or flood further in order to maintain stability. Often, by the time he has done so, the conditions have changed or, in the worst cases—the ship is sinking.

The Pacer system, called Ballast, uses a Wang computer (or any suitable small computer already on board). This is programmed with the ship's details so that, when the officer enters compartment numbers and their flood level via the keyboard, the computer screen within a minute or two will tell him what to do.

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Accrued interest to the Redemption Date will be paid in the amount of \$384.86 per Note. On and after the Redemption Date interest shall cease to accrue unless the Company shall default in the payment of the Redemption Price.

The number of the Notes to be redeemed, bearing the prefix R, are set forth below:

Table with 2 columns: Note Number and Amount. Lists various note numbers and their corresponding values to be redeemed.

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- Nederlandsche Credietbank, N.A.
 - Herengracht 428
 - Amsterdam, The Netherlands
- Coupons which have matured prior to the Redemption Date should be detached, presented and surrendered for payment in the usual manner.

October 17, 1986

MOTOROLA, Inc.
By The Chase Manhattan Bank
(National Association)

RESOURCES

Canada's emergent mining groups chase higher investment profile

BY BERNARD SIMON IN TORONTO



NORTH AMERICAN mining analysts have done an unusual amount of travelling lately. From high in the US Rockies to the forests and lakes of northern Ontario and Quebec, they have been the guests of mining companies eager to attract attention.

A new generation of metal producers is changing the face of the North American mining industry and is showing off its mines and exploration sites.

Amex, Phelps Dodge, Noranda and Inco have dominated the industry in the past, but much of the running is now being made smaller, but fast growing, mostly Canadian companies, like Placer Development, Teck Corp, Echo Bay Mines and—

Although burdened by debt, Cominco is on the verge of developing the world's richest zinc mine on the Red Dog deposit in western Alaska and has a stake in a British Columbia venture which is expected to be one of the most profitable copper mines in North America.

Within a month of the takeover, Teck replaced Cominco's senior management. Teck will finance the bulk of its C\$100m (US\$77m) contribution from cash reserves, and is giving high priority to reducing Cominco's debt.

Echo Bay Mines, based in Edmonton, Alberta, paid US\$120m in September for the gold mining interests of Teconco, the US resources group and gas utility. Echo Bay operated just one mine in Canada's remote northwest territories when it was spun off from its former US parent, IU International, in 1983.

The recent prominence of some companies is explained by aggressive new managers whose backgrounds are as likely to be in accountancy as in mining or engineering.

In others, managers played safe during the last recession and avoided expensive acquisitions and the unwieldy debts which have plagued many of the largest mining groups.

Three transactions so far this year illustrate how the initiative is passing from the old generation to the new.

about 15 per cent of world supplies of the rare mineral niobium pentoxide, and about 50 exploration properties.

Other moves are almost certainly in the pipeline. Analysts predict that Placer, which had the sense to diversify from base metals into gold in the early 1980s, is poised to make a sizable acquisition.

Placer's recent successes include the development of the Kiddston mine in Queensland, Australia's biggest gold producer.

The four listed companies in the Dome Mines group are likely to be rationalised once Dome disengages itself from Dome Petroleum. A Dome subsidiary, Campbell Red Lake Mines, bought control from Falconbridge earlier this year of Kiama mines in Quebec, one of the most modern and mechanised gold producers on the continent.

As the companies have broadened their horizons, their appetites for equity and debt finance has grown. As a result, they have become increasingly visible on North American stock exchanges and in international capital markets.

Echo Bay, for example, has issued more than 10m shares since early 1984, raising a total of C\$124m to finance acquisitions and mine expansions. Its most recent financing is a SFr 75m (\$40m) bond issue.

Mr Philip Martin, mining analyst at Gordon Capital Securities of Toronto, observes that while North American mining companies used to look no further than the US and Canada for funds, they are now actively wooing European investors too.

About a third of Cambior's C\$157m share issue earlier this year was raised in Europe.

The North American companies have been fortunate that their search for funds has coincided with many institutions' efforts to find an alternative to South African gold mine shares.

While the big South African mining houses are still in a league of their own, North American groups, like Cambior and Dome Mines, are starting to emulate them by putting several mines under one umbrella.

The greater appetite for funds and strong competition for the attention of analysts, bankers and portfolio managers has also encouraged the new generation of mining companies to take a higher public profile than the traditionalists. Hence the unprecedented number of invitations for mine tours.

Dome Mines, which has been in business for 75 years, made its first presentation to European investors in London, Paris and Zurich last May, and organised an analysts' tour to its mines in Northern Ontario and Quebec for the first time earlier this month.

According to Mr Douglas Schanz, Dome's chief financial officer: "It is quite a competitive environment out there. We want to ensure that people are aware of the quality of the assets in the group."

The rapid growth of companies such as Echo Bay also exposes them to greater risks. Falconbridge has already suffered a sharp change in fortunes. As recently as the end of last year, the Toronto-based nickel and precious metals company was one of the most highly regarded North American mining companies.

Sweeping management changes and determined cost-cutting had raised productivity and built up substantial cash reserves. But a question mark has risen over Falconbridge since the company paid C\$15m earlier this year for Kidd Creek Mines, the northern Ontario copper, zinc and gold producer.

Kidd Creek's facilities are among the most modern in North America. But markets for nickel—have weakened, and its balance sheet is now loaded with debt.

The one cloud over emergent mining in North America is a concern that some may be tempted to bite off more than they can comfortably chew.

MAN'S LANDMARKS

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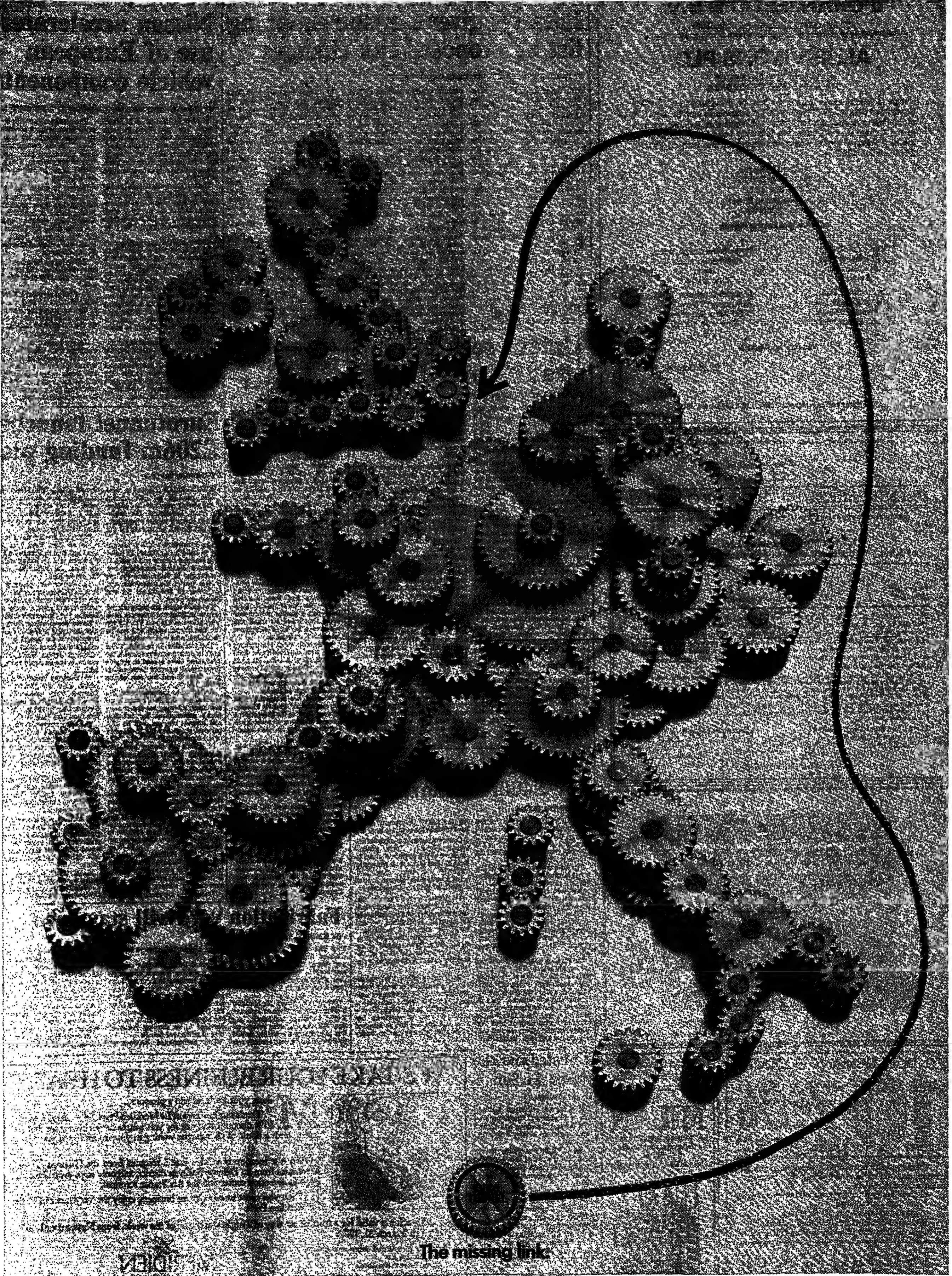
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(This notice was originally published on 12th September, 1986.)

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UK NEWS Industry gives Lawson shopping list of proposed tax changes

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE Confederation of British Industry yesterday presented the Government with a shopping list of tax changes it would like to see in the next Budget to improve the competitiveness of British industry.

In its technical Budget representation to Mr Nigel Lawson, the Chancellor of the Exchequer, the business lobby put forward 58 proposals to improve the small print of the tax system.

The aim was to improve industry's competitiveness in international markets, make it easier for business to raise new capital, free industry from unnecessary complexities, and enable companies to offer better incentives for their staff, the CBI said.

It recognised the problems of fitting all the changes into a single, crowded, Budget, but repeated its demand of previous years that a separate technical Budget be introduced. The Government could then deal with the anomalies and inconsistencies with which the present tax laws are riddled.

In its recommendations to im-

prove the competitiveness of British industry, the CBI identified a number of priorities. The first was that exchange rate fluctuations on foreign currency borrowings should be recognised for tax purposes to bring equity of treatment with Britain's overseas rivals.

The employers' group also said that the removal of exchange controls had made the requirement that companies obtain Treasury consent before they could become non-resident or before they could transfer shares in a non-resident entity both "unnecessary and onerous."

Turning to the deferred payment system for value added tax on imports introduced by the Government 18 months ago, the CBI said that the requirement that all companies provide a guarantee against payment was damaging small and medium-sized companies. It said that the Customs and Excise should instead introduce a discretionary system, applying the guarantee requirement only where there are good reasons.

In its proposals on the tax treatment of corporate financing, the CBI urged the Government to extend tax relief to the incidental costs of raising all types of finance, including equity capital. It also wanted tax relief for the discount of bills of exchange drawn by trading companies and business relief for all interest payments including those on short-term borrowing.

"All businesses require ready access to the ever-changing sources of funds available in international money markets. At present, UK tax law inhibits corporate treasurers from fully tapping these sources," the CBI said.

Another way that the Government could smooth the way for companies to raise finance would be to amend the rules covering the tax treatment of deep discount securities to encourage the adoption of such techniques.

The CBI's proposals to improve incentives and to reduce the burden of tax complexities on business involve a number of detailed changes to the tax system.

Unions seek a joint strategy over IBM

BY PHILIP BASSETT, LABOUR EDITOR

BRITISH trade unions are to take part in an internationally-organised initiative to press for trade union organisation in IBM, the world's largest computer company, which in the main does not recognise unions.

For the first time, unions with hopes of recruiting IBM employees into membership are to meet to try to draw some form of strategy which would offer some hope of penetrating the company.

The move marks a significant heightening of trade union interest in the possibilities, however difficult of organising in the often non-union high-technology sector.

With parts of the service industries, unions in the UK see high-tech as one of the few areas of likely growth in employment, and therefore possibly trade union membership.

The move will be made at a conference to be held in London on January 12 and 13, organised by three international trade union bodies - the Postal, Telegraph and Telephone International, the International Metalworkers Federation and the White-collar Organisation Fiat.

UK unions able to attend will include the telecommunications unions, such as the NCU and STE, the white-collar unions ASSEM and APER and private sector unions with a special interest in electronics such as the AEU engineering workers, the EETPU electricians and the manufacturing union Tass.

The PITI said yesterday: "The

idea is that people will be able to compare their experiences of dealing with IBM, a major multinational, in different countries. We hope we will come up with some conclusions about how we might organise in IBM."

Few trade union leaders with an underestimate the difficulty of trying to win membership in IBM. The company is widely regarded by union organisers as the epitome of an anti-union company, but IBM itself maintains that it is neutral towards trade unions.

It argues that, overall, it does not recognise unions because its employees do not want it. IBM pointed out yesterday that at its plants in a number of countries union representatives sat on company councils, including establishments in France, Germany, Italy and The Netherlands.

The company has no unions at any of its 40-odd sites in the UK, and the last time that British unions - the AEU, ASSEM, Tass and the EETPU - tried to organise in the company, they were soundly rebuffed.

A survey by the Advisory, Conciliation and Arbitration Service found that throughout the company only 4.9 per cent of employees wanted a union to bargain for them with the company. More than 90 per cent said they would not join a union even if the company recognised one.

Burroughs group hopes for £400m turnover

BY TERRY DODSWORTH

THE COMPUTER group formed from the merger of Burroughs and Sperry, the two US multinationals, expects to increase its sales in the UK this year and may well lift its pre-tax profits as well.

The buoyant performance of the group belies some initial scepticism over the merger in the computer industry, and indicates that fears of potential customer defections may have been overplayed.

UK sales are expected to amount to around £400m this year, while pre-tax profits will be in the region of £75m, putting the company around 100th in the UK earnings league.

Suggestions that the combined business would find it difficult to maintain the market share of the two constituent companies have hinged on difficulties it might have in relating two separate lines of computers. Senior executives, however, have gone out of their way to convince customers that both the Burroughs and Sperry ranges will be kept and upgraded, thus protect-

ing the heavy investment clients made in the separate systems.

Commenting on the impact of the merger, Mr John Perry, general manager of the combined group in the UK, said that a new marketing structure was being created to bring together the sales operation of the two constituent companies.

This division would concentrate on three areas - financial services, the public sector, and industrial and commercial applications - and would be making a particularly strong effort among the building societies which are expected to expand rapidly in the wake of the changes in their legal operating status.

Mr Perry added that the merger of the two companies would create opportunities for substantial savings. But he expected that most of the reduction in the labour force - an 8 per cent cut worldwide has been indicated - could be achieved by natural wastage and voluntary retirement.

Accountancy firms seek foreign links

By Our Financial Staff

A TIE-UP between two medium-sized accountancy firms in the US and UK has led to the formation of Urbach Hacker Young International, which is seeking further member firms in Europe and in Canada.

Hacker Young, ranked 31 in the UK with £8m turnover and 250 staff, is forging a formal link with Urbach Kahn & Werlin, an Albany, New York firm ranked number 29 in the US, where it employs more than 200 people in six offices.

The link was described yesterday by Mr Stephen Hacker of Urbach Kahn & Werlin as the "first step in the growth of an organisation that will expand to serve our clients throughout the world."

Mr Frank Stansil, senior partner of Hacker Young, said the two firms had been working closely for three years. Both firms had a similar culture and client base based on small and medium-sized listed companies and family companies.

Links with other accountancy firms were expected to be finalised in a few months. Firms in Canada, France and Germany were being given the highest priority with Belgium and Switzerland also high on the list.

"We are not competing with the megafirms," said Mr Hacker. "We are looking for independent firms of about our size which are not already tied up with somebody else."

Mr Stansil said: "The two founding firms complement each other ideally, being of a similar size and providing a similar range of services to a growing number of clients, many of whom are looking to exploit overseas opportunities."

UHY International will be run by an executive board consisting of Mr Stansil and Mr Arthur Harverd of Hacker Young and Mr Fischer and Mr John Wolfgang of Urbach Kahn.

Mr Stansil became senior partner of Hacker Young in succession to Mr Stuart Young, also the chairman of the British Broadcasting Corporation, who died in August.

Nissan accelerates use of European vehicle components

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

NISSAN'S SUBSIDIARY at Washington, Tyne and Wear, in north east England, has completed a deal with the Japanese group's subsidiary in Spain which will help to speed the introduction of European components to cars to be assembled in Britain.

The two European Nissan companies are also discussing the possibility of joint component purchasing as well as the supply of some components to the UK factory from the Spanish subsidiary, Motor Iberica.

Nissan started assembling cars from Japanese kits at Washington this summer at the annual rate of 24,000. It announced last month that it is to go ahead with a second phase of the UK project to produce an annual rate of 100,000 by 1991.

The group said the second phase would start with a European Community content of 60 per cent measured by ex-factory value, rising to 80 per cent as soon as possible.

Mr Ian Gibson, purchasing director of Nissan Motor Manufacturing (UK), says one of the major constraints on the fast introduction of European components to the cars which will be built at Washington has been the lack of some large, specialised testing facilities.

The arrangement with Motor Iberica "gives us quick access to facilities rather than having to join a big queue." Some preliminary talks have also taken place about the type of components, if any, which Iberica might be able to supply to the UK plant.

Iberica, in which the Japanese company has a 90 per cent shareholding, has been producing the Nissan Patrol, a light four-wheel-drive vehicle, and the Vanette van for some time. Mr Gibson points out: "So obviously Motor Iberica has already reached the standards Nissan demands."

"But so far we have had only very brief discussions and have not yet reached the stage of clearing the issues."

Mr Gibson says the UK company will certainly look at the possibility of Iberica supplying castings but "castings are expensive to ship and we are not short of castings capacity near Washington."

He emphasised that the British company was under no pressure from the Japanese parent to give favoured treatment to Iberica. "Nissan treats every subsidiary on a stand-alone company. We do our own thing. Our major objective is to be a profitable company."

Eurotunnel launches £206m funding plan

BY ANDREW TAYLOR

FINAL DETAILS of plans to raise £206m through an international share placing were unveiled yesterday when Eurotunnel, the Anglo-French channel tunnel consortium, sent out the full prospectus for the issue.

The consortium which is proposing to build a rail tunnel 31 miles long between Britain and France is to issue 8.58m units comprising two shares: one in Eurotunnel Plc the British arm of the consortium and the other in Eurotunnel SA the French company.

The units which are being offered only to institutional investors have been priced at £12 and FF 120 for the two shares which will not be permitted to be sold separately.

The intention is to raise £70m each in Britain and France with the remaining £66m spread in roughly three equal tranches between Japan, the US and the rest of the world.

According to the prospectus, the notional overall rate of return to institutions, allowing for the consortium's assumptions for inflation and interest charges, will be 17.2 per cent gross over the 55-year-life of the concession.

In France the placing has been practically a fait accompli for several months. There also appears to have been reasonable interest from institutions in other countries, particularly in Japan.

In Britain the response has been slower although the feeling within the consortium is that it will just about achieve its £70m British target. Pledges from individual institutions so far range from £500,000 to £2m with a further £5m pledge received yesterday.

Mr Richard Pufford, chairman of Springsour Vickers, joint British brokers to the placing with County Securities, said yesterday: "I am sure we will achieve our target. Institutions are much more con-

cerned about short-term investments that turn into long-term projects. If they know from the start that they are being asked to invest long-term they are quite prepared to look that far ahead."

Subscriptions for units must be made on or later than 2pm British time and 3pm in France on Friday. No share will be issued unless all the units are subscribed for says the consortium.

The consortium plans a much larger £750m international share offer for sale next summer after which it will seek a quote on the London and Paris stock exchanges.

Kevin Brown writes: Ferry operators are trying to frighten potential investors in the tunnel by raising exaggerated fears about safety, the editor of Jane's World Railways claims in the foreword to the latest edition.

Mr Geoffrey Freeman Allen, the editor, says the "snarls" of the Channel ferry operators, which have been largely co-ordinated by Sealink UK, "ought to prove more ferocious than their bite."

The ferry companies are accused of raising "lurid visions" of a potential infirmo on shuttle trains carrying cars through the tunnel caused by passengers tinkering with vehicle engines or "brewing tea over a open flame."

Mr Freeman Allen says investors should remember that decades of rail shuttle traffic through the trans-Alpine tunnels have caused no serious accidents.

In addition, new construction materials produced by British Rail engineering will make it possible to produce wagon mouldings which would be almost impossible to ignite and smoke-free if exposed to flame.

Jane's World Railways 1986-87, edited by Geoffrey Freeman Allen, published by Jane's Publishing Company, price £70.

Fabrication yard will stay open

BY MAURICE SAMUELSON

THE BIG fabrication yard at Loch Kishorn in north-west Scotland, now being run by receivers, will stay open at least until early next year while its 600 employees complete a large North Sea order.

The joint receivers, Mr Matthew McPhail and Mr Stephen James of KMG Thomson McLintock, say they have also received several offers to purchase the facility, owned by Howard Doris, until recently one

of the highest UK offshore fabricators.

Howard Doris last year merged with the John Howard civil engineering company to form the John Howard Group. It reported a combined turnover of £75m in 1985, just under half of it contributed by Howard Doris. When the group called in the receivers last month it was understood to be showing losses of tens of millions of pounds.

The uncompleted contract at

Loch Kishorn, believed to be worth about £15m, is a gas treatment and compression module for Total Oil Marine's Alwyn North B platform, in which EH UK is also a partner.

If Loch Kishorn is kept open, at least a nucleus of the present workforce is expected to be retained pending the receipt of other work.

However, some 500 Howard Doris employees have already been laid off at other Howard Doris fabrication facilities in north-east England.

Unlisted market raises £1.5bn

By Alice Rawsthorn

THE Unlisted Securities Market has raised almost £1.5bn for companies through flotations and rights issues since its inception nearly six years ago.

Some £367.2m was realised in the first nine months of this year, according to a report published yesterday by the accountants, Touche Ross.

In the first nine months of this year 73 companies went public on the USM. Together they raised £229.3m from the market, £114.4m of which went to existing shareholders with £117.9m being invested in their businesses. Since the USM's creation in November 1980, it has generated £1,035m through flotations.

Rights and share issues on the USM have raised £137.9m in 1986 and a total of £399.9m since the market's formation.

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UK NEWS

Revised targets for BR may increase fares

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

THE GOVERNMENT yesterday announced revised financial targets for British Rail which will reduce the rate of return the corporation is required to achieve on its non-subsidised operations, but could mean substantial fare increases for London commuters.

Mr John Moore, Transport Secretary, said subsidies to BR's passenger services would be reduced by 25 per cent by 1989/90, following a cut of 25 per cent in the past three years.

He said this would probably require fare increases above the level of inflation in the Network South East area, while services on the provincial passenger network would have to be tailored "more closely to demand".

Mr Moore stressed that the Government was not asking for a programme of major route closures, but he instructed BR to review the prospects for introducing buses where this might be cheaper than maintaining rail services.

In addition, he confirmed that subsidies will be withdrawn from the Inter City network after next year, despite BR's failure to bring Inter City into profit.

Samsung plans TV output at new plant

SAMSUNG, the South Korean industrial group, is to manufacture 300,000 colour televisions a year from 1990 at its new UK factory, David Thomas writes. It is the first Korean electronics investment in the UK.

The plant at Billingham, north east England, will start producing video cassette recorders and microwave ovens next year.

Samsung expects to be producing 120,000 VCRs and 150,000 microwave ovens a year by the middle of next year.

UK sales of consumer electronics goods made by Samsung, the largest company in Korea, are approaching £30m a year. Mr H. Kim, managing director of Samsung Electronics UK, said: "The UK Government and its people have a most positive and welcoming attitude towards foreign investment."

Mr HALIFAX Building Society, the UK's biggest lender to home-buyers, led the way for an industry-wide increase in the cost of home loans. It said it was increasing its mortgage rate to 12.25 per cent from November 1, a jump of 1.25 percentage points.

Other societies are likely to announce similar increases by the end of the week. Mrs Margaret Thatcher, Prime Minister, said in the House of Commons that the Government was ready, if necessary, to raise interest rates in order to keep down the pressure on inflation.

BRITAIN, West Germany, Italy and Spain yesterday signed a general memorandum of understanding on their participation in the Eilat programme to build the European Fighter Aircraft (EFA) for service in the mid-1990s.

The four countries' defence ministers signed the memorandum at the Nato Nuclear Programme Group at Gleneagles in Scotland. It formalises the arms co-operation deal negotiated in Turin in July 1985.

WARD WHITE, the acquisitive UK retail group, launched a £140m bid for LCP Holdings, a Midlands-based company whose interests range from car parts retailing in the US to investment property and builders merchanting in the UK.

But the offer was immediately rejected by LCP directors. "This is an unsolicited offer and has no commercial logic," Mr David Rhead, chairman of LCP, said.

He added that the company, which is advised by Schroders, had not received any approaches other than Ward White's recently and would not be looking for a white knight. "We intend to remain independent," he said.

Jaguar moves to calm pay frustration

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

"JAGUAR is a great company to work for. But all the pride and success won't pay my bills. At the end of the day it's the money they pay that counts."

That was the harsh comment from one worker yesterday as he hunched his shoulders against the driving rain outside the Browns Lane assembly plant at Coventry in the Midlands.

For all the glamour of the Jaguar marque the factory - where Sir John Egan, the chairman, has pulled off perhaps the most publicised industrial recovery of recent years - presented a dismal sight yesterday.

Few people scurried from the massive gates through the rain to the local shop for tinny cigarettes and sweets. But those who did spoke of frustration and their belief that the efforts and changes made over the past six years should be reflected in a big cash pay award this time round.

That mood, demonstrated in a walk-out by thousands of workers in a dispute over time-and-motion men last week, has clearly taken both unions and management by surprise.

Union leaders confess in private that there would be no internal inquiry or disciplinary action.

The MPs are to receive £20,000 each in settlement of the libel action. In apologising unreservedly to them in court the BBC agreed to pay their legal costs which are put at £240,737.

In an agreed statement, Mr Charles Gray, QC for the BBC, Mr Peter Ibbotson, Mr James Hogan, Mr Fred Emery and Mr

JAGUAR CARS announced union agreement on a two-year pay deal for its 8,000 manual workers last night. The company headed off rising shopfloor militancy by increasing its pay offer in negotiations yesterday. The unions had been demanding a package including an immediate £29 a week rise. Jaguar put

more money on the table to improve its original offer of 5.25 per cent in the first year and 4.25 per cent in the second. A key test of the new deal will come over the next few weeks as the company negotiates the time and effort required by individual workers in stepping up output of the recently-launched XJ6.

which the chairman takes part and the bonfire night party which draws a crowd of 15,000.

The shock was therefore greater when on Thursday a group of workers on the pre-mount assembly track for the new car downed tools in protest at the role of industrial engineers, traditionally known as the time-and-motion men. Colleagues on the mount and trim assembly lines walked out in sympathy, to be joined by workers on the three corresponding tracks making the existing saloon cars.

The company stood firm, and insisted negotiations could not begin until there was a resumption of work. There were productivity benefits designed into the new car and they had to be realised.

The tough line persisted into Friday but the 800 workers overturned the recommendation of their senior stewards and voted to stay out until at least this Thursday. Word spread

round the Browns Lane factory and according to the unions most workers had walked off the job by Friday night.

The company called in the senior stewards on Saturday and gave ground: it agreed to withdraw all the industrial engineers for 48 hours to allow discussions to take place.

The unions believed they made another breakthrough in the talks on Monday. The company conceded if there was a dispute between a worker and the industrial engineer over the time and effort required for carrying out an operation the shop stewards could be brought into the negotiation.

For the six weeks the new car has been coming into production, shop floor resentment has built up, with the company insisting that only the foreman should be involved in such individual talks.

More than that, and the reason

the dispute spread so quickly, the Jaguar workers realised that over the next few weeks they will be negotiating the terms that will determine their working conditions for the next decade.

Output of the new XJ6 is running at only around 150 cars a week and must be pushed to 900. Jaguar is different not only in the quality of its products, the lower volumes and the longer time-cycle for operations, but also in its dependence upon one model.

Mr Chris Liddell, the local Transport Union official and a former worker at Browns Lane for 14 years, declares: "Industrial relations are different at Jaguar. This is a family atmosphere with everybody committed to success. There is a tolerance and the company knows it can draw upon the experience of its shop stewards."

He says Sir John has drawn heavily on that tradition and goodwill. "What the company has to recognise is that it has a motivated workforce that is delivering a great deal more effort. They simply want to see that performance reflected in their pay packet."

Visitor visa rules labelled racist

BY TOM LYNCH

THE NEW visa rules for visitors to Britain from India, Pakistan, Bangladesh, Ghana and Nigeria are racist and "an abuse of human rights", Mr Gerald Kaufman, the Labour Home Affairs spokesman, told the House of Commons yesterday.

He rounded on Tory MPs who heaped his attack on the Government, accusing them of "showing that they only give a damn for the human rights of those with white skins."

The exchanges came after a statement by Mr Douglas Hurd, the Home Secretary, during which he announced that the visa scheme would be implemented for visitors from Ghana tomorrow.

Mr Hurd defended the visa scheme, arguing that it was now working satisfactorily in the interests of bona fide travellers. He said it was better to have the checking carried out in a visitor's home country rather than facing immigration at Heathrow.

Mr Hurd scoffed at Mr Kaufman who, he said, "cut a ludicrous figure as he ambled around Heathrow assuring us that all these young men

were genuine tourists. Are we to believe that these young men chose the third week in October to come to see the Tower of London?"

He argued that last week's rush at Heathrow had occurred because many who wanted to settle illegally had decided to "try it on" under the old immigration rules. He accused Mr Kaufman of wanting "to tear a hole in immigration policy so wide as to make it meaningless."

In a statement, Mr Hurd said he would announce today new rules limiting the rights MPs have to delay the deportations of people refused entry to Britain pending a review of their cases.

It later became clear that 90 of those who arrived before Wednesday's visa deadline for the Indian sub-continent were still being held by immigration authorities, each of them after intervention by an MP to halt deportation.

Mr Hurd said the new rules would reflect the fact that the main decision on admissions would rest in future with officials overseas, rather than at the port of entry.

MPs win damages in libel action against BBC

BY DAVID THOMAS, RAYMOND HUGHES AND MICHAEL CASSELL

THE BBC yesterday agreed to pay libel damages and legal costs totalling £280,000 to two Conservative MPs accused in a Panorama programme of having links with far-right groups.

It accepted in the High Court in London that allegations made in the programme against Mr Neil Hamilton and Mr Gerald Howarth were false. However, the BBC immediately made clear

that there would be no internal inquiry or disciplinary action.

The MPs are to receive £20,000 each in settlement of the libel action. In apologising unreservedly to them in court the BBC agreed to pay their legal costs which are put at £240,737.

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Michael Cockerell, the four journalists named in the libel action, said that the statements had not been deliberate falsehoods.

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FOCUS ON COMMERCE AND INDUSTRY IN SOUTHERN AFRICA

Equal opportunity group goes for exports

Christo Wiese, chairman of the Pepkor group, talks to John Spru, Finance Editor of the Johannesburg Sunday Star.



Christo Wiese

Spru: Pepkor's exports have soared since the group first began exporting in a concerted manner two years ago. Why have you gone so aggressively for the export market and what are your future plans in this area?

Wiese: The deterioration in the exchange value of the rand has created an opportunity for South African manufacturers generally. For the country as a whole, a successful export strategy of manufactured goods can prove to be of great importance. Pepkor, being the second-largest clothing and footwear manufacturer in South Africa, means that we have a large manufacturing base, which can be easily geared to export sales.

A lot of our exports come from our horizontal manufacturing entity, the House of Monsoon. Here, the competition on an international scale isn't quite as fierce as in the more basic commodities. This gives us an additional edge.

Against this background we've gone all out for exports and our future plans are to eventually match our exports with our imports in monetary terms, in this way creating our own forward cover both ways. Our total imports last year were R22 million and our exports were only R23 million, so we're a long way to go, although this year already there'll be a tremendous narrowing of the gap. Imports will be down to R25 million, while our exports will be up to R20 million.

Spru: You export mainly to the US and UK. Have you experienced any problems?

Wiese: Tariff barriers haven't been a problem in the categories of goods that we export. The problem - especially in the UK - is in the lack of foreign exchange. Frequently, on each occasion that we've lost a customer for political reasons, we've managed to gain two or three more.

We have special relationships with our foreign retailers who advise on the activities with the attitude that they (the retailers) are not prepared to be sold what sort of merchandise they can or cannot sell.

The Pepkor group is, and has always been, an equal opportunity company and has in fact, throughout its history, complied with all the principles contained in the so-called Sullivan Code. In this way ensuring that we make a contribution to the solution of a problem. Our foreign retailers appreciate this and have shown the stand that they will sell what they believe in to be the best interest of their customers. The success has been remarkable.

Spru: Do you feel the government is doing enough to promote exports?

Wiese: No. There hasn't been a concerted, clearly conceived, well-defined strategy to promote exports on an ongoing basis. The basis of the export incentives we have at present - where only those with a net base can get the full benefits of the incentives - disqualifies a large number of potential exporters. That's wrong - and the government seems to be accepting that it's wrong.

Another problem with the present incentives is that they are based on a formula relating to exports in-cum generating exports. It's the wrong way around, because the company that exports for R100 000 and incurs expenses relating thereto of R10 000 is better off (if it has a tax base) than the company which exports for R100 000 but incurs only R1 000 in expenses in generating those exports.

The incentive should be related directly to the value of the export. The most efficient should be rewarded.

Foot: manufacturing and retailing. Has the vertical integration resulting from this structure proved successful, bearing in mind that it has come in for a measure of criticism?

Wiese: The criticism has abated over the past couple of years. More recently, criticism has rather been directed against our venture into horizontal integration.

PePStores/chain stores is the dominant retail world clothing retailer in South Africa, with far and away the largest share of that market. One of its strengths is that it does have this vertical manufacturing arm. We believe it would be weaker without that resource.

For a retailer to manufacture can be very risky, although there are a number of retailers in South Africa who have been doing it successfully. One must be extremely disciplined in one's approach. Thus, we have laid down strict rules. We manufacture only very basic commodities. We don't fool around in the fashion area, where one could get badly burned. Further, only those items that are manufactured in massive runs are produced. Finally, we shall never manufacture more than a given percentage of our total requirements.

In only exceptional cases will we manufacture close to 100% of our requirements, because our retail buyers must keep their fingers on the pulse of the market. The variety in their stores must match that of their competitors.

For these reasons - that we have held strictly to our guidelines - our policy of vertical integration has been a great success.

Spru: Your most recent chairman's review contained a statement that the South Africa 1985 was a year characterised by a deep sense of despair throughout the entire nation. Have you detected any lifting of spirits this year?

Wiese: Yes, particularly in the past few months. The gold price has risen, interest rates have continued to decline and the government has raised the economy. All these factors have helped. Thus, people are still apprehensive because they can't see a clear political picture emerging and all of us are affected to a greater or lesser degree by the negative attitude from abroad. But, in general terms, South Africans have come to accept that the dark may be worse than the light.

There comes a time when people start to come to terms with such negatives and begin to find ways around them.

South Africa is in many ways a fortunate nation - fortunate in that we are always given warning of clouds on the horizon. This gives us time to prepare for the coming storm. The most obvious is the most obvious example. When that embargo was slapped on us in 1977, we were relying on imports for more than 60% of our domestic requirements. If at that stage we were to have become involved in a regional military conflict, we could have been in serious trouble. Eight years later, armaments comprise our single biggest manufactured export. So today we could more than take care of ourselves.

Equally, with the threat of boycotts and sanctions, we

have been given an opportunity to prepare for those times should they materialise into anything concrete. Let's face it, we've been having to contend with boycotts and sanctions for a number of years, though to a lesser extent than what is now threatened. We've been given the chance of putting things in place.

That kind of foresight is certainly helping to put those boomerangs into our people.

Moderate non-white South Africans must find it perplexing that during past years when we had just come apartheid in this country, large numbers of western companies and governments pumped billions into South Africa. Now that we have a government which has gone on record as stating that apartheid, is considered and that efforts are being made to buy apartheid, there's suddenly a cry that South Africa must be subjected to sanctions. In perspective, we therefore, it seems that the West was indeed on brink of apartheid.

So, given from all the national arguments and the arguments against the ban on apartheid, this argument must pose an enormous dilemma for thinking people in the West. I'm convinced that a year from now we'll look back and see that the ban was a lot worse than the ban. Another negative is the concern over the threat to the stability of the nation from the extreme left and the extreme right. For the next decade or two, South Africa will have to deal with an onslaught from the non-democratic left (to do so, see the handling of the PLO). But that isn't cause for undue pessimism. There are many countries in the world which have coped with that kind of situation. We shall simply have to learn to live with it.

Spru: The bulk of your domestic market comprises coloured and black consumers. Have past boycotts of white-controlled companies impacted adversely on your group's trading? Will this be a factor in the future?

Wiese: I don't believe this will be an important factor in the future, because in very many instances, the boycotts were given in businesses which were perceived to be sympathetic in the past. Our group, for instance, has not suffered to the extent that some others have.

Why? Because Pep Stores is recognised as always having been an equal opportunity company. For the past 12 years we've had an extremely successful partnership operation with the coloured community. And another with the Zulus in KwaZulu. They're genuine partnerships - not with puppets but with coloured and black co-shareholders. All these factors were recognised by those communities and we therefore did not suffer as badly as some other businesses.

During the past financial year, Pep Stores achieved two-and-a-half times the national average growth in sales. So if we were affected by the boycotts, we've certainly not been hit as badly as some others.

Spru: Clothing manufacturers enjoy a high level of tariff protection in South Africa. Do you consider this policy to be justified?

Wiese: We don't live in a perfect world and I think that in the past we may have erred by being somewhat naive in our view of fair international trade practices. It's been shown in most developing countries that textile and clothing manufacture is essential to the process of job-creation. Therefore, there are industries which merit some kind of protection. The industry is the third-largest employer of labour in South Africa, so there's every justification for balanced and sensible tariff protection.

Spru: How would you characterize group labour relations and what has been the effect of non-white unionisation?

Wiese: We employ 18 000 people in our group (13 000 in our manufacturing divisions) and we have experienced no problems - probably because we are a people's business. Also, our stores are small units, which means that each manager knows every member of his staff intimately. This makes it difficult for the militant elements of the trade unions to gain a foothold.

On the manufacturing front, we have developed outstanding relationships with the unions, who have shown experience that we don't fire thousands at the drop of a hat. In fact, during the recession we have continued to create additional employment opportunities.

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"As Chairman of Barclays de Zoete Wedd, my role is to ensure that we deliver both to clients of the Bank and to major institutional services that are completely new to our client base from those of our parent.

"Distinctions are becoming increasingly blurred between different but similar 'real' mediums in the global securities market. And in a financial world that is also global in both its outlook and the scale of its financial needs, there is an increasing requirement for an investment banking group with equivalent human and financial resources.

"The combination in Barclays de Zoete Wedd of one of London's top stockbrokers and major market makers, an innovative merchant bank, proven investment management and the resources of the Barclays group will, in my view, meet that need.

"In fact, I believe that our alliance will very quickly prove an invaluable asset to all those clients who are already familiar with the individual parts of our organisation.

"And, of course, I believe it will also be a rewarding investment for the entire Barclays group."



BARCLAYS de ZOETE WEDD

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Ebbgate House, 2 Swan Lane, London EC4R 3TS. Tel: 01-623 2323.

Television/Christopher Dunkley

Look forward to Lost Empires

Thank goodness for Granada Television. Their seven-part aimed adaptation of Lost Empires, J. B. Priestley's novel about life on the music hall circuit just before the First World War, is the television event which was so badly needed. The 1986 autumn season had been looking tediously unremarkable with many of the promised goodies failing to come up to expectations.

John Mortimer's Paradise Postponed has not only remained structurally confusing with its repeated flashbacks to periods which often seem indistinguishable from the fictional present, but, as the episodes build up, the result seems increasingly like an over-ripe bribe: soft and oozy and unpleasantly sour. Mortimer has a fair for the minutiae of narrative, so there is always some interest in what will happen next — will the young couple succeed in wesseling their way into the old lady's cottage, will the young pretender really con the old MP into stepping down, but the main characters are, almost without exception, deeply antipathetic.

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Under Milk Wood/Greenwich

Michael Coveney



Rachel Bell

The new Greenwich Theatre season has a robust and characteristic look about it: new plays by Pownall and Gurney, revivals of Williams's Night Must Fall, O'Neill's Desire Under the Elms, Barrie's Mary Rose, and Chikobava's Three Sisters (a la Frayn). A full start, though, with Anthony Cornish's fusing and nebulous production of Dylan Thomas's prose poem of the village of Llareggub (read it backwards) waking up and going to sleep.



Collin Firth and John Castle in "Lost Empires"

Cherkassky/Wigmore Hall

Dominic Gill

Cherkassky ended the trio of recitals he is giving at the Wigmore Hall this month to mark his 76th birthday with Sunday Morning Coffee Concert — and there could have been no better place, and no better time, to celebrate the lighter and most intimate side of his art.

Cherkassky delighted in change: I have heard him play major works of the repertory many times, but I have never heard him give the same work twice in the same way. It is characteristic of the kind of artist that he is — and in particular of his voracious appetite for new musical perspectives — that his high spirits with a repertoire has neglected neither the music of the earlier part of this century nor the more recent of the post war period.

ZZ Top/Wembley Arena

Anthony Thornecroft

I have always thought that heavy metal music was too exciting to be reserved for beer sodden blizzards. Fortunately ZZ Top has arrived in town, and the set list is the inside of a flash car with Beard in the driving seat; there is a laser beam which throws images of cars into the big black voider while green lighting darts from the auditorium like Tinkerbell.

The Changeling/Cambridge

Martin Hoyle

Cambridge Theatre Company's brace of touring productions, The Changeling and Rowley's The Changeling played on the same basic set as their School for Scandal, reviewed in these pages by Michael Coveney. A box set dominated by an ornate central portico is here broken up by solid mobile screens on wheels, so modern-looking that one awaits the cricket score to go on to them.

Andrew Wilde/Wigmore Hall

David Murray

The Dudley National Piano Competition, which has a goodish track record, was won this year by the 21-year-old Andrew Wilde, and he made his London debut on Monday. He proceeded to be a solid sort of pianist, comfortably at home with the broad keyboard textures of Brahms and Chopin, especially in forte. He seemed to regard softer playing as a rare special effect to be undertaken in a gingerly fashion and with visible effort.

Arts Guide

Theatre

Cats (Winter Garden): Still a sellout. Trevor Nunn's production of T.S. Eliot's children's poetry set to treacherous music is visually startling and choreographically subtle, but classic in the way of a rather staid and overblown idea of theatricality. (230 6202).

WHICH BRITISH BANK SELLS ITS COMPUTER EXPERTISE TO ASSIST OTHER BANKS IN INTERNATIONAL RISK MANAGEMENT CONTROL?

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday. October 17-23

Saleroom

Demand for British pottery and porcelain continues strong without sending prices up to silly levels. At Sotheby's yesterday the London dealer Jonathan Horne paid £7,480 for a British Delft polychrome portrait charger of King George I, made around 1715 and carrying a top estimate of only £1,500. The same buyer paid £8,880 for a slipware dish of around 1774, with a rare bird decoration.

FINANCIAL TIMES

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Wednesday October 22 1986

Unannounced non-policy

AFTER THE Chancellor's unimpressive performance in Bournemouth and at the Mansion House, the markets found it easy enough yesterday to shrug off the unattributable news that the Thatcher Government not only has no policy about the sterling exchange rate against the rest of the European Community, but has no intention of saddling itself with any potentially embarrassing commitments this side of a general election. It will not be until there is a further piece of shock information—another set of really appalling trade figures, or a sharp fall in the oil price—that the Government will again learn that an absence of clear objectives can also cause embarrassment, with sterling drifting down and interest rates struggling to rise yet further.

The Prime Minister may have hoped that by despatching Mr Bernard Ingham, her press spokesman, to the parliamentary lobby to tell journalists that speculation about British membership of the EMS was idle, she was clarifying policy. She was not. Her own reluctance to join the exchange rate mechanism is well known, and evidently as proof against friends in Germany as from her critics in the City, the press and among professional economists. She repeated her objectives, though without a timetable, at Question Time yesterday. However, the narrow money and some measure of confidence over sterling is not simply a question of EMS membership. It reflects the absence of any clear strategy of any kind.

Two indicators
 Officially, monetary policy is now guided by two indicators: narrow money (almost all in notes and coin) and the exchange rate. Unfortunately this sounds a great deal firmer than it really is. The markets remain unenthused about narrow money, since they suspect that it is simply a convenient excuse for turning a blind eye to the explosion of consumer credit and its broad money counterparts. An exchange rate objective, even an unannounced one, ought to be a much more impressive undertaking, but in present circumstances it is

almost totally vague. First it could be read as an excuse for drifting down with the dollar, which is itself persistently weak. However, the recent history of sterling shows that not even this very limited objective is being met. When the Prime Minister and the Chancellor continue to talk of the need for a downward adjustment in the real exchange rate even after an effective devaluation on a trade-weighted basis of some 20 per cent, the markets again suspect evasion.

This reality of drift and silence is not even a caricature of the Government's supposed commitment to a clear medium-term financial strategy, and every month that it is prolonged can only increase the Government's difficulties when the time comes, as it must, to call a halt and try to achieve stability. Last week the markets were hoping for such a speech, but the Chancellor, now Parliament was adding its own demands.

Academic objections
 They may be disappointed for some time yet, for the Government now seems to be in great difficulty in defining its own objectives. The ends—low inflation and faster growth—are clear enough, but policy is about means. The Bank of England worries about credit and broad money, the Treasury about narrow money and some measure of the exchange rate, while the Prime Minister is no doubt advised that any clear exchange rate target is subject to the same academic objections which seem to have surrounded her against the EMS. Ministers can agree only in wringing their hands over wages.

The result, ironically enough, could be to drive the UK into a monetary union with the EMS sooner than might otherwise occur (for it should be remembered that unattributable briefings can always be disowned). The merits will be made not by the merits of the system itself, though these seem to us and to most other commentators strongly persuasive, but simply as the only way to achieve the ends which are readily accepted by the Government and demanded by the markets, and was once practised.

The regulation of Euro-equities

THE internationalisation of the equity markets has been a positive development, according to Mr Gery Lynch, director of the enforcement division of the US Securities and Exchange Commission, and its development should be encouraged. For most of those who heard him express this view in London yesterday, that was the welcome part of the message. The more difficult question for market practitioners is whether the SEC's interest in this fast growing business can be construed as an equally positive development. Most of them, one suspects, would think not. That said, even market professionals would surely be prepared to pay lip service to Mr Lynch's guiding principle: the regulation of the world's markets: efficiency and fairness. Nor is it easy to put up a strong case against his assertion that investors should receive timely information from issuers and that those who abuse customers, investors and positions of trust should be exposed. The real question is about means, not ends. And where the American message becomes genuinely contentious is in the desire to explore with the British a reciprocal approach to prospectuses. For while it is true that investors need a minimum quantity and quality of disclosure, it is far from clear that the formal approach of the SEC would have much to offer in the Euro-equity market; or, indeed, that the problems associated with the recent international syndication of Fiat equity support Mr Lynch's own case.

Self-correcting
 Looked at from the SEC's perspective, the trouble with this issue, which has temporarily tarnished the reputation of the Euro-equity market, was a lack of disclosure of material information about the company itself. In Europe, however, the financial community is more inclined to argue that the stock was grossly overpriced. If insufficient information was made available to investors on restrictions that applied over the sale of the stock in the Italian market, the problem will not arise again because this is a professional market. The process is self-correcting and the losses that have been incurred in the Euro-equity market have fallen on the shoulders of the big invest-

ment houses. Even Belgian dentists and Italian doctors are not immune from the demand. It is hard to see why these professional investors really need the protection that the SEC would like to give. And there is more general concern in that a normal Euro-equity issue is more like a placing than a primary issue; in other words, a secondary offering of widely held stock that has already been through the hoop of regulation on a domestic exchange.

Equally contentious is the heavy emphasis that the SEC places on investor education in its pursuit of regulatory harmonisation in the international arena. Once again, the aim of good conduct in international markets is highly desirable. But the preoccupation with chasing criminals at the expense of issues such as capital adequacy for investment houses that are trading securities across the globe on a 24-hour basis reflects an anachronistic regulatory structure in the US.

Conglomerate activity
 The division between investment banking and commercial banking imposed by the Glass-Steagall Act has little relevance to the conglomerate activity that takes place in the international equity and bond markets. So the SEC's heavy emphasis on investor protection and disclosure needs supplementing with the more systemic concerns of the central banker. If investors are to be protected from wider, contagious shocks to the system, the commission's traditional armoury is equally ineffective in coping with the domestic US trend towards "securitisation," whereby credit instruments are bundled into lesser exchanges of paper. The old regulatory pigeon holes are no longer relevant.

That is not to say that there is no role for international harmonisation. There is room for improved accounting, audit and disclosure standards on the lesser exchanges. Bilateral agreements on the exchange of information reduce the scope for argument over the extra-territorial reach of the US laws. But the globalisation of the securities markets calls for a balanced response—and one which does not address problems which will resolve themselves without the help of the regulators.

The CBI
An awkward inheritance

NOT MANY champagne corks have been popping this year in Centre Point, the headquarters of the Confederation of British Industry. Twenty-one years after it was formed to strengthen the voice of industry in government, delegates preparing for the tenth annual conference early next month do so in the knowledge that the CBI's influence on the government which the vast majority of its members support has probably never been lower.

Early next year, a new director-general, his name will be made known today—takes on the formidable task of trying to boost the standing of the CBI in Downing Street. From Sir Terence Beckett, who retired after years in the post at the end of this year, he will inherit an organisation whose prime purpose is to lobby ministers, civil servants, in the UK and increasingly in Brussels as the EEC assumes a more prominent role in business policies. Occasionally, the CBI also lobbies foreign governments.

A recent example of the latter was when Sir Terence persuaded the US administration to drop a clause from the Tax Reform bill which would have made problems for US subsidiaries of UK companies remitting interest to their parent companies.

CBI did not also get the Government to take an amendment to the Financial Services Bill in the Lords, after it was discovered by a corporate treasurer, though not by the CBI's own legal department, that non-financial services companies would be required to comply with the Securities and Investment Board regulations in order, for example, to give advice to their shareholders or associated companies. It was the sort of issue where the CBI's access to government secured a "thumbs up" which would have been much more difficult for an individual company.

But, on some of the larger economic issues which affect all its members, the CBI's record has been less auspicious. A year of lobbying for Britain to join the exchange rate mechanism on the European Monetary System has failed so far to move Mrs Thatcher. Meanwhile, interest rates, already much higher than in competitor countries, look like going up again.

The CBI looks again as if it will be at odds with the Chancellor in his next Budget; the confederation wants measures to stimulate the economy which the Government prefers to go for tax cuts. This all takes place against the background of Britain's shrinking industrial base—its membership of the CBI has done little to arrest. It begins to look as though the CBI has been shorn of its influence almost as conclusively as has the Trades Union Congress. How slow was this situation come

about? And what lessons can the new director-general learn from Sir Terence's tenure? In defence of the CBI, it must be said that Mrs Thatcher is no respecter of institutions. She instinctively dislikes tripartism, corporatism and number of other -isms with which the CBI has been associated over the years.

It is true that CBI leaders, unlike those of the TUC, are still granted audiences with the Prime Minister. But her inclination is to listen to individual businessmen of her choosing, rather than to those who happen to have emerged at the top of the CBI. That said, she has a fairly good rapport with Sir James Clesminson, who was president of the CBI until he took over the British Overseas Trade Board earlier this year.

The style of the CBI is perhaps less suited to Mrs Thatcher. Like many of the big companies it represents, it invests in research, conducts surveys, consults members. The outcome in policy terms can

Hazel Duffy looks at the prospects for Sir Terence Beckett's successor as director-general

be bland. Compare this with the more aggressive style of the Institute of Directors, whose policy pronouncements are based on the ideas frequently of no more than a tiny team at the top—and not corporate—individual and not corporate—are more often in the Thatcher mould; entrepreneurial, self-made, sometimes

Relations between the Prime Minister and Sir Terence, meanwhile, never recovered after his famous "bare knuckled fight" speech to his CBI conference in 1980. The CBI has, however, sometimes succeeded in obeying the first law of lobbying—to be able to offer something to those from whom one is asking favours. An example was the way the confederation galvanised the considerable resources of its members as, for example, when it agreed unreservedly to help the Government launch youth training schemes. No other organisation could have mustered as many training places with employers as the CBI. But there is one key area where the CBI has failed miserably to deliver so far. Despite exhaustive campaigns conducted around the country annually by the members of the CBI, its members continue to pay higher wage increases than can be justified by productivity gains. Britain's unit labour costs stick stubbornly above those of competitor

countries, embarrassing the CBI leadership which has made the competitiveness of British industry its main theme in talking to government. Mrs Thatcher might listen more readily if she thought the CBI could keep its own house in order.

Personalities, however, are only a part of the story. In a recent Industry Year speech, Sir Geoffrey Chandler, director general of the National Economic Development Office between 1978 and 1983, where he saw the CBI and TUC in action with ministers, accused industry of falling significantly "so make its voice heard by Government and Opposition on a consistent basis regardless of the party in power."

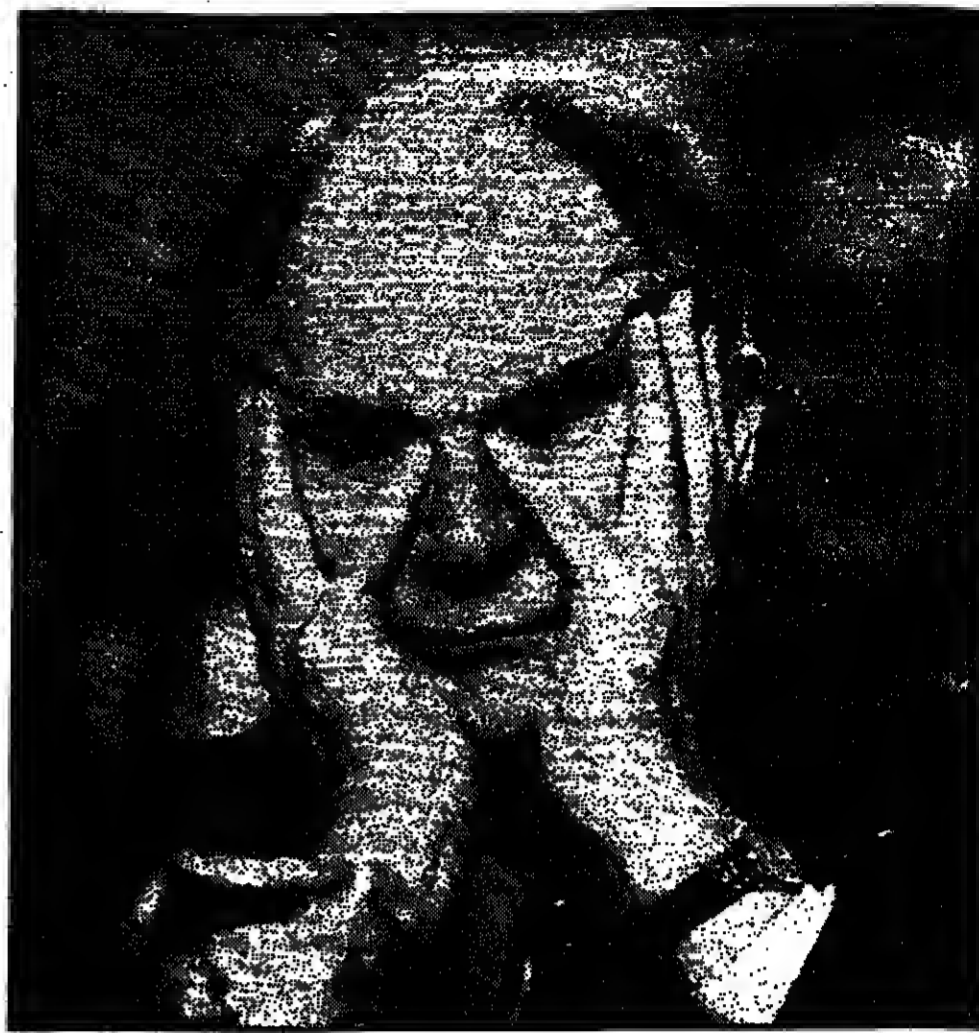
Sir Geoffrey believes the CBI suffers from its "heterogeneity." The CBI's broad church membership is the source of both its strength and weakness. Member companies have 10m employees, making the CBI by far the biggest business representative group. This is about 20 per cent down on 8½ years ago, reflecting the squeeze on manufacturing industry. But recruiting drives have brought in new members from retailing, banking, insurance, accounting, as well as high technology companies.

This very breadth can bind the muscle of the CBI, since its leaders are reluctant to raise issues on which they fear they will not get a consensus. On the abolition of the Government of the National Insurance Surcharge—seen by the CBI as one of its great victories—everybody was behind the leadership. But on issues like the serious imbalance of wealth and employment between regions in the country, the CBI comes up with solutions which look dangerously like the lowest common denominator.

Some CBI members admit privately that they are not happy with the organisation, but this is rarely round in public. This is very evident at the conference, where dissidents are few and far between. Businessmen, who in private detail the destruction of the traditional industrial areas, are rarely heard in the public CBI forum. Why, then, do they belong to the CBI, and why don't they do something to make it more effective?

Sir David Plastow, chairman of Vickers, speaks for many of his fellow business leaders when he says (retractantly, because "I hate to be seen as a guru on anything but the CBI, we would have to invent the CBI, we would have to invent it. And I would indict anybody who criticises it when they are not putting their best people into it."

The CBI prides itself on the largely the creation of Lord Winterton, CBI president from 1976 to 1977, which advises the President, and sharpens up policy-making at the centre. This is made up of lead-



Bruises from a bare-knuckled fight

SIR TERENCE BECKETT is known to the world at large as the man who gave the "bare-knuckled fight" speech to the CBI conference six years ago. It was interpreted by the media—wrongly, he says—as a challenge to Mrs Thatcher's economic policies. "I was showing businessmen that they have to stand up for the things they believe in and that this was a bare-knuckled fight."

Others still recall the occasion as a rare (in CBI terms) challenge to Government at a time when exporters were battling with the high pound. An alternative explanation is that he was simply trying to breathe life into the infant forum of the CBI conference in a style he had used when running Ford UK.

The speech received a standing ovation from two-thirds of the delegates, but next day, Sir Terence found that he had fallen flat on his face. He, and other CBI leaders, were summoned to a meeting with the Prime Minister. Since that day little has been heard of the criticism of Mrs Thatcher has

been heard from Sir Terence. "We have had our differences with government over things like pensions, sick pay, yes, and interest rates. But I believe this government must be credited with effecting some tremendous changes for business. We believe in its strategy, although not always in its tactics," he says now. But what about the decline in manufacturing, is not that something which could be laid at Mrs Thatcher's door?

"It is not the fault of this government. We have an inheritance of inertia in this country, which has been disguised by the industrial revolution, the empire, and lastly North Sea oil. For 40 years, we have had policies which postponed change. When it came, it was that much more drastic."

Sir Terence came to the CBI when the recession was having a dramatic effect on CBI finances. He set about putting it on a more businesslike footing, using tactics similar to those of the organisation's members. Staff numbers were cut, personnel changed to make it more effi-

cient, and sources of income other than subscriptions, particularly conferences, brought into play. The result is that income has gone up steadily—next year's budget is for nearly £10m—although subscriptions have not kept pace with inflation. The CBI is financially healthier today, but what success has it had in influencing government policy? "The biggest was undoubtedly the withdrawal of the National Insurance Surcharge. We fought a vigorous campaign on that."

"There are many others, ranging from more money being spent on roads and the like to the Government's acceptance of heavier lorries. This is the sort of thing that the CBI can do—we had campaigned for years in the motor industry's trade association for heavier lorries without success. I would like to see more money going on the infrastructure, and some could undoubtedly come from the private sector. But in the end, we are concerned as much as the politicians in the art of the possible."

Following the Sir Campbell Adamson gaffe (who criticised Edward Heath on the miners' strike during the election campaign of 1974) and make the organisation more effective, ironically with a Labour government. Tripartism was then much in fashion however.

The danger now is that the CBI of the Thatcher years has identified so closely with the Government that it may have lost credibility as a force in tripartism should this emerge with new vitality under a different government.

US toy shoots at \$100m sales

First it was the Cabbage Patch doll, then Trivial Pursuit. Next came the striking Teddy Bear called Teddy Ruxpin. Now the United States is in the midst of yet another toy craze. This time it is "Lazer Tag," a 31st century version of the universal chase game.

Nothing, it seems, will prevent millions of parents from spending \$40 to equip their offspring with a "starry" laser gun and a "Union" target belt this Christmas. Lazer Tag can be played by the rules, or adapted by the players to suit their playground. The player with the gun shoots players wearing targets, either on a belt or a hat, and "shoots" an invisible, infra-red beam to "activate" the target.

When the target is hit, it lets out some sparks and red lights flash. After six hits, the target player is "out" and his target emits still more ominous tones. The hottest item in US toy history is in very short supply. What is making it so popular is not hard to figure out. Lazer Tag was launched with a Hollywood spectacular featuring a team of music celebrities who played against well-known athletes in a futuristic arena created by the Star Wars special effects team. Lazer Tag is featured in a Saturday morning television cartoon that is quickly becoming a firm favourite of the five to 10-year-old set. And numerous companies have licensed Lazer Tag to make lunch boxes, watches, bedding, clothes, books, puzzles and other goods featuring the cartoon heroes. College students have been drawn into the fed by a national college tournament promotion that pits rival college teams against each other, culminating in a championship tournament in December. A \$10m TV advertising campaign is being mounted in the pre-Christmas season. But all the promotion in the world would not make Lazer Tag a runaway success if it were not "a good toy," Don Kingsborough, chairman of World of

Men and Matters

HONEST ALF
 BOOKMAKER



"£50 each way for Kingsley Amis to win the Booker," he the jockey or the horse?"

Wonder, the California-based manufacturer, maintains. The key to its success, he believes, is that it combines "traditional play values with high-tech concepts" that appeal to young people's imaginations. "We ask ourselves what do kids imagine they want to do? How can we fulfil that image?"

—Teddy Ruxpin, the story-telling Teddy Bear was one answer and boosted his 18-month-old company to instant success with first year sales of \$93.1m. Lazer Tag was thoroughly tested before it came to market. "Over a thousand kids gave us their opinions. We knew we had a winner," says Kingsborough. Even the serious "players" in the toy business are raving about it. "The brokers are calling me, asking where they can buy it," says Rob Rebitz, a toy industry analyst at Davis Skaggs Sherson in San Francisco.

He expects Lazer Tag sales to top \$100m this year. Sales will be limited only by the

trips across the Atlantic last century.

For Captain Lawrence Portet, who assures me the ship will be crossing the big pond well into the 21st century, says the new engines will use half the fuel oil and be a knot or two faster into the bargain.

"The British ship is not being refitted in the UK, but at Bremerhaven in West Germany, at a total cost of \$150m. The diesels will be German, but Britain's GEC is supplying the nine generators and the two 32-megawatt electric motors."

Before she left New York on Monday, senior second engineer Ray Divett, who can be included with the romantics, took pains to point out that there was nothing wrong with the old engines. They could have continued to give good service. But on a ledge behind him stood a can of "cold start."

Unwelcome

The tax officers' union, IRSF, has been obliged to make an embarrassing about-turn over plans to invite a number of Government ministers to the union's 50th birthday party next week.

The IRSF leadership had intended to include, in the 20-strong guest list such names as those of Nigel Lawson, the Chancellor, John MacGregor, Chief Secretary to the Treasury, and Sir Geoffrey Howe, Foreign Secretary. The union's journal even reported that the invitations had been sent. But it seems that all the ministers' invitations have been cancelled because of an internal row and dark rumours of demonstrations against Howe, architect of the still-rankling union ban at GCHQ.

Fat chance

"The Cambridge diet has changed the lives of millions of people," says an advertisement in the Bussendale Free Press newspaper. "For personal consultation," it advises, "contact Elysia Bulger."

Observer

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CITICORP IN THE UK

Loss of face as a vision recedes

EVERY YEAR, the London office of Citicorp, the US's largest bank...

bitter personal rivalries generated by its competitive style. And they are possibly worst of all in London where Citicorp is undergoing a transformation...

tenant for the region, and Mr Glen Moreno who heads the investment banking operations for the same region. They have both been in the UK for some years.



John Reed: "a manager, not a leader," says one ex-officer of Citicorp

bank can use it as a channel to sell other services. A similar "refocusing" has occurred on the corporate banking side where the target was previously the thousands of companies in the UK middle market.

was the criticism voiced by one former senior officer. The specifically British problem also raises the question of how far banks should penetrate foreign markets.

Mexico's debt problem

A plan which is in everyone's interest

By Charles E. Schumer, Robert M. Lorenz and Jorge E. Castaneda

AFTER substantial arm-twisting by the US, Mexico's creditors have agreed to come up with \$6bn in new loans. But greater indebtedness will not solve Mexico's debt crisis.

the prevailing view that the big money centre banks cannot afford to write-off a substantial portion of Third World debt is a myth. Today, larger US banks are in a stronger position than they were in 1982.

If the write-offs we propose were done over a ten-year period using FASB-15, an accounting rule the US bank regulators have recently encouraged banks to apply to troubled farm and energy loans, reserves would have to be taken against only \$900m per year for all US banks, or about \$90m for each of the major money centre banks.

The Chancellor's humbug

From Dr M. Evans. Sir—Cutting financial support for scientific research is a short-term saving at the expense of future prosperity...

Letters to the Editor

latter category would only have a few years to wait for their compensation and by that time might still have only been members for a number of years...

say are now well established and yet suspicion still seems to exist. The widespread acceptance of such techniques by our own petitioners doesn't find the same response here.

Tax and the SE member

From Mr D. Sinclair. Sir—The only information which has been made public concerning the restructuring of Stock Exchange membership is what has been published in the press and therefore it may be wrong to come to immediate conclusions.

Clearly, on the information available, and from a purely personal point of view, I have nothing to gain from showing away £10,000 in 20 years time by voting against these proposals in the hope of obtaining a more fairly based and financially attractive deal.

Overseas citizens From Carolyn Murphy. Sir—Why does the UK care less about its overseas citizens than any other Commonwealth country, or indeed any other large nation in the world?

Benefits of work study

From the Director and General Secretary, Institute of Management Services. Sir—Your report on the dispute at Jaguar (October 20) is a timely reminder that disputes can still arise on matters of productivity, even in the best of companies.

As a result of this bureaucratic neglect, I am not entitled to a vote for the European Parliament. I have lived 13 years in a Common Market country, I certainly have valid opinions on European policies but, even here, I am disenfranchised.

Put the wine in proper bottles From Dr R. McGeehan. Sir—Mr E. Penning-Rowell's reply (October 15) to Mrs I. Henay's letter concerning the rip-off resulting from smaller wine bottles is misleadingly ingenious.

USA sales breakthrough with plasma terminals

A contract for a number of multi-role plasma terminals for use in an important United States Air Force programme has gone to Plessey.

20 ISDX exchanges ordered for Scotland

The South of Scotland Electricity Board is buying twenty Plessey ISDX (Integrated Services Digital Exchange) systems as part of its third phase of network modernisation.

Helping to modernise the M25

Plessey is to supply new generation communications systems for the M25 motorway. In a contract valued at more than £1 million, Plessey will supply an install additional motorway signalling and emergency telephone equipment.

CANADA BUYS CORMORANT SONAR

The new Plessey Cormorant lightweight dipping sonar has been selected by Canada—the first customer for this advanced helicopter-borne anti-submarine system.

USA sales breakthrough with plasma terminals

A contract for a number of multi-role plasma terminals for use in an important United States Air Force programme has gone to Plessey.

ADVERTISEMENT PLESSEY HOTLINE PLESSEY H

Advertisement for Plessey ISDX exchanges, featuring a photo of a person at a terminal and text describing the product and its benefits for network modernisation.

Advertisement for Canada buying Cormorant Sonar, featuring a photo of the sonar system and text describing its capabilities for anti-submarine warfare.

Advertisement for Plessey USA sales breakthrough with plasma terminals, featuring a photo of a person at a terminal and text describing the product and its benefits for military message transmissions.

Plessey logo and tagline: 'The height of high technology.'

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FINANCIAL TIMES

Wednesday October 22 1986

Tiphook plc

Better service to Transportation

Alan Friedman and Kevin Done report on shake-ups in Italy's volatile corporate sector

De Benedetti in pact with Ferruzzi group

MR CARLO DE BENEDETTI, the Italian entrepreneur who controls Olivetti and other industrial and financial companies, yesterday entered a strategic shareholding and business alliance with the Ferruzzi group, an agro-industrial conglomerate.

The alliance, which is likely to have a profound impact on the power structure of Italian business, was yesterday described by Mr De Benedetti and Mr Raul Gardini, Ferruzzi chief and majority shareholder, as "part of a broader programme of collaboration between the two groups."

The alliance has been achieved by a share-plus-cash swap which will see Mr De Benedetti's Sabaudia holding vehicle transfer a key 3.18 per cent equity stake in Montedison to Ferruzzi.

The Montedison share transfer to Ferruzzi, which comes only a week after Mediobanca asked Mr De Benedetti to join the merchant bank in an alliance against Ferruzzi, brings Ferruzzi's shareholding in Montedison to 22 per cent.

Ferruzzi has, meanwhile, transferred to Mr De Benedetti a 5 per cent shareholding in its Agricola main holding company, which among other interests controls the Eridania sugar business in Italy and Beghin-Say sugar in France.

Mr De Benedetti's group also receives 10 per cent of Ferruzzi's Silos grain trading and storage business, a one stroke Mr De Benedetti's Sabaudia thus becomes the second largest shareholder after Mr Gardini and will have a director on the boards of both Agricola and Silos.

With the Montedison stake valued at L160bn and the Agricola and Silos shareholdings worth a combined L80bn, it is believed Mr De Benedetti's group is being paid the L100bn difference by Ferruzzi.

For more important than the details of the share swaps however, is the impact of the alliance. Mr De Benedetti has pulled out of a direct stake in Montedison, but is now a shareholder and business partner with Mr Gardini.

The two men, the aggressive and fast-moving Mr De Benedetti and the self-deprecating but shrewd Mr Gardini, now set themselves to effective control of Italy's second, third and fourth biggest private sector groups (Montedison, Ferruzzi and Olivetti).



Mr Carlo De Benedetti

Analysts saw the alliance as representing a slap in the face for Mediobanca, which has traditionally been the lynch-pin of Italian capitalism and which has lost its recent battle for control of Montedison.

It is also seen as creating a potent counter-force to Italy's most powerful financial-industrial player, the Fiat group. On the other hand, analysts agree that it represents a major set-back for the campaign to create Wall Street-style "public companies", a campaign which until recently was championed by Mr Mario Schimberni, Montedison chairman.

Angry Montedison ends takeover talks with Fermenta

ITALY'S Montedison group yesterday angrily broke off its five-month negotiations for the takeover of Sweden's Fermenta biotechnology concern.

It was also learned last night that Montedison was considering taking legal action against Mr El-Sayed.

Mr Giorgio Porta, Montedison managing director and the man who personally spearheaded the negotiations with Egyptian-born Mr El-Sayed, yesterday explained why Montedison had pulled out of the talks.

At one point describing the hectic negotiations with Mr El-Sayed as a "soap opera", Mr Porta said the talks had been ended because the industrial and shareholding structures of Fermenta had been changed and the Swedish company had refused to provide standard information which was promised last July.

The Fermenta board claimed last night however, that the information sought by Montedison from Mr El-Sayed was "inside information containing commercial secrets. To release it to a competitor would have led to damage to the company."

Mr Porta also said that an agreement signed between Mr El-Sayed and Montedison on August 30 - which stipulated a gradual takeover of majority control by Montedison and certain options and prospects for the participation by Swedish institutions - was followed 30 hours later by a "fait accompli" which amounted to the possibility of the Montedison deal not going through.

However, referring to acquisitions and disposals made by Fermenta since Mr El-Sayed began negotiations with Montedison in July, the board said that it had a responsibility to take advantage of business opportunities offered... regardless of whether the main shareholder is planning the sale of his stake or not.

Mr Porta said that with the collapse of the Fermenta talks Montedison would now work on "two or three" smaller acquisitions in the bulk pharmaceuticals and related sectors.

With the abortive Montedison negotiations behind him, Mr El-Sayed is now seeking instead to form a closer relationship with Procordia, the Swedish state-owned holding company.

Procordia had already purchased an initial 1m Fermenta "A" shares, giving it 10.75 per cent of the votes at the beginning of September - much to the surprise of Montedison - while Mr El-Sayed was still in the midst of his tortuous negotiations with the Italian chemicals concern.

THE LEX COLUMN

Putting heat on IC Gas

Even in an age of leaky markets, it is unusual for a takeover bid to be foreshadowed as accurately as yesterday's £750m offer by Gulf Resources - controlled by the Barclay brothers - for Imperial Continental Gas.

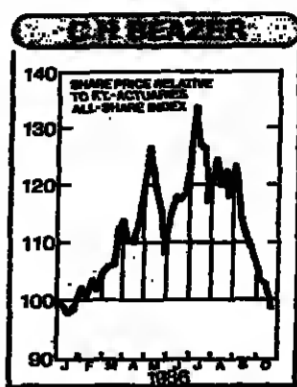
For Gulf's broker to stand in the market, offering to buy at the bid level of 530p yesterday morning, seems to have been little more than a signal of intent. Most shareholders in IC Gas seem to be expected to sit on their hands until they see the bid proper, given an offer 25p below last night's closing price of 530p, they are likely to hold tight.

Indeed, the terms of Gulf's bank loans explicitly state that its bid depends on liquidation of IC Gas's Belgian portfolio - about half of its net worth - in the months after the acquisition. That would leave Gulf with Century, the majority owned North Sea investment, and Calor, the gas distribution business that is the main attraction of IC Gas.

There is room for argument about the resale value of Calor, as of Century. But considering the tax benefits to Shell of its number-two position in UK gas distribution, it is not hard to think of at least one buyer to whom Calor (and possibly Century) might be more valuable than to the Barclays.

The whole package would be unlikely to fetch less than 650p a share, in a sensitively managed break-up, so if Gulf succeeded with its current offer it need have few worries about taking a handsome turn and paying down the debt.

Of course, were somebody like IC Gas's old friend Petrofina to ride in with a higher offer, Gulf would also be very handsily placed. With 10 per cent of the shares in hand, at an average cost some way below 530p, it might be in Gulf's best interest to have made an offer that is rather less than a knockout.



IC Gas share price

two-for-three rights issue, almost everything has gone wrong. Fears of earnings dilution and the reality of higher UK interest rates have combined to drive Beazer's share price down to a level - at 183p yesterday - where the nil-paid rights carry just twice in value.

Even with the cash-flow from the French Kier contracting business supporting Beazer's UK housebuilding, the company was probably too highly geared to finance the buying of Gifford-Hill out of bank borrowings for more than a month or two.

But if the rights stick to the underwriters next week, Beazer has a problem. Its tremendous expansion so far has been primarily equity funded and a diminishing equity option will be a constraint on a company that will next year still be 50 per cent geared on doubled net worth.

Yesterday's figures for the year to June 1986 unfortunately coincided with a rise in the mortgage rate but they may swing a reluctant City behind Beazer. Earnings per share are up just under 20 per cent, on doubled pre-tax profits (at the forecast £21m). There has always been flexibility in the booking of contracting profits, but French Kier is evidently not proving such a new departure for Beazer as feared.

While next year will still show some acquired incremental profit in UK housebuilding whatever happens to interest rates, Gifford-Hill only needs to contribute about £20m in its first nine months to leave earnings unchanged, and there must be an element of recovery left for its first full year. In any other market, the nil-paid would be cheap.

LCP looks generous, on others less so. The 180p cash alternative fixes exit multiples of 26.5 historic and perhaps 21 prospective, which are not mean. But LCP's value to Ward White might argue for a higher price. The prize in LCP is Whitlock, the US retailer of car parts to DIY mechanics, which is similar to Ward White's Halfords chain in the UK.

The rest of LCP might be sold to raise as much as £70m, leaving the price of Whitlock a p/e in the high teens, which would be fairly cheap in the US market. That might be a dangerous defence for LCP to adopt, suggesting that it has not made the most of its assets. But it could attract another more palatable or generous bidder.

It is arguable whether Ward White could manage Whitlock better than LCP has. Expansion has not been sluggish, margins are higher than Halfords', and LCP is about to introduce the Epos systems which Ward White has itself only lately put into Halfords stores.

Ward White must not only win over LCP's shareholders but its own as well. They must be wondering what strategy lies behind the frequent rather diverse acquisitions, especially after the recent flirtation with Wedgwood. While this deal looks more logical than a leap into fine china, shareholders will probably be looking at some dilution in the year to January 1988. All this explains Ward White's rather meagre multiple which ought to preclude any more acquisitions for some time if this one succeeds.

British Airways

Thank goodness for the power to disenfranchise - or even forcibly buy out - foreign shareholders. If it were not for such embroilments on the principle of the golden share, BA's passengers might have been in line for some curious experiences a couple of years from now. Just imagine BA attracting the sort of overseas investment interest that the promoters of the issue would probably give their eye-teeth for, so that a quarter or more of the equity is suddenly held by non-British investors.

A siren goes, the trading BA Jumbos turn back from take-off, after one foreign purchase too many, BA has just lost its status as a national carrier... Too horrible to contemplate.

C.H. Beazer

The London of the past two months has not been the ideal place to fund a giant expansion into the US. Since the announcement last month of Beazer's £100m purchase of Gifford-Hill, and the attendant

Ward White/LCP

Fixing the price for a bid is not always an easy affair. On some measures Ward White's £140m offer for

Portugal to receive windfall from EEC

By Diana Smith in Oporto

THE enthusiastic response of the administration and businessmen to EEC accession has helped Portugal, in its first year of Community membership, to receive Ecu 637m (\$668m) in finance for a tidal wave of projects.

For 1987, Ecu 900m has already been committed to Portuguese projects approved in Brussels of which Ecu 500m will be paid out during next year.

Mr Antonio Cardoso y Cunha, Portugal's EEC Commissioner told 140 foreign bankers in Oporto, at a seminar organised by the Banco Portugues do Atlantico, that the energetic presentation of projects had taken Brussels by surprise, and that Portuguese entrepreneurs had to a greater extent than their counterparts in other countries, sought to draw on regional development, job creation and job training funds, to finance their projects.

Mr Rogerio Marius, a leading Portuguese industrialist, told the seminar that Portuguese businessmen had to get themselves into shape rapidly to meet the competition, because in the first eight months of EEC membership, Spain had taken a giant leap forward industrially and commercially, and had displaced all but West Germany as suppliers to Portugal.

Spain is seen by many Portuguese economists as Portugal's main threat in the Community framework.

Mr Cardoso y Cunha stressed that Portugal had to make optimum use of EEC funds to close the industrial and technological gap it suffered in relation to other members, so that it would have some cushion against dramatic shocks likely when the protective transition period ended in the early 1990s.

EEC agrees Mediterranean deal, Page 4

Britain sees US proposals on missile abolition as 'dangerous'

BY DAVID BUCHAN IN GLENEAGLES

THE BRITISH Government would regard as "dangerous" total abolition of ballistic nuclear missiles, as the US proposed at the recent Reykjavik summit, if that left Nato facing a big Soviet superiority in conventional military force and chemical weaponry, Mr George Younger, UK Defence Secretary, said last night.

Mr Younger, who was hosting the Nato Nuclear Planning Group meeting at Gleneagles Hotel, in Scotland, said the UK Government supported substantial cuts - 40 to 50 per cent - in the superpower stocks of long-range nuclear weapons.

But further reduction beyond such a cut would be "very questionable," if no regard was taken of other Soviet military advantages, he said.

Mr Younger's reservations about the more sweeping US proposals were shared by other countries, notably West Germany. But despite this they generally rallied to support the US at the NPG meeting, which was their first opportunity since Reykjavik to give Mr Caspar Weinberger, their US counterpart, at first hand their reaction to the Iceland summit and their views on the future course of negotiations.

The general intention was to try to close ranks after a week in which Nato military commanders and several European politicians had expressed serious misgivings that a possible halving of US long-range nuclear missiles and total withdrawal of Europe-based medium-range missiles might affect the US commitment to Europe's nuclear defence.

The 13 European defence ministers joined Mr Weinberger in rejecting any Soviet tactic linking agreement on eliminating US and Soviet medium-range missiles in Europe to resolution of the superpower dispute over Star Wars missiles defence research.

Mr Lothar Rueli, the West German Defence Secretary, was understood to have described the tentative zero-zero deal of US and Soviet medium-range weapons as a tremendous success.

Mr George Younger, UK Defence Secretary, said its achievement would be a "great tribute" to alliance cohesion.

But both men stressed to the group that new efforts must be made to reduce the Soviet superiority in shorter-range missiles and conventional military force.

Opening the meeting with a brief-

Touche Remnant in talks with US group

By Eric Short in London

ONE of the leading UK fund management groups, Touche Remnant, yesterday announced discussions with Metropolitan Life Insurance of New York which could lead to a bid for the British company. The statement came after several weeks of speculation that a US buyer had been pursuing Touche Remnant.

No indication was given of the likely price for Touche Remnant, which has £3.7bn (\$5.3bn) of assets under management, but market analysts were talking of a possible range of £85m to £100m.

Lord Remnant, chairman of Touche Remnant, emphasised that the talks were being conducted on condition that his company would retain its own name and operational independence. "We are sensitive to remaining independent and in no way are we going to get involved in conflicts of interest," he said.

He added: "The ability to run our show without interference was paramount in any negotiations." He admitted to approaches from other groups, but none that would meet the independence criterion.

Touche Remnant is a substantial investment trust management group with some £2bn under management as well as some £1bn of pension fund investments and an expanding unit trust and private client operation.

It is an unquoted company with an unusual pattern of ownership in that its shares are held by the 10 investment trusts managed by the group. If any investor acquires 25 per cent of one of its trusts, that trust has to sell its Touche Remnant shares, with the first offer being to the other trusts.

In practice any acquisition will need the approval of the Touche Remnant board.

Touche Remnant was reorganised on to a more normal commercial basis at the end of 1984 and has improved its overall investment performance since then. Lord Remnant said that the company had been content to continue as at present. But this approach from Metropolitan Life, if concluded, would give the group a quantum leap into the US as well as provide an ultra-strong capital base.

He pointed out that Metropolitan Life owned State Street Research & Management Company, a US domestic fund manager. It was envisaged that if the deal was concluded, Touche Remnant and State Street would be able to co-operate so as to offer their respective clients a comprehensive international fund management service.

But each would continue to operate independently under its own name. In particular, Lord Remnant emphasised that Touche Remnant would continue to manage its own US investments.

Opec close to agreement

Continued from Page 1

threat of a return to the Opec free-for-all that had such a disastrous effect on prices earlier this year.

The majority fought hard against an increased quota for Kuwait, Venezuela, in particular, was deeply unhappy about the prospect of an agreement essentially dictated by the two heavyweight producers of the Gulf.

Yet it has always seemed probable during this protracted conference that the more financially pressed members would have no

choice but to compromise. While Saudi Arabia and Kuwait still have sufficient financial reserves to be able to contemplate the return for a while to oil prices of less than \$10 per barrel, the indebted majority cannot do so.

Such a muddled compromise can only polarise Opec and embitter feelings, making vastly more complicated the task at the conference, which is now rescheduled to start on December 7, of renegotiating the basis for sharing output from 1987 onwards.

IBM retreats from S. Africa

Continued from Page 1

The purchase of the subsidiary is likely to be financed by borrowings taken up by the South African company against a note advanced by IBM, and repayable over an as yet undetermined period. No price has yet been fixed, but IBM said that it will be aiming to achieve a sale that is fair to the group's shareholder and allows the South African company to continue to operate as a viable entity. The South African subsidiary is in profit at present although IBM would not give figures for its profitability.

BA details share sale

Continued from Page 1

many details of British Airways flotation, scheduled for early next year.

Mr Moore announced that overseas investors would be encouraged to take part in the flotation and advisers had already been appointed to four major overseas markets: Salomon Brothers in the US, Swiss Bank Corporation in Switzerland, Daiwa Securities in Japan and Wood Gundy in Canada.

However, Mr Moore said he did not envisage that initial allocations to overseas markets would exceed 20 per cent of the issue.

Single shareholdings - British or foreign - will be limited to a maximum of 15 per cent for the first five years. British Airways said this was to protect it from predators while it

adjusted to life as an independent company.

The flotation is expected to raise up to £1bn (\$1.45bn) for the Government, although Mr Moore would not draw on the sum he expected to be produced. It will also provide generous incentives to encourage employees to take part in the issue.

Eligible employees will be entitled to £25 worth of free shares, to two free shares for every one purchased to a maximum purchase value of £150, and to a 10 per cent discount on share purchases of up to £250 per employee.

Shareholders will be offered a loyalty bonus of one free share for every 10 initially bought up to a limit of £5,000.

Advertisement for Hampshire's workforce, featuring 'HIGH TECH TO LOW TECH' and 'The workforce is extremely loyal'.

Table with columns for various locations and their corresponding values, likely a stock or market index table.

JOBS

How to survive in the management jungle

BY MICHAEL DIXON

THINK about yourself for a moment, please, and then think about company colleagues or other people who might sensibly be viewed as your career competitors.

By comparison with them, would you say that on the whole you are:

A calmer person;
Less inhibited socially;
A good deal more imaginative, and unconventional;
More natural and forthright;
Less inclined to worry about your own performance; and
More relaxed?

If your answer is yes, it would be best to check through the list again so as to be sure. Is the answer still yes?

Well in that case, you might do well to start looking for a new job. The list—drawn from a research report published this morning—describes the main ways in which executives who get sacked differ in personality from those who don't.

The study was made by three researchers at Britain's Cranfield School of Management. The money for it, together with the executives who were calmer, less inhibited socially and so on, were supplied by Pauline Hyde and Associates.

Mrs Hyde's organisation specialises in helping people to re-establish their career after they have been fired. But that is not what her consultancy and others in the same trade have taken the same test (techni-

ally minded readers may like to know that it was the Cattell 16 personality factors questionnaire). Indeed, it was only in the traits I listed at the outset that the discarded 204, viewed as a group, differed appreciably from the other 1,000-plus people.

When the researchers divided the unfortunates into sub-groups according to what they had been sacked for, however, there were personality differences between them. There were also variations in the average lengths of time the sub-groups took to establish themselves in work again. Taking all 204 together, the average time was 5.7 months.

Readers who—unlike the Jobs column—believe it is better to quit of one's own accord than to wait to be fired would do well to note that the five who had resigned took a mean 0.4 months to get back into work. The nine sacked out during a merger did somewhat better at 7.2 months. But the 10 who lost in a "personality clash" re-established themselves in only 4.6 months.

The personality clashes are the only sub-group for which the study report gives both the average time unemployed and particular character traits.

By comparison with the 204 discarded as a whole, they were better at verbal and numerical reasoning and more warm-

hearted and outgoing. So were the four who had lost in a policy disagreement. The seven sacked for inadequate performance, on the other hand, scored lower than the rest on the reasoning tests.

But in overall terms the Cranfield researchers seem to have little doubt about the main reason for the discarded's predicament. It lies not so much in what they positively possessed by way of unusually high degrees of forthrightness and imagination, as in what they were lacking in consequence.

Their strength in forthrightness left them weak in shrewdness. The gift of imagination left them short of cool realism. In sum, although mostly "alert, intelligent, independent with good leadership scores and good emotional adjustment," they were missing some of the key abilities on which survival let alone success in organisations so often depends.

As the study report states: "The evidence here suggests that the unemployed managers were much less self-aware than other managers, which may well reflect a lack of political and social skills. Management survival skills at a time of redundancy might well include the capacity to avoid unpopularity with senior managers."

"The capacity to be socially aware, political and streetwise

might be difficult to learn without feedback and training. However, if organisations are selecting for redundancy those managers who do not conform, there is a cost (to the employers) in the loss of energetic, imaginative, creative people."

Middle East

NOW to Dubai where a trading group covering, and owned in all the United Arab Emirates wants a commercial manager. The offer is being made through recruiter Clive Taylor of the EAL International consultancy who, as he may not name his client, promises not to identify any applicant who so asks to the employer without specific permission. (The same goes for the headhunter to be mentioned later).

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Besides having the abilities the 204 jobless managers lacked, candidates must have made profits by managing sales

and marketing operations in a fast-moving, consumer-goods business, be numerate, and preferably have been successful in trading with customers in the Middle East.

Salary indicator is US\$50,000 or thereabouts tax-free. The expatriate perks will include furnished accommodation for family, if required, as well as car, medical cover, and so on.

Inquiries to Mr Taylor at 18 Grosvenor Street, London W1X 9FD; telephone 01-499 0513; telex 27950 ref. 3704.

Scotland

HAVING discovered the quality of Jobs column readers when seeking two executives for a Scottish company in April, headhunter Graham Walker has come back wanting a finance manager for the same outfit. It makes and markets a new generation of non-woven fabrics.

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Young Taxation Professional

Financial Management

Financial and Business Analyst

Internal Audit Manager

Internal Auditor, Saudi Arabia

and many more

Accountants, MBAs & Economists**TWO FACTS THAT COULD STEER YOU TOWARDS MANAGEMENT CONSULTANCY.**

The first is the quality of our people. Successful business professionals often find that rapid career progression creates a decreasing intellectual challenge. As they outdistance their colleagues, growing frustration is encountered with the less than fertile minds around them.

At Touche Ross opposite circumstances prevail. You will be working in a team where colleagues are intellectual equals. Where constant challenge and achievement is a fact of life, not an empty dream. Where problem-solving ideas are exchanged and refined until an exact solution evolves.

This insistence on total professionalism, supported by excellent training, has resulted in our management consultancy practice doubling in size over the past two years despite ever increasing market competition.

The second, is the quality of our assignment work. It is wide-ranging, demanding, often dealing with highly complex situations. Our clients are mainly blue-chip companies who more often than not return with further projects as a result of the successful conclusion of the last.

We are at the forefront of the management consultancy business and our open, informal structure encourages rapid personal achievement.

If you possess a good first degree and ideally an appropriate professional qualification, join us in London, Birmingham, Manchester or Glasgow. Salaries are negotiable and a car is provided.

Please write or telephone, in total confidence to: Michael Hurton, (Ref:2674), Touche Ross & Co., Hill House, 1 Little New Street, London EC4A 3TR. Tel: 01-353 8011.

Touche Ross
Management Consultants

Treasury Operations Manager
Aylesbury to £25,000 + Car + Executive Benefits

Our client is a young and progressive financial services company with an outstanding record of growth over recent years. A respected name in the field of pensions, savings and life assurance, it is now looking to the next phase of expansion and diversification.

The new role of Treasury Operations Manager is being created to bring additional innovative skills and experience to a recently established treasury function. Reporting to the Group Treasurer, as part of a team of 8, specific activities will include making interest rate decisions for substantial levels of both debt and surplus funds, advising on the applicability of new market instruments and computerised systems, and structuring banking arrangements to maximum effect.

Applicants aged 28-40, should be graduates with a professional qualification (Accountancy, MBA or AIB) and preferably ACT membership. Several years relevant treasury experience, probably gained in a large corporate or financial services organisation, is essential as is the ability to contribute to the overall activities of the department and the group, and to be able to deputise for the Treasurer.

If you feel you have the personal presence and skills required, please write to Geoffrey Rutland ACA, AIB, Executive Division, enclosing a comprehensive CV and daytime telephone number at: 39-41 Parker Street, London WC2B 5LH, quoting ref. 354.

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

SPOT DEALER

SAL: TO £30,000

An International Bank seeks a Spot Trader with a minimum of two years' experience gained trading major currencies.

SETTLEMENTS MANAGER

SAL: £22,000+

Leading International Bank requires a Foreign Exchange Manager to run their expanding FX area. The ideal candidate will have sound knowledge in Money Market Instruments and a minimum of five years' experience.

CREDIT ANALYST

SAL: £16,000+

European Bank seeks a Credit Analyst with a minimum of two years' experience. Candidates should be in their early to mid-20s, have good communication skills and thorough analytical approach. Prospects for career advancement are excellent. Knowledge of a foreign language would be advantageous.

Please contact

Catherine Verr on 01-621 1942

18 Rood Lane, London EC3M 8AP

BRUNEL BANKING

Economist
£ Negotiable

Our client is a well known name in the field of Futures Broking. As a dynamic and progressive organisation they now require an Economist.

The successful candidate will be an Economics graduate, aged 25-35, with a good degree and a special knowledge of the U.S. economy. Some exposure to Financial Futures markets would be an advantage.

The position will involve working as part of a small team of specialist analysts, providing an economic input to interest and exchange rate forecasting, as well as making a substantial contribution to written research material.

Package and prospects will be outstanding for the right individual.

Please contact Clare Kearns or Simon Kennedy who will treat all replies in the strictest of confidence.

Kennedy Stephens

Financial Markets Search and Selection
20 Cassin Lane, London EC4R 3TE 01 236 7307

An Exceptional Opportunity for a Young Graduate Fund Manager

to £30,000 + Benefits

Our client is one of the City's leading specialist Fund Management Groups, with very substantial global funds under discretionary control. Recently these funds have been growing fast in real terms and, given the new business development programme, will continue to do so.

The need has therefore arisen to recruit a young Fund Manager into the UK equities team. You will be in your mid 20s, a graduate with an above-average degree, and must have at least three years equities experience.

You will be given total responsibility for your portfolios, and be judged on results. Our client is looking for someone with outstanding professional potential and will pay generously to obtain it.

Please send a detailed cv, including contact telephone numbers, in strict confidence to Peter Wilson, FCA at Management Appointments Limited (Search and Selection Consultants), Finland House, 56 Haymarket, London SW1Y 4RN. Tel: (01) 930 6314.

MAL
Management Appointments
Limited

CJA

RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH

Tel: 01-588 3588 or 01-588 3576

Telex No. 887374 Fax No. 01-256 8501

This is a potential Vice President level appointment.

CJRA**CORRESPONDENT BANKING EXECUTIVE**

CITY

£30,000-£35,000 + INCENTIVE BON'IS + CAR

LEADING US FINANCIAL INSTITUTION

We invite applications from seasoned correspondent bankers, aged 30+, who must have a proven track record including at least 5 years' demanding marketing experience, probably within an American bank. A thorough knowledge of the US dollar clearing system is essential and an understanding of DMark clearing and Cash Management products is important. Experience of working in New York or extended business trips there will be an advantage as will German language speaking ability. The selected candidate, who will report to the London Head of Correspondent banking, will be responsible for selling New York and Frankfurt clearing services, short term trade financing and financial software products. Travel of 25% to Western Europe and the US should be expected. Essential qualities are the ability to establish a rapport with clients in a highly competitive environment, to have initiative and to be sales driven. Initial base salary negotiable £30,000-£35,000, plus incentive bonus, company car and full range of generous banking benefits. Applications in strict confidence under reference CBE18361/FT will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: C.J.R.A.

A demanding appointment. Scope exists to reach the Board within 12-36 months.

CJA**GROUP COMPANY SECRETARY**

CITY

£28,000-£37,000

BRITISH MANUFACTURING GROUP TO CIRCA £80 MILLION SUBSIDIARY OF MULTINATIONAL

This vacancy calls for candidates aged 35-45, qualified A.C.I.S. who have achieved at least 5 years practical experience covering company secretarial, administration and some personnel responsibilities. The successful applicant will report to the Executive Chairman, and responsibilities will cover handling the Group's Secretarial requirements, basic legal work, general administration and personnel and P.R. for this busy head office. A strong commercial awareness and the ability to work to exacting standards and to contribute sufficiently to warrant reaching the Board in the short term is important. Initial salary £28,000-£37,000 plus car, non-contributory pension, free life assurance, free BUPA and assistance with removal expenses if necessary. Applications in strict confidence under reference GCS4446/FT, to the Managing Director: C.J.A.

35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 OR 01-588 3576. TELEFAX: 01-256 8501
ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT PLEASE TELEPHONE: 01-628 7639

MANAGER - MARKETING

City Based

c£35,000 + generous bank benefits

Excellent career development is offered by the expanding fund management subsidiary of a major Finance House.

You are a marketing professional interested in building long-term business relationships.

You are sensitive to the needs of institutional investors and can anticipate their requirements.

You would enjoy the opportunity to design and implement a long-term marketing strategy.

Your challenge is full marketing responsibility for the presentation of global fund management services to institutional investors, primarily in the UK and Europe.

Ideally, the successful candidate will have a good working knowledge of the financial markets of the Pacific Basin, but interested candidates whose main expertise has been gained within European or North American markets should also apply.

For further information please write or telephone in confidence Susan Milford, Manager Financial Appointments, quoting ref: CG0311.

Telephone: 01-256 5041 (out of hours 01-840 2043)

**Management Personnel**

10 Finsbury Square, LONDON EC2A 1AD.

On a Wednesday the following Appointments appear:

EUROBOND SALES
GENERAL MANAGEMENT
MARKETING POSITIONS
LEGAL
STOCKBROKING
VENTURE CAPITAL
GILT SALES
PORTFOLIO MANAGER

... and on a Thursday

FINANCIAL CONTROLLER
FINANCIAL DIRECTOR
CHARTERED ACCOUNTANTS
ADMINISTRATION/FINANCE DIRECTOR
JOINT VENTURE AUDIT
TAXATION SPECIALIST
COST AND MANAGEMENT
ACCOUNTANTS

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
LONDON · FRANKFURT · NEW YORK

Jonathan Wren

SYDNEY

LONDON

HONG KONG

INTERNATIONAL SECURITIES DEALING

A major international bank has ambitious plans to expand and develop its securities dealing subsidiary in London.

In line with this a dealing operation covering capital markets and international securities is currently being put in place. This operation will consist entirely of London trained dealers running specific desk portfolios on a risk basis, trading the international capital markets.

Our client therefore requires several experienced, 'street-wise' dealers/traders able to demonstrate a successful track record over a minimum of 2 years in the following product areas.

- US\$ Straight Bonds
- Non-Dollar Bonds
- Floating Rate Notes
- Convertibles
- Gilts
- International and UK Equities

In addition to a competitive starting salary, bonuses and a full range of fringe benefits will apply.

Please forward a detailed cv, or, to discuss these positions further in complete confidence please contact Bryan Sales.

Jonathan Wren

Recruitment Consultants

No.1 New Street (off Bishopsgate), London EC2M 4TP.

Telephone: 01-623 1266

Economist - Tokyo

We require a young Economist to complement our established economics team. The successful candidate will be employed primarily to analyse the Japanese economy with secondary responsibilities for briefing our Japanese clients on developments in the UK economy. The post will be based in our Tokyo office after an initial training period in London.

Previous experience of the Japanese language or economy is not essential though a willingness to learn the language would be an advantage. Ideally, candidates should have a good class economics degree and an M.Sc. Preference will be given to those with a firm grounding in both micro- and macro-economic principles who have the ability to produce high quality work at speed.

The post offers the right candidate a challenging and stimulating environment in which financial reward and career prospects are excellent.

Please apply in writing, supplying a full curriculum vitae, to:

David Clark, Assistant Director - Personnel, Kleinwort Grieveson & Co, 20 Fenchurch Street, London EC3P 3DB.

Kleinwort Grieveson and Co

Investment Manager

Scotland 25 - 30 to £25k + package

My client is the investment management division of a medium size Life Office which over the past few years has established itself as one of the sector leaders in the UK with four of its funds having achieved the No 1 position in their sector.

They now wish to set up an Overseas Fund and wish to recruit a talented overseas specialist to join this young and spectacularly successful team. The key tasks will be to set up, develop and manage the trust to equal the performance of the other funds, and to provide a specialist overseas function to the team. You will be a graduate with several years investment experience with a first rate track

record of overseas fund management, possibly Japanese, European or the U.S. This is an ideal opportunity to make your name with responsibility for a start up situation but with the significant help of having four of the company's multi-million pound funds already well established at the top of the performance league.

The remuneration package includes a performance bonus, non-contributory pension, car scheme, mortgage assistance and if relevant a relocation package.

To apply, send a detailed cv stating current salary to Douglas Kinnaird CA quoting ref: 96/1095/FT or telephone his secretary for an application form.

PA

PA Personnel Services

Executive Search - Selection - Psychometrics - Remuneration & Personnel Consultancy

Fitzpatrick House, 14/18 Cadogan Street, Glasgow G2 6QP
Telephone: 041-221 3954 Telex: 779148

SECURITIES CENTRE MANAGER

Irving Trust Company, a major US Bank with a significant interest in international securities markets, acts in London as a clearing agent and a major depository bank for ADRs. The Bank also has a presence in the Custody Services market and an established Securities Trading affiliate.

A Manager is required in connection with the provision of operational support to these securities activities. Working under pressure, the successful candidate will require a sound understanding of the securities markets and have well developed organisational planning and management skills. Preference will be given to candidates who have experience of working in a growth environment.

A competitive remuneration and benefits package will be negotiated.

Please send a detailed cv. to Andrea Williams, Personnel Manager, Irving Trust Company, 26/28 Cornhill, London EC3V 3NF. All applications will be treated in strict confidence.

Irving Trust

TREASURER

Senior Management Package - Salary Negotiable

The Halifax, the World's No.1 Building Society, seeks to make a Senior Management appointment for its Head Office based Treasurer's Department in Halifax.

Operating as the Society's Treasurer the appointee will have overall responsibility for liquid funds of more than £4 billion and wholesale funds in excess of £2 billion.

Candidates should have a minimum of 5 years' experience operating at senior level in the gilt and money markets and will be required to be able to demonstrate the capacity to continue the many initiatives which the Society has been at the forefront of developing.

The salary will reflect the importance and seniority of this post in one of the country's major financial institutions. The benefits include the provision of a car, contributory pension scheme, group life assurance, subsidised mortgage facilities, BUPA and a full relocation package.

Candidates should apply in confidence with full C.V. to: General Manager, Personnel and Services, Halifax Building Society, PO Box 60, Trinity Road, Halifax HX1 2RG.

An equal opportunity employer

HALIFAX
BUILDING SOCIETY

CORPORATE F/X DEALER

European Bank to £30,000

Our Client is a major International Bank justifiably proud of its World Top 20 listing.

In line with the continuing development of its corporate dealing activity, the bank seeks an ambitious and self-motivated dealer, probably aged mid-20's with a minimum of 3 years' relevant experience, to augment its existing team.

This represents a genuinely attractive opportunity to further your expertise and career with a highly professional organisation of substance and integrity.

Contact Norman Philpot in confidence on 01-248 3812

NPA Management Services Ltd

12 Well Court London EC4M 9DN Telephone: 01-248 3812
Management Consultants - Executive Search

FLEMINGS

INVESTMENT BANKING HEALTHCARE AND LIFE SCIENCES

Robert Fleming is a major U.K. based merchant bank with significant activities both in the U.S.A. and the Far East. The Group wishes to recruit an additional member to its expanding Corporate Finance Department who would be an executive in a team responsible for finding, creating and evaluating investment banking opportunities in Healthcare and Life Sciences.

The successful candidate, preferably aged 25-30, is likely to have a degree in a scientific subject. He or she should have experience of working with international healthcare and life science related industries and preferably

will have had exposure to these industries in the U.S.A. or Japan.

He or she needs to be articulate, literate and of a strong personality so as to be able to make a case positively to senior members of the organisation or its clients. The position will require close liaison with our offices in the U.S.A. and the Far East.

Applicants should write enclosing their CV to

Frank Smith,
ROBERT FLEMING & CO. LIMITED,
25 Cophall Avenue,
London, EC2R 7DR.

CAPITAL MARKETS PRODUCT DEVELOPMENT EXECUTIVE

c. £22,000 23-27

A leading City-based Merchant Bank seeks a numerate graduate with two to three years' training in Investment Banking. The position involves working with the Capital Markets teams, analysing and developing business proposals. A knowledge of IBM PC-based software would also be most useful. Contact John Lord on 01-977 8105 or David Jones on 0444 452209 or write to them at:

The City Resourcing Partnership
266 Bishopsgate, London EC2M 4QX

Corporate Planning and Taxation

Canadian Imperial Bank of Commerce is one of the largest banks in North America and a leading international bank with a commitment to expansion in Europe. The Corporate Planning and Taxation Department is developing as a high-profile group of specialists with Europe-wide responsibilities for taxation, corporate secretarial, legal, financial regulation and related matters. The Bank wishes to make two senior appointments to that group.

Taxation Manager

The ideal candidate should be a tax professional with at least 3 years' post qualifying tax experience in a professional firm, commerce or a financial institution. The job content would include significant tax planning issues, overlap with legal and other specialist disciplines as well as liaison with business groups. A solid background in UK corporation tax and an appreciation of international tax issues is essential. Key attributes would be sound communication (written and oral) and a positive attitude to business tax planning.

Legal Adviser

The ideal candidate will be a qualified lawyer with at least 3 years' post-qualifying experience in a large organisation be it in the practice commercial or financial environment. Key elements of the job content would be analysing the Financial Services Bill (and the prospective Banking Bill), setting up a framework for providing in-house legal advisory services on a whole range of issues, reviewing control procedures for procurement of legal advice from external sources and managing the Bank's existing relationships with external legal advisers. An element of corporate secretarial duties is also envisaged. Experience of and/or an interest in tax law is desirable but not essential.

An attractive remuneration package will be offered commensurate with past experience and potential. If you feel able to meet the challenge please send your CV with telephone number and salary expectation either to:

Shashi Tanna, Assistant General Manager, Corporate Planning, or John Hardisty, Manager, Human Resources, Canadian Imperial Bank of Commerce, 55 Bishopsgate, London EC2N 3NN. Telephone: 01-628 9858.



CANADIAN IMPERIAL BANK OF COMMERCE

Investment Banking ...

ANALYST/TRADER

Attractive salary
+ substantial bonus

An entrepreneurial, self confident, decisive and highly motivated individual is sought for a rapidly expanding investment bank.

Working in a small, close-knit team of traders and analysts this individual will be expected to seek out, research and evaluate investment opportunities in the UK and overseas stockmarkets. He/she will then be involved with the investment decision making process.

Candidates will either be working as investment analysts and looking for a more stimulating and reward orientated environment; or be in corporate finance, accountancy (recently qualified Accountants) or another financial/investment related position and looking for a change of direction.

This position offers extensive scope for progression and high salary rewards for an individual with enthusiasm and initiative.

Interested candidates should contact Jonathan Holmes on 01-606 1706 (lines open until 7.00pm on Wednesday, 22nd October) or write enclosing a detailed curriculum vitae to the address below. All applications treated in strictest confidence.

Anderson, Squires Ltd.,
Bank Recruitment Specialists,
127 Cheapside, London EC2.

Anderson, Squires

Leading International Bank

EUROBOND TRADER

Attractive salary, bonus and benefits package

Our client, a prominent Scandinavian bank, has a successful track record in Capital Markets and is a market leader in its area of activity. Continued expansion has created a need for a versatile and innovative Trader to work within its Capital Markets division based in London.

The successful candidate will work within a close-knit team covering a broad range of Euro products, particularly in the Euro DM and Euro US\$ markets. Responsibility will include obtaining timely and competitive prices from the street, principally on a client-order basis and the establishment of a trading book for Scandinavian names.

The combination of International exposure and working in a dynamic division of a dynamic bank provides excellent career opportunities for a graduate aged between 23 and 30 years who has a minimum of one year's experience in fixed interest trading and sound market contacts. Previous experience of another area of banking would be advantageous, especially Scandinavian Bonds/Equities or an exposure to swaps/options/futures/short dated instruments. Knowledge of a Scandinavian language is desirable but not essential.

A competitive package commensurate with experience will be offered, reflecting the strategic importance of this role.

In the first instance please contact Leslie Squires. Tel: (01) 606-1706. All enquiries will be treated in the strictest confidence.

Anderson, Squires Ltd.,
Bank Recruitment Specialists,
127 Cheapside, London EC2.

Anderson, Squires

**BANKING EXECUTIVE**

Singer & Friedlander Limited is seeking to appoint a Banking Executive to join its Domestic Banking Division.

An ideal candidate is likely to be aged between 25 and 35, qualified as a banker or accountant, and will have worked in a Merchant Bank. The post will suit an energetic marketing orientated banker, who is self motivated and who wishes to be judged by performance.

Career prospects are very attractive and the remuneration package will include a profit share and staff mortgage subsidy.

Written applications with a full curriculum vitae should be sent in confidence to:-

Peter Cordrey,
Banking Director,
Singer & Friedlander Limited,
21 New Street,
Bishopsgate,
London EC2M 4RH

**General manager –
fund administration company**

Isle of Man, £40,000 neg



This is an opportunity to manage the administration of one of the world's most prestigious and successful fund management groups. It has a select high-wealth client base and in 3 years has achieved funds under management of around \$1.5 billion. High growth will continue and the need for expert administration is absolute.

You will manage the new administration centre established on the Isle of Man (standard rate of tax 20%) which will provide registration, valuation and accounting services to over 30 mutual funds and unit trusts worldwide. With the support of a small team, you will continue the development of appropriate systems using computer facilities where relevant and liaise with clients, investment managers and advisers around the world.

We are looking for a professional manager with experience in securities, stock exchange procedures, computerised registration and valuation systems and general fund or unit trust administration. High standards and the confidence and communication skills to front the operation are imperative. Opportunities for advancement are excellent.

Terms need not be a limiting factor.

Please write, enclosing your curriculum vitae and daytime telephone number, to Stephen Blaney, Ref B317.

Coopers & Lybrand
Executive Selection
Limited

Shelley House, 3 Noble Street
London EC2V 7DQ

**CORPORATE STRATEGY AND
MARKETING CONSULTANTS**

c. £27-£35k (salary + bonus) + car

Doctus Management Consultancy Ltd has over 100 full time professional staff working on profit improvement assignments for blue chip and medium sized companies. In the Corporate Strategy and Marketing Group our role is to carry out a fundamental analysis of the client's business - his markets at home and abroad, technology, competition and resources - and to recommend the appropriate strategy. We then work with the client in implementing action plans.

Our need is for strategists who can manage client assignments. Highly developed skills as a corporate strategy consultant, marketer or business economist and a record of achievement in well managed companies are essential. The ability to evaluate financial statements and a keen awareness of design and new technologies are also highly relevant.

Initial earnings, with bonus, are likely to be between £27 - £35k plus car. Relocation is not required.

We would also like to hear from experienced Marketing Consultants as potential Associates to carry out ad hoc assignments, for which an in depth industry knowledge or specialist skill is needed, for example in industrial marketing research, product development, distribution or sales management.

Applicants are invited to send their C.V. in strict confidence to Christopher Ley-Wilson, London Manager.

Doctus Management Consultancy Limited,
Centre Point, 103 New Oxford Street,
London WC1A 1DU.

Members of the Management Consultants Association

**FUND MANAGERS
ASSISTANT
STOCKBROKING**

This is a unique opportunity for someone with stockbroking experience who is on their way to becoming a registered representative. The position offers a good career within the private clients department with the opportunity of becoming a full fund manager.

Sal c£13,500 + 10% Bonus
Sub. Mort, BUPA etc. etc.

Tel: Angus Watson
on (01) 626 8524
MONUMENT PERSONNEL
CONSULTANTS

**MEDIA ANALYST TO
STOCKBROKER**

Economics graduate seeking really good French wanted as second member of team covering mainly UK but also US and European media. Responsibilities for TV, advertising and new communications, with watching brief on publishing covered by other analysts. Interest company is international bank. Salary according to qualifications. Write box A6209, Financial Times, 10 Cannon Street, London EC4A 3DF.

REDUNDANT SALES Managers and Executives contact Michael Green on 01-633 6464.

**Euronote
Sales Specialist
Major US Bank**

City Up to £60,000 + bonus + car

Our client can demonstrate a solid record of achievement in the short term paper markets and within the specialised area of Euronote Sales. The expansion of its activities has created the need for a further high calibre individual to join an already well established and successful team.

Reporting at a senior level, ideally you should have solid product experience, including sales to Financial Institutions,

Fund Managers and Corporates.

Age will not be a determining factor but you will have to demonstrate a high level of credibility and self-motivation. The ability to fit into, and "pull your weight" within a dynamic team is essential. Rapid career progress is anticipated.

Please telephone or write in confidence to Leslie Thorsen Bensley, quoting Ref: LB099.

Lloyd
Chapman
Associates

International
Search and Selection
160 New Bond Street, London W1Y 0HR
Telephone: 01-409 1371

CHRISTIANA BANK (UK) LIMITED

The Bank has been established in London for four years. In January we will become a branch of the Christiania Bank OG Kreditkasse and there will be a number of opportunities for additional staff. However, at the moment we have openings for the following men or women.

Bond Salesman c. £25,000 + package

Must have at least two years' experience dealing in the Euro Bond market. Must be able to speak and transact in a second European language.

Bond Analyst £ negotiable

Preferably educated to degree standard, candidates should be fully conversant in all aspects of Euro Bonds, be able to assess the market on a macro basis and effect evaluation and analysis of a range of products.

Equity Trader c. £25,000 + package

Experienced trader required to make markets worldwide with particular emphasis in the Scandinavian area.

Equity Salesman c. £25,000 + package

Experienced salesman required for selling into the Scandinavian markets. Candidates may already be experienced in the German and/or Dutch markets.

Please apply in writing to the Personnel Manager, Christiania Bank (UK) Limited, 9 King Street, London EC2V 8EA.

**Trainee Investment
Analysts**

Overseas Equities

Backed by a proven long-term investment record, Provident Mutual funds under management now exceed \$2.7 billion and are continuing to grow rapidly. This expansion has created additional opportunities for people with ambition and enthusiasm, providing good prospects for career development within a successful and progressive environment.

Successful candidates will specialise either in European or Far Eastern stock markets. They should be graduates in Economics or a financial discipline and already have some industrial or commercial experience. They must also be able to demonstrate a willingness to work hard and an ability to get on with people.

An attractive salary is offered and benefits include a non-contributory pension, free life assurance, subsidised BUPA and low cost mortgage facilities.

Please write with full C.V. including current salary to Mrs S. P. Cormie, Personnel Superintendent, Provident Mutual Life Assurance Association, 25-31 Moorgate, London EC2R 8BA.

PROVIDENT MUTUAL

**Close Brothers Limited
BANKING SYSTEMS
MANAGER**

We are seeking an experienced manager to take responsibility for supervising all our computer-based banking systems, the maintenance of all customer accounts, money-market settlements and controls the compilation of data for inclusion in Bank of England returns, and all procedures involved and staff engaged in our banking operations.

The successful candidate (probably aged 30-45) will have:

- proven experience in an operations role within a large UK bank.
- expertise in the use of computerised accounting systems.
- the ability to participate in the initiation and production of systems policy and planning decisions.
- the ability to manage staff and to communicate well with senior management.

An attractive remuneration package will be offered to the right candidate.

Please write in confidence, with full career details to:



Peter J Stone
Director
Close Brothers Limited
36 Great St. Helens
London EC3A 6AP

**BARING WILSON & WATFORD
DEALER**

Baring Wilson & Watford, a wholly owned subsidiary of Baring Brothers & Co. Limited is seeking an experienced dealer, preferably a member of the Stock Exchange, to work within a small team on the floor of the Stock Exchange in the Gilt Edged Market.

Suitable candidates are likely to be aged between 30-35 years but experience of the Stock Exchange floor is more important than age.

Salary will be negotiable according to age and experience and other benefits include mortgage subsidy, non-contributory pension scheme and BUPA membership.

Applicants should write, enclosing c.v. to:

Simon Ellen, Director,
Baring Wilson & Watford,
8 Bishopsgate, London EC2N 4AE.

Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, BRISTOL, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

International Banking - City

Systems Development & Audit

c.£27,000, Banking Benefits

This major international trading bank has a record of steady growth over many years.

Systems are an integral part of operations and so vital that the Board are investing further in ensuring their controlled operation and future growth.

This new position will report at a senior level and its broadly based duties will require analyses and recommendations on internal controls, data security and assessment of future strategy concerning applications hardware and software. Some, but not onerous, overseas travel may be involved.

Ideally the position will suit an auditor with banking, and adequate data processing expertise, but a likely profile is a qualified accountant still in the profession, with exceptional e.d.p., audit training and exposure to financial services. The converse, i.e. a data processing specialist in international finance is also possible. Age is likely to be 28-40 years. Benefits are excellent.

If you believe that you have the background and ability for this position please submit in confidence a comprehensive cv. or telephone for a Personal History Form to L.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB. 01-734 6832, quoting Ref: 1833/FT.

PRODUCT DEVELOPMENT

Life and Pensions, Investment-Linked and Conventional

We need a person with practical experience in research, design, development or marketing of new products or marketing packages in the life assurance industry. Ability to liaise with branches and brokers is important. A professional qualification or degree would be advantageous but not essential.

Scottish Amicable is a £4000 million life office with an outstanding record of performance in investments and bonus results. A small, enthusiastic, multi-disciplined team is responsible for all of Scottish Amicable's product development: life and pensions, investment-linked and conventional. We have major new products under development and are planning for development in a number of other market areas.

- We offer:
- An initial salary in the range £15,455-£18,395.
 - Considerable scope for advancement.
 - Mortgage at reduced rates.
 - A highly attractive working environment.
 - Non-contributory life assurance and pension scheme.

Reply to: Mr J G Bell, Assistant General Manager, (Corporate Services) Scottish Amicable Life Assurance Society, Craigforth (PO Box No 25), STIRLING FK9 4UE.



£40 BILLION WORLDWIDE IS A LOT TO MANAGE.

THAT'S WHY WE NEED YOU.

In just 12 years, the assets under our management have multiplied tenfold and are currently running at over £40 billion. These funds are controlled and managed through an international network of offices in the major financial centres of the world.

One of the main reasons why we have achieved such an impressive level of growth is due to our innovative approach in identifying and developing new marketing opportunities. To ensure that our expansion continues, we now require several highly-motivated senior managers — four of whom will be working alongside our successful marketing team.

Although our funds measure up to those of the largest organisations, we are still a small company in terms of staff. Between our offices in Tonbridge, Jersey and the City, we employ 257 people.

This means that you'll have more involvement, more independence, and the recognition you deserve for helping us to grow even further.

So if you have the right background for one of these senior positions and would like to become part of an expanding company which offers unlimited long-term career potential, we would very much like to talk to you.

Personal Equity Plan Manager

From £20,000 plus Bonus & Benefits

To coincide with the growth in private share ownership, we are launching our Personal Equity Plan and we require a PEP Manager to head up this important new division at our administrative Headquarters in Tonbridge.

You should be a highly motivated person ready to take full advantage of this excellent career opportunity. An ability to work under pressure is essential as you will have to deal with a high turnover of work, in addition to devoting time to ensuring that your department becomes a major force in this new investment area.

You will probably be in your early 30's with considerable experience in accountancy and reconciliations. Your background will ideally be from a disciplined environment and knowledge of the investment industry would be an advantage. You must, however, have proven management skills.

Initially, you will have a small team of staff but we are prepared to invest in further personnel as your turnover increases. Your responsibilities will include the creation of accurate systems to deal with client details, direct debits, cash reconciliation and tax claims and returns. You will also be the level of the response to the launch of the Personal Equity Plan and ensure that your department runs smoothly on a day to day basis. Delegation will be a vital aspect here as the successful expansion of the department depends very much on your ability to handle a high level of new business.

Your long-term career potential is unlimited and the initial remuneration package is in line with the importance of the position. The package includes a salary negotiable from £20,000, a performance-related bonus, non-contributory pension, private health scheme and free life assurance. Please write to The Personnel Manager, Fidelity International, River Walk, Tonbridge, Kent TN9 1DY.

Unit Holder Services Managers

Circa £16,000 plus Benefits

In line with our worldwide expansion, we have seen a significant increase in our unit trust business here in the UK.

In order to offer our clients a faster and more efficient service, we have established our own Registration Department.

We now require two Unit Holder Services Managers to assist in the running of this department which is based at our administrative headquarters in Tonbridge.

Applicants should be aged around 30 and their backgrounds will include registration experience, preferably gained in the Unit Trust industry. You will be a highly motivated person, used to taking decisions within a corporate structure with proven management skills. A sound knowledge of on-line computer systems will also be a requirement.

Reporting to the Unit Trust Associate Director and Operations Manager, your responsibilities will include: unit holders registration, dealing with client enquiries, trust switches and distributions, together with the maintaining of your department's highly efficient levels of customer service.

Both these positions offer unique career opportunities and excellent long-term potential. The remuneration package is negotiable in line with experience and will include a salary of up to £16,000, a performance-related bonus, non-contributory pension, private health scheme and free life assurance. Please write to the Personnel Manager, Fidelity International, River Walk, Tonbridge, Kent TN9 1DY.

Product Development Manager

Circa £30,000 plus Car & Benefits

To ensure that we maintain the impressive levels of growth that we have achieved over the past 10 years, we are constantly evaluating new products.

In an increasingly competitive financial services marketplace, we have proved to be one of the most successful investment organisations.

In order that we remain both competitive and innovative, we now require a Product Development Manager to join our experienced marketing team based at our offices in the City.

The successful applicant with the abilities needed to fill this demanding role will be a graduate in their late twenties or early thirties with a progressive and highly creative approach to the financial world.

You will probably be working in the financial services sector with a bank or building society or possibly with a law or accountancy firm.

This is a key position within the company as your responsibilities will include the identification and development of important new marketing opportunities within the unit trust and related markets in the UK, Europe and overseas.

The long-term career opportunities are excellent. Depending on performance, an Associate Directorship with equity share could be awarded after two years. A certain amount of international travel will also be involved.

The initial remuneration package will reflect the importance of this position. The starting salary will be around £30,000 negotiable in line with experience, and the package will include a company car, a performance-related bonus, non-contributory pension, private health scheme and free life assurance. Please write to the Personnel Director, Fidelity International, 25 Lovat Lane, London EC3R 8LL.

Insurance Broker Sales Executives

From £30,000 plus Car & Benefits

The continuing growth in the unit trust market has resulted in a correspondingly rapid expansion in the number of intermediaries involved in the marketing of unit trusts.

In order to realise our full potential in this market, we now require a further two Insurance Broker Sales Executives.

Both positions are at a senior level as the successful applicants will be leading our sales drive in the Midlands and Scotland. Your responsibilities will include the marketing of our high performing unit trusts and offshore funds to insurance brokers in those areas. You will also be expected to increase sales levels with existing clients, develop new business, ensure sales targets are met and identify and initiate new marketing approaches to increase the awareness of our product range.

Applicants should be aged ideally between 30 to 40 and be highly motivated with successful, well-proven track records in sales. A sound knowledge of the investment markets with particular emphasis towards unit trusts is essential, together with established contacts with insurance brokers in the above regions.

The initial remuneration package will reflect the importance of these positions. The starting salary is negotiable in line with experience and the package will include a company car, performance-related bonus, non-contributory pension, private health scheme and free life assurance. Please write to the Personnel Director, Fidelity International, 25 Lovat Lane, London EC3R 8LL.

BERMUDA—BOSTON—HONG KONG—JERSEY—LONDON—NEW YORK—SAN FRANCISCO—SYDNEY—TAIPEI—TOKYO



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Fennoscandia Limited, London, is jointly owned by two of the largest financial institutions in the Nordic countries, Skopbank, Finland, and Swedbank, Sweden. Having recently substantially increased its capital base, Fennoscandia is now actively expanding its business base in the U.K. and internationally and is seeking candidates for the following positions:

U.K. CORPORATE BANKING ASSISTANT MANAGER:

Working in a team of three people reporting to the Manager U.K., candidates will ideally have at least five years' lending experience, particularly with medium-sized businesses, and show sound credit skills combined with an imaginative and positive approach to the generation of new business. Considerable U.K. travel involved. This is a fast-expanding department with real opportunities for progression.

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To be involved in a considerable expansion of trading and investment activities in Equities and International Debt securities. At least three years' dealing experience is required, preferably with emphasis on Scandinavian equities. Some Eurobond trading experience is also required.

SECURITIES SETTLEMENTS CLERK:

Fennoscandia also requires a Settlements Clerk with a minimum of two years' experience in all aspects of Equities and Eurobond settlements. Candidates will have potential to advance to a supervisory function within the section.

Attractive salaries and a very competitive benefits package will be offered to the successful candidates.

Replies in writing to:

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The City Consulting Group - specialising in strategic and marketing issues - is looking for additional consultants. The company's reputation is a reflection of the staff it employs, so our entry standards are high.

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Typical consulting assignments cover:

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- market appraisal.

Applications, together with a full curriculum vitae, should be addressed to:

Mr George Knight The City Consulting Group Ltd.
St. Bartholomew House 92 Fleet Street
London EC4Y 1DH. Tel: 01-583 9391

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Strategic & Marketing Consultants



Director School Of Management

Director required for the new School of Management to be formed by the amalgamation of the Departments of Management Science and Social and Economic Studies.

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The academic interests of the Director should be within the range of activities of the new School and could be, for example, in Economics, Finance, Strategic Management, etc. She/he should possess proven qualities of leadership and innovation, and ability to exploit the academic potential of the new School.

Candidates should be available to take up the appointment no later than September 1987. Initial appointment will be for five years (renewable).

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Further particulars from and applications to the College Secretary, Imperial College, London SW7 2AZ. Tel: 01-589 5111 ext. 3005. Closing date 19 November 1986.

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Probably aged 28/32, and a graduate, you will have at least two years experience in a similar role within a relevant environment, and be capable of making a major contribution to the organisation's future success and profitability.

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Jonathan Wren

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We are currently assisting a UK stockbroker which is expanding its London based Japanese securities sales capability. A definitive commitment has been made in developing this area of its business, demonstrated by the current establishment of a major presence in Tokyo. We are seeking candidates with experience of Japanese equities who would welcome such an opportunity within the structure of a 2 year service contract. In addition to a basic salary in the range indicated, a substantial bonus will be guaranteed together with other benefits, including company car. Contact Roger Steere.

ACCOUNT OFFICER

£14,000 to £20,000

On behalf of our client, one of the largest UK merchant/investment banks — one of the foremost in the City — we are seeking an Account Officer to work in the Japanese banking section. We are interested in speaking to high calibre graduates with at least 2 years relevant experience of banking relationships with Japanese clients who would be keen to utilise their knowledge in general credit work, product development and marketing. Contact Mark Forrester or Karyn Rutherford.

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Several of our clients, all major UK merchant banks, are seeking recently qualified, graduate ACA's from the 'big 8', aged 25 to 28. The vacancies have arisen within their such departments and therefore experience of internal audit is essential. Most positions genuinely offer the opportunity for future career progression into operational banking, investment management, or possibly corporate finance or lending. Contact Mark Forrester or Karyn Rutherford.



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SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Wednesday October 22 1986

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Sears aided by insurance growth

By Our New York Staff
SEARS ROEBUCK of the US, the world's largest general retailer, has boosted third-quarter profits 25 per cent on the back of a strong advance in earnings at its insurance subsidiary.
Net income for the quarter, which benefited from \$33.8m in reduced pension expense, rose to \$328.1m, or 88 cents a share, compared with \$282.2m, or 71 cents, last time. Revenues rose 11 per cent to a record \$11.17bn from \$10.04bn.
Income from the Allstate insurance group was almost 56 per cent ahead at \$200.8m, against \$128.9m last time.
Mr Edward Brennan, chairman and chief executive, attributed the insurance unit's "excellent performance" to improved underwriting results and capital gains as well as lower-than-normal weather-related claims. Storm losses were unusually high in the 1985 quarter.
However, Dean Witter, the group's financial services unit, reported losses of \$7m, against losses of \$7m, after the \$28m cost of introducing the Discover credit card. However, securities income was \$23.6m, compared with losses of \$11.5m in 1985. Revenues for the sector were 23 per cent ahead at \$837.3m.
The merchandise group's income edged ahead from \$108.9m to \$170m, helped by higher sales, stable margins and slightly lower selling and administrative expenses.
For the nine months Sears earned \$806.7m, or \$2.17 a share, against \$751m, or \$2.03, last time. Revenues were \$31.3bn, up from \$28.7bn.
Looking ahead Mr Brennan said that, in view of increased employment and discretionary consumer income, Sears and other retailers should experience "a reasonably good Christmas season."

Nortel shows marked improvement

By Bernard Simon
NORTHERN TELECOM, the Canadian digital telecommunications supplier, has raised third-quarter earnings to US\$59.4m, or 51 cents per common share, from \$58.4m or 50 cents a share a year earlier. The rise was attributed to improved margins from central office switching equipment.
The third-quarter results are a marked improvement from Nortel's performance earlier this year, which was dented by competition in the US and the costs of resolving software problems on some of its equipment.
Earnings for the nine months to September 30, totalling \$160.7m, were 15.4 per cent below 1985 levels.
Third-quarter revenues rose from \$995m to \$1.03bn, but revenues for the first nine months of the year were slightly down at \$3.07bn.
Mr Edmund Fitzgerald, the chairman, said the improved product mix in the third quarter was partly offset by higher sales and administrative expenses and increased spending on research and development.
He predicted an excellent fourth quarter, after a further rise in central office switch sales and margins, especially in Canada.
Canadian revenues rose by 8.1 per cent in the third quarter, while sales in the US, which has become an increasingly important part of Nortel's business in the past three years, slipped by 3 per cent. The US contributed 63 per cent of total third quarter revenues, with Canada making up 27 per cent.

Fireman's Fund profits up sharply

By Our New York Staff
FIREMAN'S Fund, the California-based property and casualty insurer spun off from American Express a year ago, has reported a sharp increase in earnings.
Net profits for the third quarter ended September were \$62.8m, or 95 cents a share, against \$20.3m a year earlier. Net earnings for the year to date were \$148.04m, or \$2.24 a share, against losses of \$67.36m a

GTE third-quarter income up 12%

By Our New York Staff
GTE, the US telecommunications and electrical equipment group, has lifted third-quarter net income 12 per cent to \$325m or \$1.45 a share from \$290m or \$1.33 last time.
But included in the quarter is a \$22m after-tax gain, equivalent to 15 cents a share, from the consummation of the group's joint venture with Siemens of West Germany.

Xerox bounces back into black in third quarter

By Roderick Oram in New York
XEROX, the US reprographics group, returned to profit in the third quarter with the help of buoyant financial services operations.
Net income was \$112m, or \$1.49 a share, against a loss of \$15m, or 20 cents, a year earlier. Revenues rose by 10 per cent to \$2.33bn from \$2.11bn.
Excluding losses from discontinued operations, Xerox had third-quarter 1985 net income of \$21m, or 9 cents a share. This included a \$67m special charge to strengthen reserves at Crum & Forster, its insurance subsidiary. Without these factors, net income from continuing operations was 26 per cent higher in the latest period compared to a year earlier.
Net income for the nine months ended September was \$335m, or \$2.08 a share, on revenues of \$9.83bn, against \$319m, or \$2.95, on \$9.16bn a year earlier. Net income from continuing operations in the 1985 period was \$268m, or \$2.41 a share, against \$238m, or \$2.16, a year earlier.
Financial services contributed \$170m towards net income in the first three quarters of this year, against \$70m, before the \$67m charge at Crum & Forster, a year earlier. Non-consolidated revenues from the sector were \$2.61bn

Citicorp boosted by retail banking gains

By William Hall in New York
CITICORP, the biggest US banking group, continues to benefit from heavy investment in retail banking which underpinned a 9 per cent rise in third-quarter net income to \$247m, or \$1.63 per share.
The group says that its consumer business continues to report strong gains in revenue and earnings for both the quarter and the nine months to date. Citicorp's net income to \$247m, or \$1.63 per share.
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It continued to register growth in market share for its credit card businesses and the New York branch system, as well as in domestic mortgages where loan originations remained at record levels.
Citicorp's investment banking operations also reported a sharply improved performance with third-quarter net income 32 per cent higher at \$94m. For the nine months, the contribution rose 22 per cent to \$259m.
Earnings from traditional corporate banking products were up slightly for the quarter at \$90m but for the nine months the profits were 12 per cent lower at \$318m.

Mobil blames lower oil price for decline

By Our New York Staff
MOBIL, the second biggest US oil group, blamed lower world oil prices for a fall in third-quarter revenues from \$14.7bn to \$11.2bn.
At the operating level, profits were also well down from \$322m, or 96 cents a share, to \$32m, or 82 cents a share.
However, the group returned to net profits from a loss of \$110m last time, struck after a \$500m charge for the restructuring of Montgomery Ward, its department store subsidiary. Net profits for the current quarter were \$182m, after a \$150m

Warner progress continues

By Our Financial Staff
WARNER Communications, the US entertainment and film production group, showed a gain in its third-quarter earnings to \$41.7m, or 28 cents a share, from \$34m, or 25 cents a share, in the same period last year. Sales were up a quarter to \$24m from \$19.5m a year earlier.
The third-quarter figures leave Warner 47 per cent ahead for the first nine months, with net profits of \$122.7m (87 cents a share) against \$84m (61 cents a share) in the first nine months of 1985. Earnings per share are adjusted for a two-for-one stock split last August.
Warner said that acquisitions during the year, notably of American Express' 50 per cent share in Warner Cable, as well as disposals, had contributed a net \$2m on cents a share to net profits in the third quarter. The nine months figures also included a net gain of some \$28m from the sale of shares in Hasbro, following a comparable \$28m share disposal last year.
The third-quarter figures nonetheless underline Warner's steady return to financial good health - a development that Mr Steven Ross, the chairman, indicated last month had already led it to consider a range of possible acquisitions.

L'Air Liquide finalises deal in US

By Our Paris Staff
L'AIR LIQUIDE, the leading French industrial gases group, confirmed yesterday that it had completed its \$1.1bn takeover of Big Three Industries of the US.
The completion of the deal, one of the biggest US acquisitions by a French company, follows approval for the takeover from the US Federal Trade Commission. The approval came after the French company agreed to shed a number of plants and other assets to conform with US anti-trust regulations.
The acquisition will enable L'Air Liquide to increase its share of the US industrial gases market from 14 per cent to 20 per cent.

Linde sees higher turnover

By Andrew Fisher in Frankfurt
LINDE, the West German engineering and industrial gases company, expects turnover to show an overall 10 per cent gain this year and remains optimistic about profits.
The Wiesbaden-based company, the world's oldest producer of refrigeration equipment and the biggest maker of fork-lift trucks in Europe, said yesterday that the order inflow rose more than 10 per cent to DM 2.2bn (\$1.1bn) in the first nine months of 1986.
The order backlog of DM 2.5bn was 7.4 per cent higher at the end of September than at the same time last year. Linde said its capacity was being operated at full stretch.
Last year, the company increased net profits almost 30 per cent to DM 81m on sales which were up about 4 per cent to DM 2.7bn. Its US fork-lift truck subsidiary, Baker Material Handling, made a profit for the first time. Profits were also made in France, where it took over the troubled Ferwick Mammotion lift-truckmaker in 1984.
Linde said its materials handling and hydraulics division continued to do well, with turnover up 21.4 per cent to DM 800m and an order inflow almost 11 per cent higher at DM 862m.
In the process and construction sector, the order inflow showed a 21 per cent increase to DM 529m. Foreign business, however, was becoming harder as a result of the rise in the value of the D-Mark, especially against the dollar. Turnover was slightly lower at DM 458m.
Turnover in industrial gases rose about 5 per cent to DM 526m, while the refrigeration division suffered a 7 per cent drop in sales to DM 268m. But new orders for refrigeration equipment were 4.4 per cent higher at DM 327m.
Capital spending by the group totalled DM 94m by the end of last month and is expected to reach about DM 190m for the full year, well above depreciation levels and comparing with almost DM 150m in 1985.

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CONSTRUCTION GROUP'S EXPANSION TAKES IT INTO THE RETAIL SECTOR

Bouygues buys store in Paris

By Paul Betts in Paris

BOUYGUES, the leading French construction and civil engineering group, has acquired control for about FFr 300m (\$46m) of one of the leading Paris department stores Aux Trois Quartiers in a new diversification move.
The construction company, which expects to report sales of FFr 45.5bn this year, said yesterday it had acquired 37,263 shares in Aux Trois Quartiers or the equivalent of a 59 per cent stake in the depart-

ment store from the Paris-France group. Paris-France is a subsidiary of the Primistres group which includes the Radar supermarket chain and the Felix Potin chain of stores controlled by the Moroccan Danilov group and Mr Gaith Pharaon, the Arab financier.
Aux Trois Quartiers, one of the most famous Paris department stores opposite the church of the Madeleine near the Place de la Concorde, also controls the Madelios

clothing store. The store had sales of FFr 425m and profits of FFr 34m last year.
The latest acquisition by Bouygues comes at a time when the leading French construction group has been actively expanding through takeovers or purchases of stakes in other companies. Bouygues this year took over control of Scred, the country's second largest construction group, and recently disclosed it had acquired a 10 per cent stake in

Spia Batignolles, another major French civil engineering company. Bouygues has also announced plans to diversify in the new French deregulated television broadcasting business by trying to buy a major stake in TP1, the state television channel due to be privatised.
Bouygues recently reported a 5 per cent increase in net consolidated first half group earnings to FFr 145.4m from FFr 138.4m in the first half of last year.

Pargesa lifts earnings above 55% on back of subsidiaries' results

By William Dullforce in Geneva

PARGESA, the Swiss holding company with financial and industrial interests in five European countries and the US, increased net earnings by more than 55 per cent in the first half of the year. The consolidated profit climbed to SFr 103.4m (\$94m) from SFr 66.4m with earnings per share at SFr 1.18 compared with SFr 0.90 for the first six months of 1985 after adjusting for a capital increase.
The company's 1986 profit performance cannot be extrapolated from its first-half results because of the seasonal nature of its income from portfolio holdings, but Pargesa said yesterday that earnings per share would be higher than the adjusted 1985 figures. Pargesa and SFr 123.70 recorded last year and

the shareholder's dividend may be increased. A switch to reporting by the calendar year was effected for the 1985 account.
During the first half of the current year Pargesa's share in the results of its subsidiaries increased by 53 per cent. This was due in part to the strengthening of its positions in Groupe Bruxelles Lambert and Lambert Brussels.
Groupe Bruxelles Lambert and Pargesa plan to set up a joint holding company in France, which will be endowed with a capital of FFr 2.5bn (\$385m) and will hold 51 per cent of the shares in a new bank to be formed from the merger of Société Internationale de Banque and the Banque de Gestion Privée. It

will also have a 20 per cent stake in the Schneider industrial group.
Since the beginning of the year Pargesa has raised SFr 368m through a one-for-six rights issue and an Ecu 100m bond issue with warrants.
In June Pargesa bought 5 per cent of the stock of Banque Paribas Suisse. It also owns half of the Société Financière de Paribas Suisse which in turn holds 51 per cent of the stock in Paribas Suisse.
Both the Banque Internationale à Luxembourg and Henry Ansbacher Holdings in London, in which Pargesa has minority stakes, contributed increased earnings during the first half of 1986.

Bond Brewing plans \$700m debt issue

By Our Financial Staff

BOND BREWING Holdings, part of Mr Alan Bond's Perth-based group, has prepared the ground for a \$700m debt issue in the US, a filing with the Securities and Exchange Commission in Washington has revealed.
The offer is being underwritten by Drexel Burnham Lambert, the specialist in high-yielding corporate debt issues. It has been arranged in the form of \$500m in subordinated debentures due 2001, with a concurrent \$200m principal amount of zero coupon senior notes due December 1999.
Proceeds are to be used to help repay debts and for other general purposes.
Bond Corporation, Mr Bond's master company, has recently embarked on an expansion in the Pacific region with the purchase of Hong Kong residential property for HK\$1.4bn (US\$183.3m) and a proposed equity deal with Atlas Mining of the Philippines. Its largest US purchase has been Pittsburgh Brewing for A\$40m (US\$25.5m).
In April, Bond refinanced domestic borrowings through a A\$1.3bn credit facility led by Westpac.

Wometco Cable TV to be acquired for \$625m


By Our New York Staff

WOMETCO Cable TV, which was taken private three years ago in a leveraged buyout led by Kohlberg Kravis Roberts, is to be acquired for \$625m in cash.
The deal is expected to be completed in a joint venture including the Robert M. Bass group, Taft Broadcasting and members of

Wometco's management.
Mr Robert Bass is one of the four Bass brothers of the wealthy investment family of Fort Worth, Texas. He has almost 50 per cent of Taft's common stock and four representatives on the board.
Wometco operates cable TV systems serving about 350,000 people

in Alabama, Georgia, Louisiana, Mississippi, the Carolinas and West Virginia.
Completion of the deal, subject to regulatory approval, is expected in December.
Last August Taft put its five independent TV stations up for sale at a price of about \$350m.

This announcement appears as a matter of record only.



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October 1986

INTERNATIONAL COMPANY NEWS

GM launches plan for rescue of debt-ridden Holden

BY CHRIS SHERWELL IN SYDNEY

GENERAL Motors Holden, once the king of the Australian motor industry but now a debt-ridden loss maker, is to be bailed out of its troubles, by its US parent.

A restructuring package announced in Detroit and Melbourne will split the company into two from December. One arm will be an engine and components operation and the other a motor company.

GMH is also to be relieved of its debt burden. Long-term debts were put at A\$300m (US\$134m) at the end of last year, creating heavy interest repayments which, together with weakening sales, are depressing the company's losses.

On cumulative losses these losses have previously been estimated at above A\$300m. The company reported a pre-tax 1985 loss of almost A\$100m and 1986 has been another disappointing year, not helped by the Government's introduction of a fringe benefits tax.

The company is one of five local manufacturers, each of which is owned by a US or Japanese parent. The others are Ford, Toyota, Nissan and Mitsubishi. In recent years GMH has slipped from its number one position to number three behind Ford and Toyota, taking about 17 per cent of the market.

In 1984, the Government unveiled a long-term rationalisation plan for the Australian car industry which foreshadowed a reduction both in the number of manufacturers and the number of different models they produced. Before this the motor industry, had been one of the most highly protected in Australia with the local producers assured of 80 per cent of the market.

GMH employed about 25,000 workers at its peak but had only 10,000 in July. A strike this week at one of its component suppliers has resulted in layoffs of 2,500 employees in South Australia and Victoria.

BATTLE HOTS UP FOR FRANCE'S PRESSES DE LA CITE

Benedetti lifts stake in publisher

BY PAUL BETTS IN PARIS

CERUS, the new French holding company of Mr Carlo De Benedetti, and Pechelbronn, a holding of the French Groupe Worms, have increased their stakes in PresSES de la Cité, the second largest French publishing group, to nearly 20 per cent, Mr Claude Pierre-Brossollette, the chairman of Cerus, said yesterday.

Cerus and Pechelbronn announced last month that they had acquired 16.25 per cent in the publishing group and subsequently launched a bid to acquire control of PresSES de la Cité through a share swap plus cash worth about FFf 2,950 (\$454.50) a share.

However, Générale Occidentale, the main company of Sir James Goldsmith, has launched a counter-bid involving a share swap worth about FFf 3,170 a share for PresSES de la Cité.

Since then, both Générale Occidentale and Mr De Benedetti's French partners have acquired shares on the market. Mr Pierre-Brossollette indicated yesterday that Cerus and Pechelbronn now owned nearly 20 per cent of the publishing group.

But the bourse expects the takeover battle between Mr De Benedetti and Sir James Goldsmith to heat up further with an increase in the bidding. There also is growing expectation of a third group entering the bidding for PresSES de la Cité.

Speculation is centred on Hachette, the largest French publisher, which is believed to be closely watching developments.

Mr Pierre-Brossollette said that Cerus and its partner regarded PresSES de la Cité as offering good turnaround potential. However, he made it clear that Cerus would not pay any price for the publisher. He added that the deal already represented a substantial capital gain.

Mr Pierre-Brossollette also said that, unlike Sir James Goldsmith, the French holding of Mr De Benedetti had no ambitions at this stage to invest in the deregulated French television broadcasting market. He suggested Sir James was interested in acquiring PresSES de la Cité to boost his opportunities in the broadcasting field. Hachette has also made it clear it wants to acquire a major stake in the deregulated television broadcasting market.

Mr De Benedetti is also planning a restructuring of his French Buitoni food interests, which will absorb Buitoni's UK and Dutch subsidiaries. This will turn the French Buitoni subsidiary into a concern with annual sales of FFf 4m and earnings of FFf 90m.

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Cap Gemini continues funds drive

BY PAUL BETTS IN PARIS

CAP GEMINI Sogefi, the leading French computer services company, is launching the second part of its FFf 1bn (\$154m) capital increase announced earlier this year.

The second stage of the major fund-raising operation involves an issue of 271,573 new shares to be offered at FFf 1,800 each. This will raise FFf 489.4m and complete the company's FFf 1bn capital funding.

The latest results include an extraordinary charge of C\$2.3m, equal to 3 cents a share, reflecting the sale of a kraft-pulp mill at Smooth Rock Falls, Ontario, and the write-down of the Shipshaw sawmill in Quebec which has been closed.

Sales rose from C\$1.86bn to C\$2.07bn, but the increase was eroded by higher costs, tax provisions and a small foreign exchange loss. New accounting guidelines on pension costs lifted earnings 18 cents a share.

Stiff competition is expected to remain in the distribution, converting, coated-papers and building products sectors.

The net loss was only 2.52m ringgit, however, reflecting a tax recovery following dividend payments to MMC from past profits of subsidiary companies. Net earnings were 7.52m ringgit in 1984-85.

Elscent slides into the red but sales indicate turnaround

BY JUDITH MALTZ IN TEL AVIV

ELSCINT, a leading Israeli manufacturer of medical diagnostic equipment, has reported losses of \$115.7m for the year ending March 31, 1986. This is in line with preliminary forecasts of the worst results ever recorded by an Israeli company. The company's losses previously were \$50.3m.

Total sales, mostly from exports, fell a modest 5 per cent to \$14m. About 80 per cent of Elscint's products are sold in the US where the medical equipment market has recently been depressed.

A spokesman said quarterly sales held steady from the end of March at about \$30m, indicating a return to the black by the end of this fiscal year.

Once regarded as the flagship of Israeli high-technology, Elscint began to encounter problems several years ago as a result of over-expansion. A major re-organisation, involving top management changes and cuts in the labour force, was launched in mid-1983, but a Government-arranged bail-out by a group of leading Israeli banks was still needed earlier this year.

Last month Elscint signed an agreement with seven banks and its major shareholder, Elron Electronics Industries, to cancel a major portion of its \$140m debt and restructure the balance. The agreement is to be ratified at a shareholders' meeting in late November.

Malaysia Mining losses blamed on low tin prices

BY WONG SULONG IN KUALA LUMPUR

MALAYSIA MINING (MMC), the world's biggest tin producer, has reported group pre-tax losses of 4.16m ringgit (US\$1.58m) for the first half to July compared with profits of 21.7m ringgit previously.

The net loss was only 2.52m ringgit, however, reflecting a tax recovery following dividend payments to MMC from past profits of subsidiary companies. Net earnings were 7.52m ringgit in 1984-85.

Turnover fell 52 per cent to 166m ringgit. The loss was blamed on lower tin prices, lower sales volume, and the recognition of the unrealised loss in tin stocks which were stated at market values being lower than the cost of production.

The results were further compounded by higher interest charges and retrenchment costs.

MMC said all its associated companies in the tin industry performed badly, but the group received a valuable dividend contribution from its 46 per cent associate, Ashton Mining of Western Australia. Ashton has a 36 per cent stake in the giant Argyle diamond joint venture.

In the absence of any significant improvement in tin prices, results for the second half are not expected to improve materially. The interim dividend is being halved to 1 cent a share.

Because of depressed tin prices, only half of MMC's 2 dredgers are in production.

Abitibi-Price lifts profits in third quarter

By Bernard Simon in Toronto

ABITIBI-PRICE, the world's leading newsprint producer, lifted net earnings to C\$61.3m (US\$35.9m), or C\$1.11 a share, in the nine months to September 30 from C\$70.6m, or 89 cents a share, a year earlier.

The latest results include an extraordinary charge of C\$2.3m, equal to 3 cents a share, reflecting the sale of a kraft-pulp mill at Smooth Rock Falls, Ontario, and the write-down of the Shipshaw sawmill in Quebec which has been closed.

Sales rose from C\$1.86bn to C\$2.07bn, but the increase was eroded by higher costs, tax provisions and a small foreign exchange loss. New accounting guidelines on pension costs lifted earnings 18 cents a share.

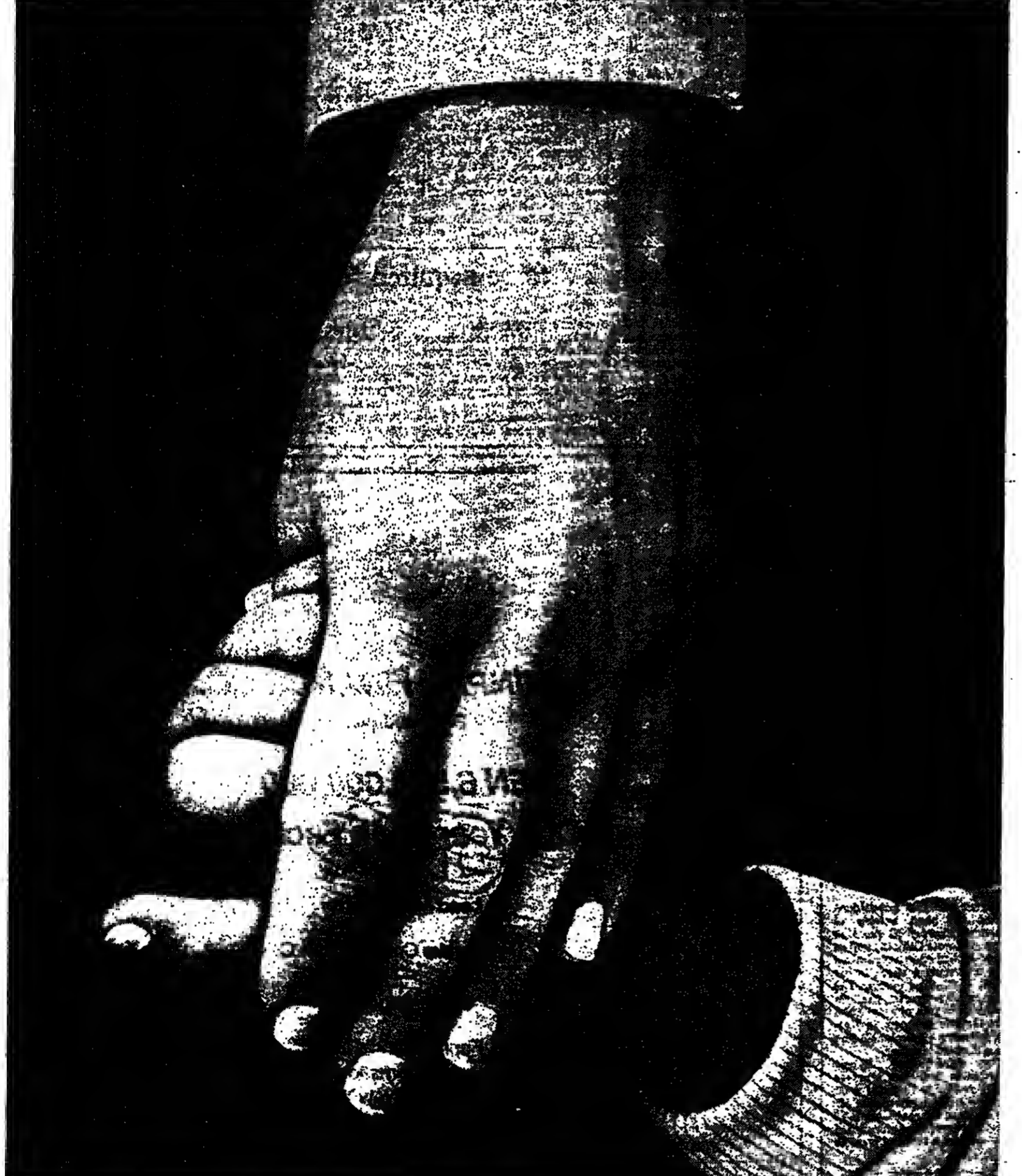
Stiff competition is expected to remain in the distribution, converting, coated-papers and building products sectors.

N. AMERICAN QUARTERLIES

Company	1986	1985	1986	1985	1986	1985
AMCA INTERNATIONAL	Revenue: 200.0	Revenue: 200.0	Net profit: 10.0	Net profit: 10.0	Revenue: 200.0	Revenue: 200.0
KANSAS CITY POWER & LIGHT	Revenue: 200.0	Revenue: 200.0	Net profit: 10.0	Net profit: 10.0	Revenue: 200.0	Revenue: 200.0
TEXACO CANADA	Revenue: 200.0	Revenue: 200.0	Net profit: 10.0	Net profit: 10.0	Revenue: 200.0	Revenue: 200.0
AMERICAN FURNITURE COS.	Revenue: 200.0	Revenue: 200.0	Net profit: 10.0	Net profit: 10.0	Revenue: 200.0	Revenue: 200.0
MELLON BANK	Revenue: 200.0	Revenue: 200.0	Net profit: 10.0	Net profit: 10.0	Revenue: 200.0	Revenue: 200.0
TORONTO SUN PUBLISHING	Revenue: 200.0	Revenue: 200.0	Net profit: 10.0	Net profit: 10.0	Revenue: 200.0	Revenue: 200.0
BANCOR AND LOUIS	Revenue: 200.0	Revenue: 200.0	Net profit: 10.0	Net profit: 10.0	Revenue: 200.0	Revenue: 200.0
BOWENSON-KROVOSER	Revenue: 200.0	Revenue: 200.0	Net profit: 10.0	Net profit: 10.0	Revenue: 200.0	Revenue: 200.0
US WEST	Revenue: 200.0	Revenue: 200.0	Net profit: 10.0	Net profit: 10.0	Revenue: 200.0	Revenue: 200.0
GENERAL SIGNAL	Revenue: 200.0	Revenue: 200.0	Net profit: 10.0	Net profit: 10.0	Revenue: 200.0	Revenue: 200.0
PERMUTAL	Revenue: 200.0	Revenue: 200.0	Net profit: 10.0	Net profit: 10.0	Revenue: 200.0	Revenue: 200.0
USR CORP	Revenue: 200.0	Revenue: 200.0	Net profit: 10.0	Net profit: 10.0	Revenue: 200.0	Revenue: 200.0

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The Bank of Tokyo, Ltd.
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 U.S. \$20,000,000 Callable Negotiable Floating Rate Dollar Certificates of Deposit due 7th December, 1987 (Series RB)
 In accordance with the provisions of the Certificates, notice is hereby given that The Bank of Tokyo, Ltd. ("The Bank") will prepay the principal amount on the next Interest Payment Date, 5th December, 1986, together with the interest accrued to that date.
 Payment will be made against presentation and surrender of the Certificates at the Bank's London Office at 20/24 Moorgate, London EC2R 6DH.
 22nd October 1986



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BUSINESS DEVELOPMENT

1986: During the first six months, Bayer World turnover declined by 12.2 per cent to DM 21,597 billion, the result mainly of exchange rate fluctuations. Profit before tax rose 0.9 per cent to DM 1,740 billion.

Bayer AG turnover decreased by 3.5 per cent to DM 9,088 billion. Profit before tax rose by 6.0 per cent, reaching DM 880 million.

1985: Turnover Bayer World: DM 45,926 billion. Share of sales outside West Germany: 80 per cent.

Turnover Bayer AG: DM 17,535 billion. Export share: 66.3 per cent.

Bayer World capital investment: DM 2,058 billion. Share in West Germany: DM 1,074 billion.

After-tax profits for Bayer World: DM 1,436 billion; for Bayer AG: DM 773 million.

Dividend 1985: DM 10 per share of DM 50 nominal.

Total dividend payments: DM 523 million on capital stock of DM 2,613 billion distributed to some 320,000 shareholders.

For further information on Bayer, please contact Bayer AG, Public Relations Department, D-5090 Leverkusen, West Germany.



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September 22, 1986

INTL. COMPANIES and FINANCE

MIM to float company for PNG gold operation

BY KENNETH MARSTON, MINING EDITOR

AUSTRALIA'S base metal-producing MIM Holdings is to float a new company, Highlands Gold, to hold its one-third stake in the big Porgera gold venture and other exploration interests in Papua New Guinea. The proceeds will be used for further exploration and development of Porgera.

Announcing this at the annual meeting in Brisbane, Mr Bruce Watson, MIM chairman, said shareholders would be given the opportunity to invest in the new company. He added that Porgera was emerging as one of the largest high-grade gold properties in the world.

One reserves have been put at 76.8m tonnes grading an average 3.8 grams gold per tonne (G/T) plus a rich zone holding 1.7m tonnes grading 40 G/T. The other Porgera partners are

Placer Pacific and the Consolidated Gold Fields group's Renison Goldfields Consolidated.

For the first quarter of the year to next June MIM's net profit has dropped to A\$9.98m (US\$6.53m or £4.24m) before an extraordinary charge of A\$4.5m. The net profit for the same period of last year was A\$18.18m.

Latest earnings have been hit by lower sales and prices for most metals, particularly silver and nickel, while copper output was affected by maintenance work on an anode furnace. The company said that the weakening of prices for coal and metals, other than zinc, has eroded revenue gains from the depreciation of the Australian dollar.

The latest extraordinary

charge of A\$4.5m arises from Australia's new accounting requirement regarding foreign exchange losses. Criticising the requirement, Mr Watson pointed out that the company has to deduct possible future exchange losses from current profits and in the past quarter it has written off A\$128.6m in unrealised exchange losses against accumulated profits.

Mr Watson said that MIM was committed to product and geographic diversification in the metals and energy sector. He described the recent purchase by MIM, Metallgesellschaft and Teck as essentially an investment in North America, in the future of zinc and in some promising mineral deposits and processing facilities.

Disposal by Japanese typewriter maker

By Carla Rapoport in Tokyo

SILVER SEIKO, the Japanese maker of Silver Reed typewriters, has agreed to sell off a loss-making subsidiary in a move which underlines the fast-changing nature of Japan's exporters.

Silver Seiko, Japan's third largest typewriter maker, is suffering from the effects of the strong yen and facing punishing dumping duties on its exports to the EEC. The buyer is Pina Corporation, a company which has come out of nowhere on the strength of two smash hit inventions — a hand-held copying machine and a high-tech personal stationary kit.

Already Silver Seiko had been planning to shift assembly and production of the bulk of its typewriters to South-East Asia or European countries in order to shelter from the effects of the high yen. Its decision to sell off a loss-making typewriter assembly plant at home, however, is an unusual move in a country where most companies still aim to provide continued employment for their workers.

Pina Corporation, a privately held company, is understood to have paid about ¥1bn (46.5m) for Silver Seiko's Sakuma subsidiary in northern Tokyo. The unit had sales of about ¥4.1bn last year. However, Pina does not intend to use the facility to make typewriters.

Pina, a stationary and office furniture company, intends to use the factory and all its 120 employees to make its fast-selling Copy-Jack, a hand-held copying machine which helped boost the company's profits by more than 60 per cent in the year to May.

About double the size of an electric shaver, the Copy-Jack copies documents with a roll of thermal paper. Sales of the machine alone last year were about ¥1bn. Pina also wants to use the factory to make electronic blackboards.

The other product which pulled Pina out of obscurity has been one of the fastest selling stationary items in Japan: Team Demi, a well-designed plastic box of scissors, stapler, ruler and other items. Team Demi also sold well overseas, helping total sales in the year ended May to reach ¥600m.

Silver Seiko, on the other hand, with 46 per cent of its sales from making machines and even its core item, typewriters, dropped into loss in the year ended last March on sales of some ¥30bn.

Chase lifts Wah Kwong hopes

BY DAVID DODWELL IN HONG KONG

HOPES WERE raised yesterday that Wah Kwong, the ailing Hong Kong shipowner group, can be successfully restructured when Chase Manhattan Bank reached agreement on a compromise under which it will withdraw writs issued against the group.

Efforts to rescue Wah Kwong, which was Hong Kong's third largest shipowner when it collapsed in January with debts amounting to US\$850m, have been jeopardised over the past month since Chase broke ranks with the group's 45 other creditors by rejecting the reconstruction plan now under consideration.

Apart from issuing writs against guarantors of outstanding loans, Chase has arrested three vessels over which it has security, and prompted a num-

ber of other creditors to drag their feet in agreeing to the reconstruction deal.

The initial agreement reached yesterday removes a formidable obstacle to a successful restructuring of the group. In return for withdrawing writs, Wah Kwong has agreed to allow Chase to sell the vessels over which it has security, with the proceeds going to the US bank.

Chase said yesterday that it would be willing to participate in the restructuring of Wah Kwong "subject to certain details that must be compiled with by the end of the week." It did not specify what these details were.

Wah Kwong has been living from hand to mouth since August 28, when an interim plan intended to provide breathing space for a rescue to be

arranged expired.

Optimism about a successful rescue rapidly faded late in September, when First Interstate Bank of the US, First Canadian Financial Corporation, and then Marine Midland Bank joined Chase in arresting vessels.

The only bolstering news at that time was that the powerful Peking-backed China International Trust and Investment Corporation (Citic) had reached a preliminary agreement to form a joint venture shipping company with Wah Kwong if the reconstruction succeeded.

Wah Kwong is one of two shipowning groups in Hong Kong which flourished in the past year. C. H. Tung, the territory's second largest shipowner, collapsed late last year, with debts estimated at US\$2.6bn.

Pennzoil stops China drilling

Pennzoil of the US is to close its offshore oil base at Zhanjiang in China's southern Guangdong province because of disappointing drilling results. Renter reports from Hong Kong.

A Pennzoil official said from Zhanjiang that a consortium which has the contracts for two blocks in the Beibu Gulf would be dissolved. It involves Pennzoil, Sun Company of the US, Amco Exploration of Australia and Hispanica de Petroleos of Spain.

Pennzoil has spent \$18.8m on China offshore oil exploration. Neither block showed any traces of oil from a total of five wells.

Sierra Leone mining deal

BY OUR MINING EDITOR

AFRO-WEST MINING, an Australian gold and diamond exploration company, yesterday announced an exclusive agreement with the Sierra Leone Government for a diamond mining operation, the Koidu Kimberlite project.

A company is to be floated to hold the assets of the venture. Shares will be offered to the public, while Afro-West in partnership with the Government will hold a significant equity stake.

Gem quality diamonds have

been mined from alluvial deposits in Sierra Leone for many years, but illicit mining has been rife. The mining area once worked by a subsidiary of Selection Trust, are controlled by the Sierra Leone Government.

Production has been falling in recent years. Afro-West aims to increase it by tackling two known kimberlite pipes, a mining operation which would have better security than the widespread alluvial workings which are difficult to police effectively.

SARAKREEK HOLDING NV		
Haringracht 595, 1017 CE Amsterdam, Tel: 020-28 36 87		
The following is a summary of the unaudited interim Report as of 30th June, 1986.		
Consolidated Balance Sheet at 30th June (before profit appropriation)	1986 \$'000	1985 \$'000
ASSETS		
Property interests	299 376	203 685
Financial fixed assets—Properties	25 500	24 500
Mortgage loans receivable	—	2 000
Other accounts receivable	324 876	230 185
Total fixed assets	650 752	460 370
Current assets		
Current portion of mortgage loans receivable	9 767	6 094
Other receivables and prepayments	12 392	7 094
Bank balances and deposits	22 129	13 178
Total current assets	44 288	26 366
Total assets	695 040	486 736
LIABILITIES		
Shareholders' equity		
Share capital	60 024	57 166
Reserves	167 666	131 429
Total shareholders' equity	227 690	188 594
Long-term debts		
Mortgage loans and notes	69 926	28 250
Capitalized lease obligations	643	676
Total long-term debts	70 569	28 926
Minority interests	14 226	10 405
Provisions		
Deferred taxations	9 875	3 564
Deferred legal and selling costs	2 927	2 146
Total provisions	12 802	5 710
Current liabilities	21 718	9 728
Total liabilities	347 005	243 363
Consolidated Profit & Loss Account to 30th June	1986 \$'000	1985 \$'000
Property interests	22 183	20 414
Rental and other income from properties	797	558
Other income	1 471	1 134
Interest income—mortgage loans receivable	(12 553)	(11 673)
Interest expense—mortgage loans payable	(3 366)	(1 330)
Property and other taxes	(124)	(125)
Net income from property interests	8 408	8 978
Fees and general expenses	(1 712)	(1 355)
Interest income—bank balances and deposits	163	329
Exchange adjustments	181	(189)
Profit before minority interests	7 040	7 766
Minority interests	(495)	(605)
Net profit for the 6 months	6 544	7 161

Sarakreek Holding NV is an international company which provides institutional and private shareholders with a convenient means of investing in US commercial property. It is incorporated with limited liability in The Netherlands and its shares are quoted on the Amsterdam, London and Paris Stock Exchanges.

The company invests in income producing properties. The portfolio aims at a geographical spread and is valued at \$324.9 million gross. Offices account for 53.3% of the portfolio's equity value and the remainder is in shopping centres.

Management's comments

Although property income remained stable, net profit per share for the six month period ended 30th June, 1986, was \$1.28 in comparison to \$1.47 for the same period in 1985. This decrease can be attributed to the company's 1985 5% stock dividend, additional interest expenses and lower interest income. These factors will continue to affect the earnings in the second half of the year. However, the improved rental position of our office buildings and the continuing satisfactory performance of our shopping centres should help offset these factors next year so that we face the future with confidence.

Whilst the far-reaching proposals to simplify the US tax structure have not yet been written into law, according to legal advice available it would appear at this stage that their direct effect on Sarakreek's assets and earnings situation will not be significant. We have informed shareholders in our last annual report that the Dutch Supreme Court was considering an appeal by the tax authorities, whose interpretation of the fiscal unity rulings differed from ours. We are pleased to report that the Supreme Court has now handed down a judgement in favour of Sarakreek and thus the uncertainty relating to our tax position in Holland is eliminated. Copies of the Interim Report may be obtained from the company's Head Office in Amsterdam.

Management Board October 1986

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INTERNATIONAL FUND MANAGEMENT

The 1986 Financial Times Survey examining International Fund Management is due to be published on November 10. Pension Funds, National Regulations, Offshore Centres, Marketing, Administrative Obstacles and a League Table of Fund Managers will be examined.


PUBLICATION DATE: NOVEMBER 10, 1986

For advertising details, contact:

Michael Bamfylde, Esq.
Financial Times, Braeken House
10 Cannon Street, London EC4P 4BY
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INTERNATIONAL CAPITAL MARKETS and COMPANIES

World bankers debate regulation

BY DAVID LASCELLES

THE REGULATION of international banking activities is to be discussed at a big meeting of banking supervisors which begins in Amsterdam today.

Some 180 officials representing the banking authorities of 90 countries are gathering at the invitation of De Nederlandsche Bank, the Dutch central bank.

The meeting will be chaired jointly by Mr Peter Cooke, the assistant director of the Bank of England, and Mr H. J. Muller, executive director of Nederlandsche Bank.

The two-day event is not intended to produce any far-reaching agreements about banking supervision. But it will give officials a chance to debate banking matters at a time when events, such as London's Big Bang, are producing a flood of new practices in financial markets.

As the latest of a number of such meetings held every two years (previous ones were in London, Washington and Rome) it extends the efforts of banking supervisors to maintain contact



Peter Cooke: measuring the strength of banks

and harmonise their practices. The 1984 Rome meeting ended with a call by officials for closer co-operation.

Today's proceedings will be opened by Dr W. F. Dulsberg, governor of the Nederlandsche Bank, who is expected to stress the supervisors' perennial concern with the capital strength of banks, and the need for effective supervision.

Other speakers will include Mr Alexandre Lamfalussy, the general manager of the Bank for International Settlements (BIS), the central bankers' central bank.

The two themes selected for the conference are the adequacy of bank capital, and ways to improve information-sharing between the supervisory authorities of different countries under the terms of the Basel Concordat, the agreement which sets out responsibility for supervising banks which operate in more than one country.

On capital questions, Mr Cooke is expected to call for wider use of the so-called risk capital concept for measuring the strength of banks. This takes into account the riskiness of various bank assets as well as their size. It has become standard in EEC countries, has been partially introduced in Japan, and the US is considering it.

Officials will also seek wider agreement on a common definition of capital, which has been blurred by the variety of new instruments now used by banks to raise funds from lenders and investors. As to the adequacy of bank capital, the meeting is certain to note that banks have much stronger capital ratios today than they had two or three years ago.

But some officials will argue that capital needs to be still higher, given the risks that banks face in the markets. The recent Cross Report on

innovation in banking produced by the BIS will provide further force to those who believe that new practices, such as "off balance sheet" lending, call for still higher levels of capital.

As to the implementation of the Concordat, officials will discuss ways of tracking the activities of banks which expand into new jurisdictions, and the respective responsibilities of authorities in a bank's home and host countries.

The meeting specifically expects to discuss the obstacles to information-sharing created by banking secrecy laws in some countries. The role of auditors in the supervisory process will also be raised. Although this has principally become an issue in the UK in the wake of the Johnson Matthey Bankers affair and the Government's efforts to put together a new Banking Act, several other countries are examining it too.

The question is how deeply professional auditing firms should be involved in supervising banks, even to the extent of acting as the authorities' agents. The meeting's organisers stress that there will be "no headline news". But the message they want to get across is that, while slow, progress is nonetheless sure.

Emperor coins outshine NTT issue

By Carla Rapoport in Tokyo

BRITISH TELECOM it is not Japanese investors have been reacting with a distinct lack of enthusiasm to this week's initial marketing efforts by securities companies to sell shares in Nippon Telephone and Telegraph, Japan's first large-scale privatisation issue.

Interestingly, there have been huge queues outside Tokyo banks this week. These are not potential NTT investors, but people seeking a chance to buy gold and silver coins commemorating the 60th anniversary of the Emperor's reign.

By contrast, special NTT deals set up at securities houses around Tokyo were distinctly devoid of customers. The reasons given for the cool reaction to NTT are, in part, reminiscent of the British government's troubles over the Birtell sell-off a few years ago.

The first tranche of NTT, shares, about 1.8bn, will be sold by tender. This means that a price for the first tranche has yet to be struck. Institutional investors have completed their bidding for the first 200,000 shares from the first tranche.

The Ministry of Finance plans to use the results of the bids to set a price for individual investors. That price is expected to be announced this Friday.

Securities firms say that the price may be between ¥900,000 and ¥1,500,000 a share. According to stockbrokers, the shares would have an historic price-earnings ratio of 1.66 and a yield of 0.33 per cent. At ¥1m the p/e would be 1.16 and the yield of 0.5 per cent.

As a result, it is not hard to see why investors are currently favouring gold coins. "The Emperor coins have a guaranteed face value, but we use knows what will happen to NTT shares," said an NTT executive yesterday.

However, insufficient disclosure requirements in some countries meant that, initially, agreements would be limited to Canada and the UK. The Department of Trade and Industry would be followed by a series of bilateral deals with other countries.

A multilateral approach to securities regulation, however, was a distinct prospect. Mr Richard Eitman, international director of the Securities and Investment Board, outlined the board's approach to capital adequacy in an international context.

Branches of foreign securities firms in the UK would not have to be converted into subsidiaries, if the country of the parent company had capital adequacy rules equivalent to those in the UK.

Mr Christopher Reeves, chief executive of Morgan Grenfell, the merchant bank, moved the discussion from regulation to an assessment of competitive strengths of different financial institutions. He said the importance of the Big Bang was not so much that foreign firms would be allowed into the UK stock market but that British firms now had the chance of building an integrated securities business that could compete on international markets.

Some firms were taking a defensive approach to deregulation but he said: "Greater risks will be run by those firms which do not adjust their business to exploiting the new opportunities. You only have to look at Wall Street to realise that those houses who adopted a low-key approach to the 1975 US deregulation have shrunk in relative importance and in many cases have disappeared."

Mr Richard Layman, managing director of Merrill Lynch Europe, the US investment

Action required to prevent flow-back of equities

BY HUGO DICKSON

THE PROPOSED merger of the London Stock Exchange and the International Securities Regulatory Organisation (ISRO), and the international share placing of Fiat, the Italian car maker, last month, dominated the Financial Times conference on global equity markets in London yesterday.

Speakers said the much-criticised Fiat issue showed that flow-back in global equity markets still had to be solved, that the systems for disclosing relevant financial information needed streamlining and that the market was still immature.

Most speakers were bullish about the merger between ISRO and the Stock Exchange. Mr Andrew Large, chief executive of Swiss Bank Corporation International, said it was exciting. Mr Large is destined to be the head of the Securities Association if the SRO (self-regulatory organisation) for the combined body goes ahead.

The merger would improve London's standing as the financial centre vis-à-vis both New York and Japan, and the rest of Europe, he said.

He also pinpointed some of the international regulatory issues that needed tackling, including the different prospectus requirements and marketing techniques in different countries.

Mr Gary Lynch, director of the US Securities and Exchange Commission, explained how the commission was working towards reciprocity in the recognition of prospectuses by different national regulatory authorities.

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Mr Richard Layman, managing director of Merrill Lynch Europe, the US investment

ment house, said the future global market would be characterised by four major trends:

Concentration of business in a few large international investment banks because of the need for capital; faster flows of information; use of futures and options as institutions sought to manage rather than avoid risk; and the growing importance of the institutional investor as fixed commissions are abolished, despite British Government policies to encourage wide share ownership.

Mr John Hewitt, a director of Sprague & Vickers, the stockbroker firm, stressed the importance of brokers' research to global equity markets. Institutional investors would not be able to track the performance of all leading foreign companies.

Scrimour Vickers was organising its research on an industry rather than a national basis.

Mr Sven Wallgren, president of Escanla, the Swedish office products group, sang the praises of global equity markets from a corporate perspective. The listing of his company's shares on Wall Street had increased vitality and motivation.

Mr William Lippie, chairman of Instinet, the US computer-based financial trading system, said that exchanges and companies were likely to be partners rather than rivals as markets became more international. Instinet is to become the first computerised broker-dealer of the London Stock Exchange.

Mr Philip Thomas, a consultant at the Stanford Research Institute, the California-based consulting firm, painted a picture of how dealing rooms could look in the early 1990s. "Most input to the systems will be done by voice. All the screens will be flat, thin and use split-screen technology. Traders and analysts will be able to call up graphs, historic data and projected trends by talking to the computer... a paper securities will be forgotten relics of today's more leisurely age."

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Bonds rise on US economic news hopes

BY CLARE PEARSON

EUROBOND PRICES Armed slightly yesterday as hopes grew that today's third quarter US GNP figures would show slower-than-expected growth, and this encouraged new issue managers to launch 778m worth of new dollar bonds.

Societe Generale led a perpetual floating-rate note for itself which was increased from \$300m to \$500m following strong early demand from Far Eastern investors. Later the deal was quoted at a bid price of 99.85, against a 100.05 issue price.

The issue pays interest at a rate of 7 1/2 basis points over six-month London interbank offered rate. It is callable after five years at par, and a clause allows for interest payments to be cut if the bank halts dividends but these will be recovered when dividends resume.

Societe Generale was also active in the fixed-rate sector, leading a \$90m six-year 8 per cent bond for Norwegian Bergen Bank. The par-priced issue was quoted at a bid price

of 99 1/2, the level of its total fees. Meanwhile, Chase Manhattan launched an issue for European Coal and Steel Community with a life of 10 years. Long maturities are out of favour with investors, uncertain of the direction of interest rates, at the moment, and this bond traded at discounts.

The \$108m 8 1/2 per cent bond was priced at 101 1/2. The European Coal and Steel Community is swapping the proceeds into D-Marks.

Swiss Bank Corporation launched a \$100m seven-year 8 1/2 per cent bond for Dayton Hudson, the US department store group. The bond, priced at 101, appeared too late in the day to trade actively.

McLeod Young Weir International issued a C\$75m four-year 9 1/2 per cent bond for Canada's Federal Business Development Bank. Terms will be reset for the final two years in November 1988, but at that time investors will be able to put the bond, priced at 100 1/2, at par.

The bond was launched at a cost of 20 basis points over two-year Canadian Government bonds. It traded at about 99 1/2, a discount at the level of its total fees.

Daiwa Europe led a ¥400m five-year bond for double-A rated New Zealand on aggressive terms. The deal pays interest at 5 1/2 per cent and is priced at 101 1/2. A trading level was not available yesterday.

In the D-Mark market prices were marked down in early trading by about 1/2 point but later recovered, as the US Treasury market opened firmer, to end unchanged to slightly lower on the day. Trading was thin and mostly inter-professional.

Deutsche Bank led a DM 60m equity warrants bond for Bando Chemical Industries, in its first Eurobond issue. The five-year bond has an indicated coupon of 2 1/2 per cent, but terms will be set on October 28. The deal traded at discounts at the level of, or slightly below, the 2 1/2 per cent fees.

In the Swiss franc market prices were exchanged in average volume.

Morgan Guaranty (Switzerland) led a SFr 100m 10-year 5 1/2 per cent bond for Chrysler Financial Corporation, a name which should appeal to retail investors. The swap-related deal is priced at 100 1/2.

Credit Suisse led a SFr 120m eight-year 4 1/2 per cent bond for Chugoku Electric Power. The issue, priced at 99 1/2, is callable in 1991 at 101 and then at declining premiums.

Swiss Volksbank priced a recent SFr 150m 10-year bond for Co-op, the Frankfurt-based food retailer. The bond has a yield of 5 1/2 per cent, as opposed to an indicated 5 per cent. Dealers said the issue was meeting firm demand.

Union Bank of Switzerland priced a SFr 50m five-year equity warrants bond for Prima Meat Packers. The coupon was set at 2 1/2 per cent, 1/2 per cent below its indicated level.

Further Dome holders agree to waivers

By Our Euromarkets Staff

Holdings of three Eurobonds, worth \$103.13m, issued by Dome Petroleum, the troubled Canadian energy company, finally agreed yesterday to a temporary waiver of principal and interest payments while the company carries out a recapitalisation plan.

Yesterday's approvals to waive payments from October 31 until not later than June 30 were subject to obtaining at reconvened meetings in London. Meetings earlier this month had been adjourned because there were insufficient people for quorums.

However, holders of two other dollar Eurobonds, worth \$125m, approved the company's proposals on December 2.

Dome's next hurdle is to obtain waivers by mail from holders of three Swiss franc bonds issued by Dome, totalling SFr 300m (\$184m). The group needs approvals representing 75 per cent of the value of the Swiss franc bonds, by this Friday.

A special payment of \$4.6m of interest accrued till October 31 will be made to bondholders subject to major international creditors agreeing to extend an interim debt payment plan.

Daewoo Corp. seeks term loan of \$45m. DAEWOO Corporation of South Korea is seeking a \$45m three-year term loan to provide working capital. The lead manager is KEB (Asia) Finance.

Advertisement for Carteret Savings Bank. Features include: U.S. \$250,000,000; Collateralized Floating Rate Notes Due 1996; of which U.S. \$125,000,000 is being issued as the Initial Tranche; Credit Suisse First Boston Limited; Bank of Yokohama (Europe) S.A.; Bankers Trust International Limited; Banque Bruxelles Lambert S.A.; Banque Nationale de Paris; Banque Paribas Capital Markets Limited; Daiwa Bank (Capital Management) Ltd.; E F Hutton & Company (London) Ltd; Kidder, Peabody International Limited; Manufacturers Hanover Limited; Merrill Lynch Capital Markets; Mitsubishi Trust International Limited; Prudential-Bache Securities International; Salomon Brothers International Limited; Shearson Lehman Brothers International; Taiyo Kobe International Limited.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on October 21

Table with columns for Issuer, Denomination, Maturity, Coupon, and Price. Includes sections for US Dollar Bonds, Swiss Franc Bonds, and Euro Bonds.

MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

James Capel

Going solo after Big Bang

Clive Wolman assesses the singular route followed by the top UK stockbroker

JAMES CAPEL is the City's largest and most profitable stockbroking firm, its company analysts have been consistently voted the top research team in the UK by investors on both sides of the Atlantic.

But its decision to go it alone by sticking to its traditional formula of agency broking in equities when nearly all its competitors have been building up their market-making arms is looking increasingly risky.

Although James Capel is one of the oldest London stockbroking firms, trading in equities since 1775, only in the last 10 years has it achieved its dominant position. Its staff has risen from 300 in 1975 to about 1,300 today. Since 1983 it has won almost every vote as the top research house (coming top of the Ertel Financial rankings for the seventh successive time on Monday) and as the top agency broker and it has built up a network of overseas offices in New York and the Far East. Earlier this year, the Hong Kong and Shanghai Bank (HSBC) bought 100 per cent control of the firm for about £100m, more than has been paid for any other Stock Exchange member.

James Capel's share of the total UK equity commissions paid to brokers has risen from 2.5 per cent in 1979 to 7 per cent this year. Over the last few months, its share has been even larger, according to chief executive Peter Quinnen.

There is, however, a more worrying interpretation of the recent upsurge of its popularity: that some institutional investors are using the final days of the Stock Exchange's minimum commissions scale and the enforced separation between brokers and market-makers to say thank-you and goodbye.

According to an argument that has been widely accepted in the City since 1983, after October 27 big investors will prefer to deal directly with "dual capacity" companies. A recent ruling of the Department of Customs and Excise, that will exempt brokerage commission from Value Added Tax if the broker puts the deal through his in-house market-maker, adds further to the attractions of "dual capacity" companies.

James Capel, however, will

continue in the more limited role making recommendations on what shares to buy and sell.

But why has James Capel decided to enter the new arena with what appears to be one hand tied behind its back, rather than joining forces with a jobbing (market-making) firm as its chief competitors have done?

According to Quinnen: "We felt that if we wanted to go into market-making, we could grow a team organically. People have been paying too much for jobbers without realising that the goodwill they are buying arises only from the jobbers' dealings with counterparties and not with clients—and all the counter-parties will be changing after Big Bang. We think there are a lot of cases of people marrying in haste and repenting at leisure."

Poach talent

James Capel will consider developing an in-house market-making team in UK equities if its stance as an agency broker is seen not to be popular. The firm demonstrated its ability to poach talented market-makers from other firms when it recruited Akroyd and Smithers' Eurobond team in May.

other suitors. But by April 1984, it became clear that additional capital would be required if it was to remain a market leader across the board and take risks onto its own book.

The option of raising capital through a Stock Exchange flotation was considered. But eventually it was rejected in favour of a takeover by HSBC, a large international bank which could offer the firm access to capital, more overseas opportunities and almost complete autonomy.

The firm's strategy of remaining an independent agency broker in equities has already been tested in the international arena. In April 1984, most of its competitors set up international dealerships to act both as agents and market-makers in overseas stocks. But James Capel decided to act as principal only in such specialist markets as gold mining shares which lack liquidity.

The result has been a mushrooming of its international business. It is now the largest UK broker in international stocks. Following a period of retrenchment in the late 1970s, it has built up a large office in Hong Kong with 110 staff, and smaller offices in New York, Tokyo, Singapore, Sydney and Seoul. With the backing of the HSBC, it has also taken an interest in an Australian firm and is looking for an acquisition in the US. Earlier this year, a poll of US institutional investors conducted by Greenwich Associates placed James Capel as the top broking firm in non-US stocks for its economic analysis, its ideas and its research.

aggressive salesmen who disseminate their ideas. Over the last three years, nearly all the large brokers and jobbers have suffered mass defections. But, as much through luck as skill, James Capel has beaten off all attempts to lure away its stars, the only major exception being the investment trust analyst Duncan Duckett who left to set up a stockbroking firm for Prudential Bache Securities.

How has the firm been so successful? Firstly, it appreciated at an early stage in the negotiations with HSBC that some form of "golden handcuffs" (loyalty bonuses) would have to be given to a large number of its key staff to induce them to stay. The payments are to be made over five years to 1989 not just to the 62 shareholders in the firm but also to the "marzipan layer" of top analysts and salesmen immediately below them.

Nevertheless, the salaries at James Capel are generally below what its top staff could command elsewhere. The main attraction of working for James Capel is that it is tightly managed and gives great independence to its analysts who, for example, are allowed to send out their individual reports unedited.

"We are a federation, almost a co-operative," says Peter Quinnen. "There is little structure and no bureaucracy."

Stability

Ensuring that the analysts and the salesmen are responsive to client demand without exerting tight central controls is a fine balancing act. "The research has to be market-oriented and commercial," says Gearing. "It is no good writing long texts saying what a company's profits may be in 10 years' time. Our analysts have to be ready to speak to the clients all the time."

But can James Capel continue to rely on the quality and effective dissemination of its research to fuel its expansion after Big Bang? According to one large pension fund client of the firm: "The danger is that no one will be prepared to pay enough commission to sustain their research department. Commis-



Peter Quinnen: "There is little structure and no bureaucracy"

sion will only be paid for large trades that are difficult to execute."

One of Capel's responses to the risk has been to diversify. As well as opening overseas offices, it has also been trying to build up a clientele of companies to whom it acts as broker. So far, however, it has been much less successful than many of its competitors. There is also the danger that its analysts will feel constrained in their criticisms of corporate clients. The danger was highlighted when Capel sponsored the setting up and stock market flotation last year of the National Home Loans Corporation. The issue was strongly recommended by its analysts who were embarrassed by the subsequent share price slump.

The other legs of Capel's diversification strategy have been to set up a edited-edge market primary dealership and develop a clientele of small investors. Last July, it took a stake in a Glasgow stockbroking firm, Parsons and Company, in alliance with PostTel Investment Management, which runs the British Telecom and Post Office pension funds.

However, Quinnen argues strongly against any suggestion that the company should start selling its research services directly to institutional investors for a fee instead of commissions. Some institutions, in particular Prudential Assurance, would prefer a switch to this method. But most fund

managers realise that a research fee would have to be paid themselves whereas commissions are paid by their clients, many of whom are not sensitive to the cost. Mainly for this reason, even the pure research houses that have developed in New York generally rely on remuneration through commissions.

But the increasing sophistication of the investment performance measurement services for pension funds has already increased awareness of the true costs of commission among the clients of investment managers. For such clients, the straightforward payment of research fees should have substantial attractions.

Quinnen insists: "Research and execution (of clients' transactions) are part of a seamless garment. The more intermeshed the activities become, the better our service."

Most of his clients, however, appear to be more sceptical. James Capel's execution service is up to scratch and its backroom administration efficient, they say, but no more so than most of its competitors.

James Capel may have to demonstrate greater strategic flexibility if it is to keep or increase its UK equity market share in the post-Big Bang era as the dominance of the largest institutions grows. The traditional, commission-remunerated agency broking service may not be remunerative enough for it to hold together its all-conquering team of analysts.

Team approach to buy-ins

Terry Dodsworth reports on Octagon

AFTER venture capital and management buy-outs, welcome to the management buy-in. Take an established and under performing company, inject new equity, and fresh management where necessary, turn it round and float it off after five years for a compound return of more than 30 per cent a year. That, in essence, is the thinking that lies behind an innovative investment vehicle which made its appearance in the City last week.

The idea for this systematic application of company doctor prescriptions comes from a group of four professional managers who have all been exposed to the challenges of turbulent corporate reorganisations or to the risks of venture capital investment.

One of them is Robb Wilmot, perhaps the most celebrated turnaround specialist in the UK after his role in the revival of ICL, the UK computer group; another is Dr Alex Reid, a former senior executive at British Telecom, who left to form his own venture capital company, and became chief executive of the Acorn computers group during its recent rescue; a third member from the computer industry is Geoff Bristow, also an ICL alumnus; and the fourth is Jonathan Thornton, managing director of Close Investment Management, a division of the Close Brothers merchant bank.

The strategy the team has developed for its investment vehicle, Octagon Industries, bristles with radical ideas. First, it is pinning its hopes on the virtually untried thesis that there are plenty of beleaguered UK companies that will welcome a friendly investor, and which have excellent market prospects if only they know how to grasp their opportunities.

"Companies go to sleep, typically because in management terms they are not geared to change," says Wilmot.

Second, Octagon will concentrate its fire power on the discrete area of the information industries—computers, telecommunications, electronics, office automation and the like. The three directors with industrial backgrounds all come from these sectors, and they will have strong views about how these industries work.

operate with very low organisational overheads, relying on their ability to bring in outsiders for key surgical operations where necessary. Bristow, who as managing director will own 30 per cent of Octagon Industries, will be the only one of the four working full time for the company. The other three will be available in a consulting, advisory role.

To make this system work will depend on the team's ability to attract managerial talent to take on the company doctor role in target turnaround situations. With their experience of UK big business, the three industrialists in Octagon all believe there is plenty of talent at middle and senior managerial levels which is under employed at present.

Fourth, the company intends to use the three-stage recovery process developed by Wilmot for the resurrection of ICL. This involves a first stage of aggressive streamlining to cut costs and pull the company back to breakeven. The second stage calls for a period of up to 18 months in which the company's growth is held deliberately in check while growth margins are pushed back to acceptable levels. Finally the reins are loosened to allow sales to increase and growth to reassert itself.

The most difficult part of this programme is phase two, when the instinct of many managers would be to try and expand. "People have a great willingness to try and grow out of trouble," says Wilmot.

There is no mistaking the enthusiasm of the Octagon Industries directors for their concept of turnaround investment, or for the information industry in which they grew up.

But whether they are right in the conviction that the high technology sector is incubating entrepreneurial talent ready to break out if it is given the chance remains to be seen. "In my view, it would be a very good thing for the economy if more of the country's middle and senior managers left large companies and went into smaller ones," says Reid. In order to prove the point, he now has to provide the opportunities to attract this under-used reservoir of ability.

THE OCTOBER REVOLUTION

What will life be like after the Big Bang? How will the structuring of the securities markets change the shape of the City? Who will be the new elite? And how will the London, Tokyo and New York markets work together?

In The City Revolution, the FT's biggest ever Survey, published on October 27th, over thirty specialist writers will examine life after the Big Bang. They will look at every aspect of the changed and the changing City – at why the changes are necessary, how they came about and how they are likely to develop.

It is the kind of Survey the FT does with knowledge, insight and authority. The kind of Survey that will be read immediately, then put aside to refer to again and again.

October 27th. An FT which will be a must for everyone in business. Make sure you order your extra copies in good time.

NO FT SURVEY... NO REVOLUTIONARY COMMENT

UK COMPANY NEWS

Acquisitions behind 97% rise at Beazer

FAST-EXPANDING C. H. Beazer (Holdings), one of the UK's leading house builders, property developers and contractors, yesterday revealed that its 1985-86 profits had surged by 97 per cent.

The directors said the results reflected a very strong continuing performance by the houses operations and a major first-time contribution from French Kier.

From a £315m advance in turnover to £507.05m the group saw its profits before tax for the year to end-June 1986 rise from £15.51m to £31.12m, the figure forecast last month at the time of the proposed £190m acquisition of Gifford Hill and Company.

Currently, turnover is running ahead of the previous corresponding periods and the directors continue to regard the future with confidence.

They believed that shareholders would "not be disappointed with the results they seek to achieve."

Meanwhile, they are raising the dividend for 1985-86 from an adjusted 4p to 4.97p net per 10p share via a final of 1.37p. Earnings worked through 2.86p ahead of 17.51p.

The contribution from the French Kier contracting activities were included since the acquisition from Trafalgar House in February. All other divisions contributed to the results and the two quoted subsidiaries, RM Group and TOD also made significant contributions—their results were announced earlier this month.

The major corporate developments during the year were the mergers with French Kier (to £144.4m) and Walls and Sons. The two companies have not been fully integrated and the directors looked forward to continuing strong contributions from these sources.

The houses activity, now far larger than ever, has not been fully integrated and the directors looked forward to continuing strong contributions from these sources.

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Collins sells Pan stake to Octopus and Macmillan

William Collins, the book publisher, has sold its entire stake in Pan, the paperback publisher, to the two existing shareholders, Octopus Publishing and Macmillan, the privately-owned publisher, for £11m.

For Collins, the disposal offers an opportunity to withdraw from an investment which its group managing director, Mr George Craig, called "a partial anomaly in our holdings" and to concentrate activities on its two wholly-owned paperback publishers, Grafton and Fontana.

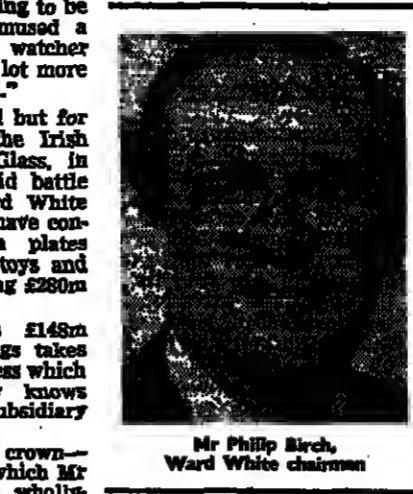
The proceeds of the disposal will provide capital for expansion through acquisition, possibly by diversification into US book publishing.

Pan is predominantly a mass-market paperback publisher. The company claims a 19 per cent share of the paperback market in the UK, where it follows Penguin as the second largest contender.

Pan's best-selling book is Peter Benchley's *Jaws*, which sold 2.5m copies predominantly in the 1970s. Its best-selling contemporary authors are Jackie Collins and Wilbur Smith. In 1985 the company produced pre-tax profits of £2.4m on sales of £25.5m.

Once the change in ownership is completed, Collins, which was advised by J. Henry Schroder Wagg, will continue to distribute Pan's books in Australia, New Zealand and Canada. Its established joint ventures with Pan will also continue.

Nikki Tait on Ward White's contested £145m bid for LCP
Going for the jewel in the crown



Mr Philip Birch, Ward White chairman

WARD WHITE MAJOR ACQUISITIONS

Year	Business	Cost (£m)
1984	Payless DIY	94
1985	Owen Owen	19
	Maynards	13
1984	Halfords	32
	Weiner	2.7
1982	W & E Turner	6.6
1982	Joseph Frisby	6.8
	Hoffmann's	13.6

* 44.7 per cent stake

"WELL, there's one thing to be said for this deal," said a seasoned Ward White watcher yesterday. "It makes a lot more sense than Wedgwood."

Two weeks ago—and but for the intervention of the Irish company, Waterford Glass, in the Wedgwood-LCP bid battle Mr Philip Birch, Ward White chairman, might well have considered selling china plates alongside DIY goods, toys and shoes in his fast-growing £280m retail empire.

Instead, yesterday's £145m offer for LCP Holdings takes him straight to a business which Ward White already knows through its Halford's subsidiary—car servicing.

The jewel in LCP's crown—and certainly the one which Mr Birch is after—is its wholly-owned US subsidiary White's. It is seven years now since Midlands-based LCP pulled out of DIY—selling its home improvement stores to W. H. Smith for £12m and upped its automotive business instead. Within months of the Smith deal, it purchased its initial 20 per cent stake in White's for around £2m.

Then, White's consisted of 47 automotive stores in five Midlands and western states, and a car repair parts, supplies and accessories mainly to DIY customers. Its annual sales were around £25m and pre-tax profits \$1m.

Today, those sales have grown to some £100m, floor-space has trebled to around 1m sq ft, and the outlets—totaling 88—can be found in 10 states, though still concentrated in the mid-West and North-East.

Profits last year, according to the current management, were checked by the purchase of the loss-making Motor Mart business—which added 12 sites and has now been turned round. Even

so, they chipped in around \$10m before tax. Compared annual growth, says LCP, has been running at around 25 per cent.

Certainly, the margins which White's earns—about 40-50 per cent gross and around 10 per cent net—would be welcomed by Halfords. Moreover, although White's is ranked only 12th in terms of US automotive part retailers, there is no national competitor—the largest company being the quoted Pen Toys, which stands on a p/e of 30, and whose 170-

plus stores are concentrated in the middle Atlantic area and in southern California.

For Ward White, the appeal of White's is that it combines a business it knows, and where it thinks there is scope for improvement, with one which gives it scope for Stateside expansion.

Halfords itself has only been in the Ward White stable for two years—it was bought from Burnham Oil for £62m in November 1984, but it has rapidly become the star performer, chipping in perhaps a third of last year's non-property profits. If Ward White makes around \$40m before tax in the year to end-March 1987, analysts believe the subsidiary could account for a similar proportion.

Part of its success, says Mr Birch, is due to the introduction of electronic-point of sale control, which has allowed annual stock turnover to reach five times on the larger edge-of-town superstores. Similar controls, he argues, could work wonders for White's, where annual stock turnover is reckoned to be under three.

Managementwise, Ward White seems happy enough with White's current team, though claims to have spare Halfords people who could take up any

slow sales. In terms of product sold and name, the two businesses would remain quite separate, though common sourcing could result.

White's is by no means all of LCP, however. For his £145m, Mr Birch is also offering to take on board a \$20m property portfolio, a Midlands-based food distribution business and some builders' merchandising interests. The French distribution company is about to be sold to management—pending the approval of the French Treasury. Together with White's, they contributed pre-tax profits of \$9.1m in the year to end-March.

Yesterday, Mr Birch made clear that these businesses would be unlikely to last long within the Ward White stable. "Analysts tell me I might raise \$50m to \$80m from them," he commented yesterday. "Portfolios of industrial property in the Midlands are unlikely to encounter a rush of buyers, but even at the lower figure suggests that White's is being bought for around \$100m, on a historic p/e of perhaps 20."

"It's a very full price," declared the Ward White chairman yesterday. "But the LCP board—which stoutly rejects the bid—may find a few arguments on its side, too."

Silentnight £1.43m back in profit at six months

Silentnight Holdings, the Lancashire-based and furniture manufacturer, confirmed its recovery during the first six months and for the period to August 2 swung from losses of £880,000 to profits of £1.43m pre-tax.

The directors said yesterday that the figures were not directly comparable because the 1985 loss was mostly the result of an industrial dispute at Silentnight Beds.

Currently, all group companies were continuing to show improvements and with Silentnight Beds embarking on a major product re-launch, the directors were encouraged by the outlook.

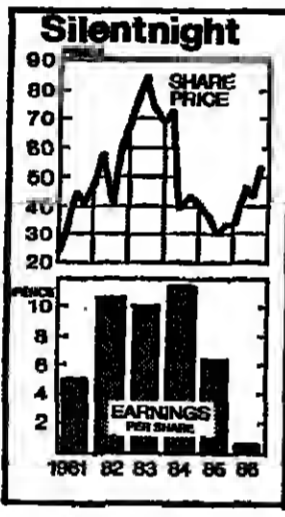
In the absence of "unforeseeable difficulties" they were expecting profits of not less than £3.5m for the full year. That compares with a high of £2.2m in 1983-84 and £270,000 last year.

Turnover for the opening half of the current year improved from £32m to £39.62m and at the trading level there was a swing of £2.16m. Interest charges were reduced by £87,000 to £178,000.

Earnings worked through at 2.69p (loss 1.7p) after tax of £315,000 (credit £58,000) and interim dividends were resumed with a 1p net payment—last year's final was 1p.

comment

All has not been calm and bright at Silentnight for a couple of years with the miners' strike hitting demand in 1984



and the company's own strike restricting output last year. Although the sacked workers do not regard the strike as over, Silentnight's management seems to be past the worst. With a £1m plus promotion campaign due to boost sales of the portmouthe-named Silentnight Ultimate range, Silentnight should be able to recapture the market share it held before the industrial action. That should mean 13 months of profits growth while the company climbs back to the £5m it made in 1983-84. Prospects for growth thereafter in a rather mature market are less certain. On the company's own forecast of £3.5m, the shares at 57 1/2p, are on a prospective p/e of 11.5,

Write offs hit Firstland Oil

Firstland Oil and Gas, the UK oil and gas investment company, announced yesterday sharply increased losses for the year ended June 30, 1986, and the acquisition of interests in 8 oil and gas wells in Oklahoma. The oil and gas interests were purchased from M.R.I. for 1.46m new shares valued at 1.5m (£884,000).

The company made a trading loss of £129,394, compared with a deficit of £97,128 in the previous 12 months, despite increased sales of £214,345.

Losses were increased to £225,728 by exceptional items in respect of interests in the Falkland Islands. The loss per share expanded to 15.24p against 2p on increased capital.

The directors anticipated Firstland will trade profitably in the current year thanks to contributions from Greenleaf, acquired in May, and the M.R.I. wells.

CHRISTY HUNT pre-tax profits increased slightly to £121,000 (£119,000) for the June 30 1986 year on turnover of £5m (£4m). After tax of £102,000 (£100,000) earnings per share were 0.5p (4.3p).

WPP acquires US foothold

WPP GROUP, the fast-growing marketing group, is buying a 50 per cent stake in a US company which provides marketing services to the property industry, for up to \$25m.

This deal is potentially the largest in the 17 months since WPP was reorganised by Mr Martin Sorrell, former finance director of Satchell & Satchell, and Mr Ereston Kahl, a stockbroker. It takes WPP into the '80s for the first time.

WPP provides design, copywriting, media buying, graphics and production services to the commercial and residential property sectors. Its activities are concentrated in the north-eastern US though it is also active in the south-east.

Pre-tax profits of WPP have risen from \$114,000 in 1981 to \$2.32m last year on turnover up from \$10.5m to \$41.8m.

WPP will make an initial payment of \$7m, comprising \$6m cash and \$1m of WPP shares, with further payments of up to \$3.6m a year to be made in the four years up to 1991.

Up to \$9m worth of the payment to be made this year

Wooltons Betterware heavily undersubscribed

THE flotation of Wooltons Betterware, the Midlands-based soft furnishings retailer and manufacturer, closed yesterday heavily undersubscribed having attracted applications for just 16 per cent of the shares it issued.

Wooltons came to the Unlisted Securities Market 10 days ago in an offer for sale through the stockbrokers, Greene. In the offer Wooltons released 2m shares, or 20 per cent of its equity, at 105p a share, thereby valuing its business at £10.5m.

When the offer closed yesterday Wooltons had received applications for 307,700 shares from ordinary applicants and for 10,700 shares from preferential applicants, producing a total of 318,400. The sub-underwriters of the issue will thus be left to pick up 84 per cent of the

shares. This makes Wooltons the least successful flotation the USM has seen since that of the US cookie company, Mrs Fields, in May.

Although Wooltons had a relatively solid business record the issue was felt to be expensive by many observers in the City.

The company came to the USM with a profits forecast of £1m for the current financial year producing a prospective p/e of 18. This multiple may not be expensive by comparison with the specialist retailers with which Wooltons intended to be compared, but it was deemed to be too high for a retailer specialising in the uninspiring area of soft furnishings.

Similarly it is unusual, and arguably risky, for a company as small as Wooltons to go public through an offer for sale rather than a placing.

Acatos buys Bamford assets

Acatos & Hutcheson, the edible oils producer which was floated on the main market in July, has bought the plant and machinery of Bamford Brothers, the lard manufacturing company, for an undisclosed sum.

Bamford is a subsidiary of the private food group, Ridpath Brothers.

The white fat operations of Bamford will be rationalised

London & Provincial Shop lower

As indicated at the interim stage, pre-tax profits at London & Provincial Shop Centres (Holdings) are down from £2.16m to \$951,000, but are forecast to recover to not less than £1.8m for the year to June 24 1987.

The final dividend is unchanged at 2.6p net for an increased total of 4.7p (4.9p), but stated earnings per 10p share are down from 1.98p to 3.41p. Net asset value per share increased, however, from 342p to 351p.

Investment properties have been revealed by an independent firm of valuers, Healey & Baker, at \$98.5m (\$94.8m) on June 24 1986. The directors said gross rental income during the year rose to \$4.94m (\$4.17m).

Investment properties were fully let, including Edinburgh House, Slough, which is let at an annual income of \$468,000.

Out of total borrowings of £27m (£26.4m), £15m is represented by the 10 per cent mortgage debenture stock, 2025 issued in April 1984, £3m is repayable after five years, and £2m is repayable within five years.

DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corre. of preceding div.	Total last year
Ambrose Inv	8.55		8.36	9.75
C. H. Beazer	13.14	Jan 2	2.67*	4.67
Barker IV	11.5		nil	2.5
Ray Technology	11.1	Oct 31	1.7	5.3
Edi Asser Film	1.9	Nov 13	1.75	4.25
Derwent Valley	0.75		2.6	4.7
London & Prov	2.6	Jan 6	0.7	0.5
Frestwick	nil		1	1
Silentnight	1	Jan 2	nil	1
Underwoods	1		1	1

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock \$ Unquoted stock.

COMPANY NEWS IN BRIEF

BRITISH AND AMERICAN FILM HOLDINGS: Interim dividend 1.9p (1.7p). Earnings per share 6.1p (5.43p). Earnings per share of holding company and subsidiary companies not consolidated totalled 7.594p (5.996p). Pre-tax profits £247,000 (£225,000). Subsidiary companies earned £24,000 (£10,000). Tax £90,000 (£75,000). During the six months the value of the company's investments increased 18 per cent to £12.43m. Net asset value, at October 10, excluding 81m rights, was 428.5p a share. Directors expect to maintain the rate of the dividend increase for the full year.

MOORGATE GROUP, the advertising and marketing company, has placed the 55 per cent of its equity owned by its former managing director, Mr John Sayers. Directors took up about 274,000 of the shares and the remaining 1.5m were yesterday placed with institutions. Mr Sayers, whose resignation for personal reasons was announced last week, is to be a consultant to the group for the next 14 months. He has agreed not to compete with any Moorgate activities during that period.

DERWENT VALLEY Holdings, property investment concern, raised turnover to £220,201 (£88,880) and profits to £104,777 (£37,030) in first six months of 1986. Tax of £86,000 (£11,000) left earnings at 2.06p (1.65p). Interim dividend 0.75p net (same).

BEN BAILEY Construction attributable loss rose from £39,000 to £183,000 for the year ended June 30 1986 from turnover of £8.9m (£5.95m). Losses per share were given as 2.95p (0.77p), while the dividend is 0.25p (same).

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Year ended 31st August	1986	1985
Pre-tax profits	up 122% £8.35m	£3.76m
Turnover	up 37% £116.0m	£84.9m
Earnings per share	up 51% 11.5p	7.6p
Dividends	up 57% 1.94p	1.23p

5 year record Pre-tax profits

£8.35m

£3.76m

£1.09m

£0.33m

£0.03m

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UK COMPANY NEWS

Low & Bonar rights issue funds £40m acquisitions

By Charles Batchelor

Low & Bonar, the Scottish packaging, plastics, textiles and electronics group, is acquiring three electronics companies—two in Britain, one in the US—for a total of £40.7m.

These deals will be largely financed by a two-for-seven rights issue at 25p per share to raise £37.7m. This is Low's second rights issue in the past six months and follows a one-for-four issue in April which raised £22.8m.

In its largest purchase to date Low is making a £43.8m (£31m) agreed bid for Powertec, a manufacturer of electronic power supply equipment based in Chatsworth, California. The bid already has the backing of the owners of 45.5 per cent of the stock.

The deal takes Low into the US in a big way for the first time and rounds off the company's recent acquisition programme aimed at establishing its four main business areas. Mr Roland Jarvis, managing director, said: "We have the building blocks in place. Our immediate priority is to get the earnings potential coming through next year."

Blenheim Exhibitions joins USM

Blenheim Exhibitions, an exhibition organiser, is joining the United States Market in a placing of shares which will value its business at £5.8m. The company was formed in 1979, initially to run a series of exhibitions for the fashion industry.

Blenheim's first project was the launch of the Midseason exhibition, which was modelled on the Intersaison exhibition in Paris and reflected the growing trend in fashion retailing towards more flexible buying patterns.

From Midseason, Blenheim has diversified into other areas of the fashion industry, thence into gifts, and more recently corporate design and latterly into training.

In the past five years, Blenheim has mustered increases in turnover and pre-tax profits each year. Profits have risen from just £1,000 in the 1981-82 financial year to £502,000 in the year to August 30 1986. Turnover has grown from £19,000 to £2.6m in the same period.

"For the future we expect to grow organically and by diversifying into other areas of the exhibition industry both in the UK and in Europe," said Mr Neville Buch, Blenheim's chairman.

"After the flotation, we will have more flexibility to grow by acquisition and intend to use our resources to do so."

Blenheim will raise just over £2m from the flotation, £950,000 of which will be ploughed back into the company. In the placing the company will release 1.25m shares or 20.5 per cent of its equity at 95p a share. Alexanders Laing & Crutchbank will act as brokers and Lloyds Merchant Bank is the sponsor to the issue.



Roland Jarvis

ply equipment for the computer, communications and systems markets. It made an unadmitted pre-tax profit of £2.5m on sales of £19.7m in the year ended August 1986 and had net assets of £18.2m at that year end.

Low is offering £15.90 a share for Powertec, which is listed on the Nasdaq market in the US. Behind the sale lies the fact that Mr Joseph Walker, the chairman and owner of 20 per

cent of the shares, is approaching retirement, while changes in US tax laws will increase capital gains tax rates from the end of this year.

Low is also buying two small British electronics groups—Advance Power Supplies (APS) and Advance Bryans Instruments (ABI).

It will pay an initial £8m for APS, a Bishops Cleeve-based company with 1986 pre-tax profits of £1m on sales of £13.1m. Net assets were £2.9m.

APS makes switched power-supply equipment for telecommunications, computer, industrial and military use.

Low will also pay £1.6m for ABI, an associate company of APS. In the five months ended August 1986, ABI made an unadmitted pre-tax profit of £115,000 on sales of £1.3m. Net assets were £515,000. The reason for this sale is the recent death of APS' founder shareholder.

Further post-acquisition payments may be made for both the UK companies, which could take the price paid to £10.6m for APS and £4.8m for ABI. Low's shares closed at 246p, down 17p.

BT may go for Continental listing

By David Thomas

British Telecom is considering a listing on a Continental stock exchange, in the wake of what it considers to be its successful listing on the Tokyo exchange in May.

Mr Chris Bull, BT treasurer, said yesterday that nearly 30,000 Japanese investors were holding shares through the Tokyo exchange, which was more than twice the number of any other foreign company listed in Tokyo.

The number of Japanese investors in BT had been rising recently, according to Mr Bull.

Mr Bull said this was for three reasons: the interest in BT generated by the listing; the increased awareness of telecommunications stocks generally in Tokyo due to the privatisation of Nippon Telegraph and Telephone; and the belief that BT share prices were depressed because of fears about the Labour Party's policies on renationalisation.

"The Japanese are prepared to take a risk on British politics," Mr Bull said.

Mr Bull and Sir George Jefferson, BT chairman, have recently returned from the first shareholders' briefing meeting held in Japan since BT's privatisation.

Mr Bull said that 150 people had attended and the questioning had centred on political prospects in the UK, competition in UK telecommunications, BT's Canadian equipment manufacturing, and BT's international expansion plans.

Investor fails in bid to join J Jarvis board

By Philip Coggan

Mr Harvey Bard, a London-based property investor, has failed in his attempt to join the board of J. Jarvis & Sons, the building group, in which his investor group has a 27 per cent stake.

At Jarvis' annual general meeting, shareholders defeated a proposal that Mr Bard and his associate, Mr Ross, should be elected to the board.

Jarvis was reshaped last year when institutions intervened following a £706,000 full-year pre-tax loss. Outside directors, including Mr David Beety, a senior partner at solicitors Knapp Fishers, and Mr Jack Roulletier, ex-John Laing, were brought in and Jarvis announced a return to profits and the dividend list in August.

Part of the strategy for improving Jarvis' fortunes is the disposal of peripheral activities, particularly relating to property development.

At the AGM, the chairman announced the letting of a Balham developments, the sale of some freehold properties in the balance. Sales are now, however, back up to an annualised £18-£20m level, cash flow is being managed reasonably well, and adding back in the £1m commissioning costs for Jarvis suggests that a bit better than breakeven should be possible this year. The City is looking for £1m which puts the shares on a prospective p/s of 16.

Border TV in the black

Border Television swung back into the black in the year to April 30 1986 with pre-tax profits of £704,000 compared with losses of £252,000 in the previous year. Also proposed were rights and scrip issues.

Turnover of this unquoted television programme contractor rose from £7.53m to £8.96m, and other operating income was little changed at £322,000 against £331,000.

The directors said yesterday that preparations were at an advanced stage for an application to be made to the Stock Exchange for permission to deal on the Unlisted Securities Market. It was anticipated that, subject to shareholders' approval, the application would be submitted in December.

It was proposed to have a one-for-three scrip, and it hoped to raise £665,000 net by way of a rights issue of 5.06m ordinary shares at a price of 13p each.

A final dividend of 1.5p net makes a total of 2.5p. Stated earnings per 10p share were 8.03p (2.65p losses).

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Runciman ahead midway

Both the shipping and insurance divisions of Walker Runciman performed well during the first half of 1986 and with the security sector returning to profits, group pre-tax profits for the period expanded from £850,000 to £919,000.

And the directors expected the second half contribution to be significantly higher than the first—last year's full pre-tax profit had recovered from £465,000 to £1.41m.

Turnover was down from £27m to £22.4m for the six months but lower cost of sales, £15.9m compared with £19.1m,

left gross profits only slightly down from £7.86m to £7.35m. Pre-tax figure was after lower distribution and administration expenses and interest payable, and was despite exceptional costs of £27,000, against a £239,000 credit previously.

After a tax charge of £338,000 against £268,000, earnings were given at 6.7p (4.4p) per share while the interim dividend is maintained at 2.5p—last year's total was again 5p.

There was an extraordinary credit of £138,000 for the period, being the profit from the sale of Tann Sweden AB in June.

Densitron disappointing

Densitron International, the Kent-based electronics group floated on the Stock Exchange in June this year, experienced a disappointing half-year to June 30 and reported interim pre-tax profits of £229,000, on turnover of £7.18m. The tax charge was £87,000, and earnings per share 1.13p.

The directors said no interim dividend would be paid, bearing unforeseen circumstances, but expect to be able to recommend a final dividend of 1p, as forecast in the prospectus to the flotation.

However, the directors said action had been taken to deal with the situation and that order books now, and margins on which those orders were booked, enabled the company to view the future with confidence.

The company was adversely affected by the impact of the Yen's appreciation against the US dollar, which reduced margins in the US, and insufficient pre-flotation bank facilities which did not permit the directors to hedge fully the company's currency exposure.

Prestwick breaks even in second half

Prestwick Holdings, Ayr-based manufacturer of printed circuit boards, broke even in the second half but still finished the year to July 31 1986 £2.28m in the red, compared with profits of £1.63m previously.

The directors said that this was larger than anticipated in their interim statement last May, primarily because of the mix of orders received since then, resulting in an abnormally high material content.

They added that the second half also bore certain costs arising from the formal commissioning of new facilities at Irvine which generated no immediate revenues.

In May, the directors reported losses of £2.22m, against profits of £810,000, and blamed the severity of the recession in the

printed circuit board market for the company's worst-ever first quarter figures.

Turnover for the 12 months was £18.85m to £14.84m, and while market demand picked up in the second half of the year, the directors stated that the market place worldwide remained fragile, with orders being very short-term. However, from the US the group was already obtaining significant business, they added.

After tax of £865,000, compared with £329,000, losses per 5p share were shown as 7.1p against earnings of 8p, while the interim dividend of 0.5p is the total for the year (0.7p).

The directors explained that selective assistance grants of £0.65m, reported in the interim

results as extraordinary items, related to the costs borne in the second half and accordingly have been set off against profits arriving at the pre-tax loss.

No grants were received in the latter half of the year, but payments were claimable this year and next relating to the training and employment associated with the introduction of the new production facilities, the directors said.

By taking £650,000 in selective assistance grants into pre-tax profits, Prestwick has managed to make its second half look closer to breakeven than the trading position would suggest. The market found it hard to credit such a sharp swing into the red, almost £5m,

so soon after the company joined the market priced at 100p a share in a well supported offer for sale—and promptly marked the tightly-held shares down 5p to 40p. The struggle to get costs down and margins rebuilt has a long way to go, in fact it didn't even get a mention in the accompanying statement, and the fate of the first half of this year still hangs in the balance. Sales are now, however, back up to an annualised £18-£20m level, cash flow is being managed reasonably well, and adding back in the £1m commissioning costs for Jarvis suggests that a bit better than breakeven should be possible this year. The City is looking for £1m which puts the shares on a prospective p/s of 16.

Sovereign Oil loan payments

Sovereign Oil said yesterday that it had not suspended payments to Marathon on the loan that had enabled it to buy a 4 per cent stake in the Brentfield in 1977. The loan, of which £68.5m was outstanding at May 30, is one of a limited recourse with repayments of the capital plus interest fixed at 9 per cent restricted to 60 per cent of the net cash flow from Sovereign's stake in Brent. The company says that low oil prices have so deferred payments that it considers it appropriate to remove the notional liability of the limited recourse loan from its balance sheet, to treat the stake in Brent as one of 1.6 per cent for profit and loss account purposes and to make a similar adjustment to fixed assets. Mr David Higgins, Sovereign's managing director, said that he doubted whether the loan, which has no specified term, would ever be repaid in full.

English China Clays in £1.75m US acquisition

English China Clays has bought Sylacauga Calcium Products from Moretti-Barrah Marble, of Alabama in the US, for about \$28m (£17.5m).

Sylacauga supplies calcium carbonates to the US paints and polymer industries and has an annual turnover of about \$12m. Its assets have a book value of \$12m but the company plans a revaluation as Alabama accounting practice means reserves of about 50 years of carbonates are put at nil.

English China made overall sales of about £750m in the year to the end of September. Of these, \$80m were generated in the US.

The company said yesterday that the Sylacauga acquisition, its first in the US since 1978, would augment and complement the company's kaolin clay plants in Georgia, its bentonite, talc and ball clay plants in

Hughes Food to meet forecast

Pre-tax profits at Hughes Food Group for the six months to August 31 1986—the company was admitted to the Unlisted Securities Market in July—were £502,000, and Mr John Hughes, the chairman, said yesterday that the forecast for year-end profits of not less than £500,000 would be comfortably achieved.

A dividend of 0.5p net for the year to end-February 1987 is proposed.

Mr Hughes said the excellent half-year results did not reflect the full benefits that would accrue from recent investments in new ventures.

On July 14, the company acquired the whole of the issued share capital of Hughes Holdings Limited for a consideration of £7m, satisfied by an issue of 85m shares of 5p each. First-half tax took £176,000, leaving retained profits of £326,000. Stated earnings per share were 0.77p.

WESTERN BROTHERS, the construction materials company, turned in pre-tax profits up from £28,400 to £65,900 in the six months to June 30, 1986. Turnover was static at £1.1m. The company also benefited to the tune of £50,000 from the favourable resolution of a law suit. The directors said they would reserve a similar amount against possible legal costs and other contingencies. The directors said they hoped for an increase in the full-year dividend from 1.15p last time.



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October 1986
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Agent for both Facilities

UK COMPANY NEWS

David Goodhart on the closing stages of Norton's seven month battle for control of McCorquodale Outcome of printers' feud may depend on Maxwell

AFTER SEVEN months of the increasingly bitter takeover feud between printing groups Norton Opax and McCorquodale it must be rather galling for both sides to realise that today's outcome is probably dependent upon the whims of the ubiquitous Mr Robert Maxwell.

If, as expected, it is a close battle then Mr Maxwell's 10.5 per cent stake in McCorquodale will be decisive.

All the arguments and counter-arguments aired during the first bid by Norton in March, repeated to the Monopolies and Mergers Commission and again when the bid was re-launched last month will count for naught beside what Mr Maxwell perceives as his self-interest.

The Norton camp are quietly confident that he will be swaying their way, although for a reason they don't like to publicise: if they win they will be selling off parts of McCorquodale and Mr Maxwell ought to be able to claim a special seat at the auction.

Norton has certainly fought a powerful campaign with the indispensable aid of an impressive record—its estimated margins for the coming year are, for example, 11 per cent. The

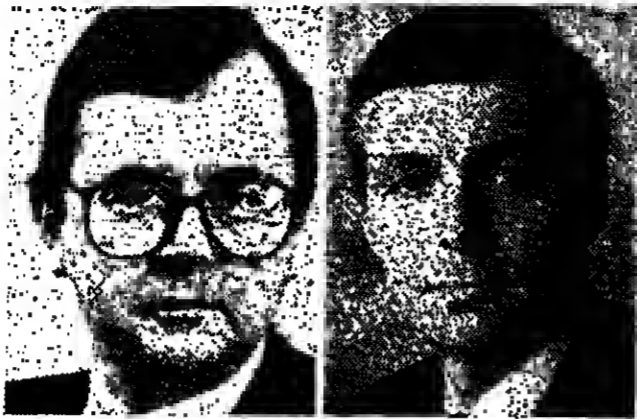
growth has been fast and in recent years at least one-third organic.

Mr Richard Hanwell, the chief executive, and his team based in Harrogate, exude entrepreneurial bristleness. Mr Hanwell loves to tell the self-serving story of how it allegedly took McCorquodale four board meetings to decide whether to bid for a Dublin printer, when they decided not to, the printer contacted Norton which made up its mind to buy in two days.

The record of integrating its biggest takeover to date, Joseph Cayston, has also been good and all the existing management stayed on.

Most of McCorquodale's counter-attack has bounced off Mr Hanwell's leathery flank. It is true Norton is highly geared, but not unbearably so; it may be a little overdependent on Third World lottery earnings, but all the more reason for a good UK-based acquisition with First World foreign earnings: a possible exit of worried customers following a merger of the two groups has also been exaggerated.

Nevertheless the Norton profit growth may be slowing down (even allowing for the recent



Battling chief executives: Mr Richard Hanwell (right) of Norton Opax and Mr John Holloran of McCorquodale

that it would have been so superior a partner to Norton Opax.

Aside from that Achilles Heel, McCorquodale has in the past two weeks hit back with a sound rearguard action which could still be enough to save it.

Mr John Holloran, the chief executive, has effectively filled in the detail of McCorquodale's much-discussed "refocusing" on financial printing, book and magazine production and database publishing and its reduced dependence on Brazil and South Africa.

The cost of this refocusing has been higher than expected at £70m over the past three years (£45m on re-equipping and £25m on acquisitions) and has contributed to flat profits and earnings per share.

But it can now reasonably be claimed that the profit line on the graph has an upward sweep in front of it, and as Mr Holloran puts it, "why should Norton Opax step in and claim all the credit?"

Some effects of rationalisation are already coming to McCorquodale's aid. The result of slimming its workforce by about 1,000, combined with the bull market, has allowed it to reduce its pension fund costs

by £2.5m each year for — astonishingly — the next 10 years.

In addition, the McCorquodale management style has undergone a shake-up over the past few years under Mr Holloran's direction.

It may not be as decentralised and incentivised as the Norton Opax management, but it is not far behind.

If McCorquodale escapes it could again show that the threat of takeover is a more effective way to improve company performance than a takeover itself.

As one analyst delicately puts it: "The McCorquodale management has a lot of teeth marks in its collective back-side from Mr Hanwell allowing, a combination of investment: lethargy and loyalty towards McCorquodale, and scepticism about Norton Opax, could save McCorquodale."

Last night as Mr Holloran personally argued his case with Mr Maxwell the betting was still marginally against them, however, and if it is close Norton has the freedom to extend its offer for a further period in the hope of clinching victory.

Underwoods profits jump 55% in first results since listing

Underwoods, the retail chemist, reported pre-tax profits up by 55 per cent in its first interim results since achieving a full listing in November 1985.

On turnover up from £16.7m to £20.6m, the company showed pre-tax profits of £1m (£860,000) for the half year to July 31 1986.

After tax of £272,000 (£201,000) at 27 per cent (31 per cent), earnings per share rose from 1.5p to 2.7p.

Mr Harold Woolf, chairman, said there had been an improvement in trading since August which he anticipated continuing, assisted by the fall in the value of sterling.

He said that when this improvement was coupled with the expansion plans the directors were confident about the company's continued growth and its development into a national chain.

Underwoods is trying to trade increasingly outside London. In the six months reported it opened new stores in Brumley and Stevenage and since July 31 it has opened stores in Guildford, Southend and High Wycombe. Three more stores will open in central London but the company has also closed its Tottenham Court Road outlet.

Mr Woolf anticipated that by the end of the year Underwoods' net sales area would increase from 117,000 sq ft to 150,000 sq ft, a rise of 28 per cent, of which 28 per cent (£4,000 sq ft) would be outside central London.

He said that of the 10 stores

to be opened this year eight arise in the second half and would not therefore be expected to contribute before 1987. With £750,000 spent on the refurbishing of 17 outlets, Mr Woolf suggested that capital expenditure would have a significant impact on group results in 1987.

Mr Woolf also anticipated an increase in the number of own-label goods being sold by the company from 3 per cent of sales to 6 per cent.

The interim dividend is 1p.

comment

The verdict must so far be on whether Underwood's prescription for growth—adding specialist stores to its existing London base—is not proven. The singular increase in trading profits indicates the effect on margins of the store openings. That reflects the effects of the bad weather an impulse buying and the cutback in tourists from oil-rich countries, who have in the past been important consumers of higher margin goods like watches and perfumes. For the full year, profits of £3.2m would put the shares at 174p on a prospective p/e of 20. The growth prospects are already in the price.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available for the following companies which are inactive or have no subsidiaries shown below are based mainly on last year's reports.

TODAY

International Carbon Industries, 51 Grosvenor Gardens, London SW1	Oct 21
Co. Hammon Property Investment Development, 150 Tottenham Court Road, London W1P 0LP	Oct 21
Finlay & Co. (London) Ltd, 150 Tottenham Court Road, London W1P 0LP	Oct 21
Future Dates	
Almox, Birmingham	Oct 30
Amrit International	Nov 5

ABSTRACT VAN BEAD FUND

Carat Allen	Nov 7
Cobas (A)	Oct 20
Equity and General	Oct 21
Global Investment Trust	Oct 21
Hansa	Oct 21
Land Securities	Nov 12
Midland General	Nov 12
North Sea and Gas, 61 Invicta	Oct 23
Powell Giffys	Nov 25
Southend and High Wycombe	Oct 27
Vanbrugh Currency Fund	Oct 27

ALLIED LONDON PROPERTIES

Amor	Nov 5
Chatterfield Properties	Oct 28
Freemove Estates	Oct 28
Flexibly Saddle	Oct 30
UOD	Nov 3

APPOINTMENTS Midland Bank reduces regions

MIDLAND BANK has made a number of senior executive appointments in its retail and corporate banking sectors. Some, at regional director level, reflect the decision to reduce the number of regions in England and Wales from 16 to 12. From November 1, Mr J. Christopher Walker, operations director, group management services, becomes card products director. From January 1, Mr Robert L. Wyatt, a general manager in the international banking sector, becomes chairman and chief executive of Midland's asset finance subsidiary, Forward Trust Group. He succeeds Mr Peter J. Nicholson who is to retire.

The following appointments also become effective on January 1: Mr E. E. (Ken) Challinor, regional director, London South, has been appointed regional director, City and West End retail management centre. Mr Peter S. Grainger, regional director, central southern, is to succeed Mr Challinor as regional director, London South. Mr David J. Mills, regional director, south east, will assume responsibility for the enlarged south east retail management centre. Mr David W. Baker, manager, New Street, Birmingham branch, has been appointed regional director, East Midlands retail management centre, in succession to Mr Alan J. Eastwood, who is to retire. Mr John D. Massey, area manager, Cheltenham, has been appointed regional director, London north retail management centre, in succession to Mr W. H. K. (Bill) Matthews, who is to retire. Mr R. W. (Ken) Rigby, a corporate finance director, has been appointed regional director, north east retail management centre, in succession to Mr J. Barry Smith, who is to retire. Mr E. D. (Don) McKay, regional director, Sheffield, is to retire. Mr Charles O'Brien, regional director, West Midlands, will assume responsibility for the enlarged West Midlands retail

management centre which will be based in Birmingham.

Mr John Upton joins the board of BRUNZEEL STORAGE SYSTEMS. He was sales manager.

Mr Anthony Lang, company secretary of STAKIS, has been appointed to the board.

J. R. PARKINSON AND CO has appointed three new directors to its subsidiaries: product group manager Mr Nigel Hall to be a director of DUBONNET (1987), and sold sales manager

Mr Barry Lawrence and Richard Co-operative as directors of RIGARD (1987).

Mr John Sackin, deputy chairman of RENOVA GROUP, has been appointed to the additional role of chief executive. Mr Archie Arneson remains executive chairman.

HENRY ANSBACHER HOLDINGS has appointed Mr Pierre Scholler to the board. He is president and chief executive of COBECA, a director and member of the executive committee of Pargesa, and a director of Groupe Bruxelles Lambert, Pargesa and Groupe Bruxelles Lambert collectively own 50.64 per cent of Ansbacher.

CASSIDY, DAVIS has appointed Mr John van den Bessche, Mr Nigel Barton, Mrs Mary O'Connell, Mr Edward Cressay, Mr Barry Stewart, Mrs Clare Dixon, Mrs Meena Gifford, Mr Brian Jackson, Mrs Lesley Mayson, Mrs Susan Newman and Mr Stephen Stebbins as assistant directors.

Dr A. A. Denton, and Mrs S. K. Morgan have been appointed chairman and chief executive respectively of NOBLE DENTON & ASSOCIATES.

LAWSON MARDON GROUP has appointed Mr Lesley Madden as senior vice-president, Graphics North America, following the resignation of Mr Dave Hardie. Mr Jim Denton has been appointed deputy division manager, Graphics North America, and becomes president of Lawson Graphics Toronto.

Miss Gill Carrick has been appointed to the board of GODDARD KAY ROGERS AND ASSOCIATES. She is head of the research department.

Mr John Reeve has been appointed a director of ENGLISH CHINA CLAYS. He is managing director of the group's construction division.

Mr Tony Caplin has been appointed managing director of AIR CALL COMMUNICATIONS which will shortly be joining Open One Inc, a subsidiary of Pacific Telesis, a regional Bell operating company. As its managing director and president, Mr Caplin has been the driving force behind Open One's growth in the electronic mail market. He was the first British person to have been president of a regional Bell operating subsidiary.

Legal Notice

IN THE MATTER OF LAMARUS CONSTRUCTION (CYPRUS) AND IN THE MATTER OF THE CYPRUS COMPANIES LAW CAP 113

NOTICE IS HEREBY GIVEN that the creditors of the above-named company, which is being voluntarily wound up, are required to submit to the liquidator, on or before the 21st day of November 1986, claims in their full names, their addresses and descriptions, full particulars of their debts or claims and the names and addresses of their solicitors (if any) to the undersigned, Mr Anthony Haggard, of Julia House, 7 Themis Street, P.O. Box 1812, Nicosia, Cyprus, the liquidator of the said company, and if so required by notice in writing from the said liquidator, are personally or by their solicitors, to come in and prove their debts or claims at such time and place as shall be specified in such notice or in default thereof they will be deemed to have proved their debts or claims as at the date of the said notice.

Dated this 22nd day of October 1986. A. Haggard, FCGA Liquidator.

I.G. INDEX
FT for November
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Tel: 01-528 5699

GRANVILLE

Granville & Co. Limited
2 Leaver Lane London EC2R 8EP
Telephone 01-621 1212
Member of FIMBWA

High Low	Company	Price Change	Gross Yield	P/E	Fully Paid	
148 118	Ass. Brit. Ind. Grd...	130	7.3	5.9	6.1	7.8
151 121	Ass. Brit. Ind. GULS...	130	10.0	7.7	—	—
126 83	Beppro Group	88	7.6	7.9	—	—
48 28	Armstrong and Rhodes	37nd	4.2	11.4	8.2	8.7
198 108	Berden Hill	198	4.2	2.3	22.5	20.8
42	British Tech Group	42	10.2	10.2	—	—
201 76	CCL Ordinary	97	2.3	3.0	8.8	10.8
152 38	CCL 11pc Conv. Pl.	89	15.7	17.6	—	—
233 80	Debenhams	233	10.2	10.2	—	—
94 83	Carborundum 7.5pc Pl.	91	10.7	11.8	—	—
148 48	Deborah Services	148	7.0	4.8	18.2	20.0
126 50	George Blair	126	3.8	3.8	2.6	3.7
53 20	Ind. Precision Castings	39	6.7	7.2	6.3	8.2
218 132	James Barrow	218	14.1	12.8	—	—
128 101	Jackson Group	128	6.1	4.8	8.7	7.8
377 228	James Barrow	377	17.0	4.8	10.4	6.8
103 37	Record Highway Sp/Pl	103	11.2	12.8	—	—
1036 342	Multihouse NV	940	—	—	44.0	57.4
380 280	Record Highway Grd	379	—	—	6.8	11.7
100 37	Record Highway Sp/Pl	100	14.1	10.2	—	—
30 32	Robert Jenkins	30	—	—	4.0	5.8
36 28	Scrutton's "A"	28	4.8	4.8	7.7	7.8
127 88	Tudor and Castle	127nd	7.9	2.5	6.7	8.8
370 320	Trafalgar Holdings	322	2.6	4.1	12.7	11.8
102 47	Walker Alexander	102	8.0	5.1	8.3	8.3
228 190	W. & Yates	197	17.4	8.8	18.7	21.8

This announcement appears as a matter of record only

MARLER ESTATES

Public Limited Company

Rights issue of 2,493,648
new Ordinary Shares of 25p each
at 450p per share

underwritten by
Great Pacific Capital S.A.

October 1986

NEW ISSUE
This announcement appears as a matter of record only.
October, 1986

NISSAN MOTOR CO., LTD.

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legrand

Consolidated
FIRST-HALF RESULTS
and
PREFERRED SHARE ISSUE

Europe's leading manufacturer of low-voltage electrical fittings, Legrand, announces the following results for the first half of 1986:

(In F. million)	1985	1st half 1986	1st half 1985	%
Sales	4,470	2,253	2,341	+4%
Pre-tax income	354	189	307	+62%
Post-tax income (Group share)	191	93	170	+83%
(% of sales)	4.3%	4.1%	7.3%	
Funds provided from operations (cash flow)	482	220	302	+37%

The improvement in margins, announced at the start of the year, occurred more rapidly than anticipated, due to the convergence of several factors, notably:

- A rise in domestic sales volumes of around 3% relative to the average figure for 1985;
- The result of rationalisation measures taken over several years;
- Stable raw materials prices;
- Falling financial expenses and corporate tax.

The Group therefore expects 1986 margins to show a distinct improvement on 1985.

On 8 October 1986, the Board of Directors announced a one-for-ten preferred stock issue, at an offer price of F. 3.650 per share, for a total of F. 431 million.

Legrand's shares are quoted on the Paris Stock Exchange.

Co-operative Bank p.l.c.
(Incorporated in England under the Companies Act 1948)

£75,000,000
Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 21st October, 1986 to 21st January, 1987 the following information will apply:

1. Rate of Interest: 11½% per annum
2. Interest Amount payable on Interest Payment Date: £145.72
Per £5,000 nominal or £145.719
Per £50,000 nominal
3. Interest Payment Date: 21st January, 1987

Agent Bank
Bank of America International Limited

FINANCIAL TIMES SURVEY

Wednesday October 22 1986

Arctic Regions

Modern technologies are opening up this vast area of the Nordic countries, and reaching its potentially huge natural resources. Traditional ways of life are already under threat. Strategically, the Arctic is part of the web of Superpower politics.

By Kevin Done, Nordic Correspondent

ONE OF THE world's last frontiers, the Arctic is coming under increasing pressure as the focus of strategic superpower rivalry sharpens on the Arctic Ocean, and new technologies are developed to explore and exploit the region's potentially rich natural resources.

Norway, Sweden and Finland, with large parts of their countries lying north of the Arctic Circle, have an important stake in the Arctic's development and technologies for opening up the region.

At the same time they face similar problems in maintaining their fragile regional economies in the north in what is perhaps Europe's last wilderness. The areas are vast and only sparsely populated and the pull of the larger cities to the south is almost impossible to resist.

Confronted by their large superpower neighbour to the east and with their northern regions on the doorstep of the Kola Peninsula, where the world's largest naval base is situated, Norway, Sweden and Finland are also caught up in the increasingly delicate and complex security and defence puzzle of the Arctic which has come to play a central role in the balance of deterrence between the US and the Soviet Union.

The delicate balance of security policies pursued by Norway, Sweden and Finland have helped to ensure several decades of relatively low tension in the Nordic region and the surrounding waters of the Norwegian Sea, the Barents Sea and the Arctic Ocean.

Norway, in particular, which shares a common 198-kilometre border with Soviet Union at the extremity of Nato's northern flank, is less than 100 kilometres from major Soviet bases, which play a vital role in the context of the competition and central balance of deterrence between the US and the Soviet Union, as well as Moscow's global interests and ambitions.

The southern Barents Sea is the only year-round ice-free entrance from the Soviet Union to the world oceans, hence the military build-up by the Soviets of the Kola Peninsula which is the home of the Soviet northern fleet.

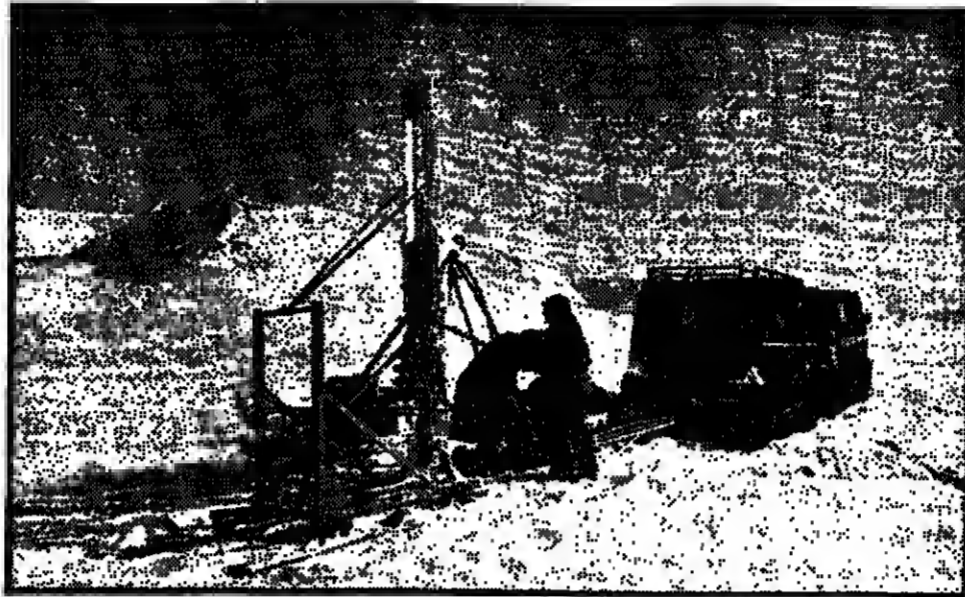
A new shadow has passed over the Scandinavian Arctic this year with the radioactive fallout from the Chernobyl nuclear accident, which has contaminated a large part of the reindeer herds that for hundreds of years have been the mainstay of the Lapps, the people who have inhabited the northern region of Scandinavia and the north-west corner of the Soviet Union since ancient times.

Sameatnam, the country of the Lapps, or the Saami as they prefer to be called, is intersected today by four national boundaries. There are reckoned to be some 20,000 Saamis in Norway, 10 to 15,000 in Sweden, 3,000 in Finland and about 2,000 in Russia.

Their way of life has come under steadily increasing pressure as modern society has put heavy demands on the natural resources of the Arctic region. The development of iron ore and other minerals, of the forest industry, hydro-electric power and most recently tourism, has made deep inroads into reindeer grazing grounds, undermining the Saami's traditional livelihood.

The fall-out from Chernobyl has struck a deep psychological blow, as the contaminated reindeer have been condemned as animal feed for milk and for farms, and every animal slaughtered has been tested to establish the becquerel count of caesium 137.

Many of the communities in Arctic Scandinavia are particularly dependent on one industry, whether mining, fishing and fish processing or forestry, and unemployment is high as operations in several of these sectors have been rationalised and cut back to meet the often wild fluctuations of world markets.



Norwegian oil company team carrying out seismic tests for hydrocarbons

Hardened by such experiences, however, there are signs in parts of the Arctic provinces of a new vigour as communities seek to fight the powerful centralising tendencies and attempt to diversify local economies.

For example, Sweden's most northerly municipality, Kiruna, is trying to encourage the development of high-technology industries in computer software and electronics by boosting its links with the country's fledgling space industry.

Just south of the Arctic Circle in the Finnish university city of Oulu on the Gulf of Bothnia, local leaders are following international example by setting up a technology park to capitalise on research expertise available at the university.

The new industrial policies are being promoted by the university and other research institutions to help the region cope with the problems of

industrial change. Faced by unemployment of about 10 per cent and the statistic of two extra young people coming on to the labour force for every worker going into retirement, Oulu is investing heavily in information technology training and in backing fledgling high-tech companies.

Such opportunities are clearly lacking in the much smaller communities further north, however, but even there can be found signs of increasing local enterprise, the tourist industry included.

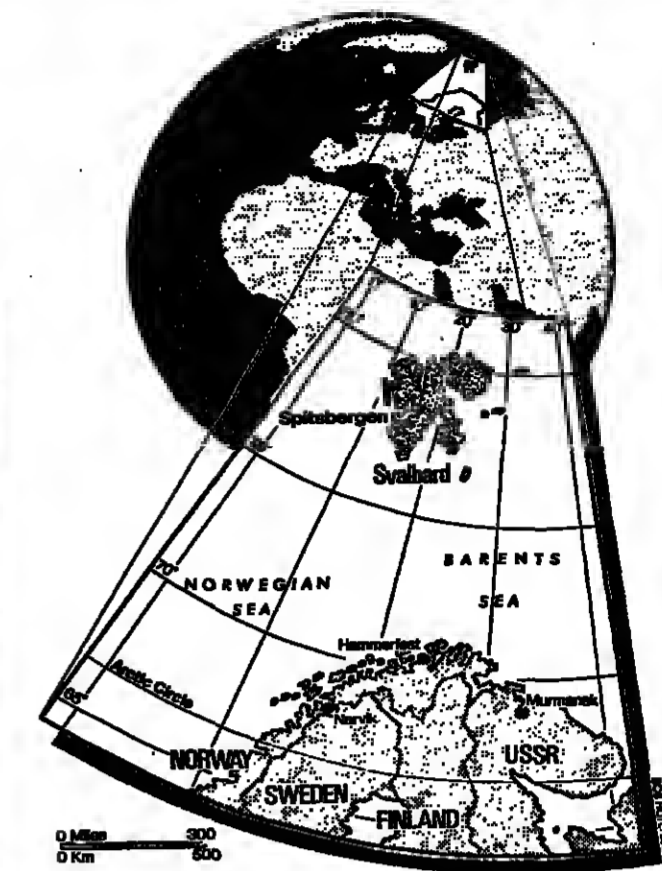
Communications in the Arctic have been improved, not least by the new Nordkysten Road, which in 1984 finally opened a direct road link through the mountain chain separating the hinterland of Swedish Lapland and Norway's north-western coast at Narvik.

While the lure of the vast areas of wild unspoiled nature

attracts tourists, the region is also being opened up for quite new forms of resource exploitation in the shape of the hunt for petroleum which in recent years has moved offshore into the Barents Sea in both Norwegian and Soviet waters.

The continental shelf of the countries located around the rim of the Arctic Ocean represents the largest continuous shelf area in the world. The active exploitation of onshore resources is already well underway. Some 60 per cent of Soviet production of petroleum is extracted under conditions of permafrost in western Siberia, while close to a fifth of US oil production comes from Alaska.

Norway hitherto has concentrated its hydrocarbon search in the closer waters of the North Sea, but in fact as much as 70 per cent of its continental shelf is found under Arctic waters north of Latitude 70 deg North.



Drawing on the advances in technology and the experience gained from North Sea operations, the Norwegian government has gradually opened areas in the north for exploration. Drilling operations off northern Norway started in 1980 and under the present licensing round are expanding northwards and eastwards more deeply into the Barents Sea.

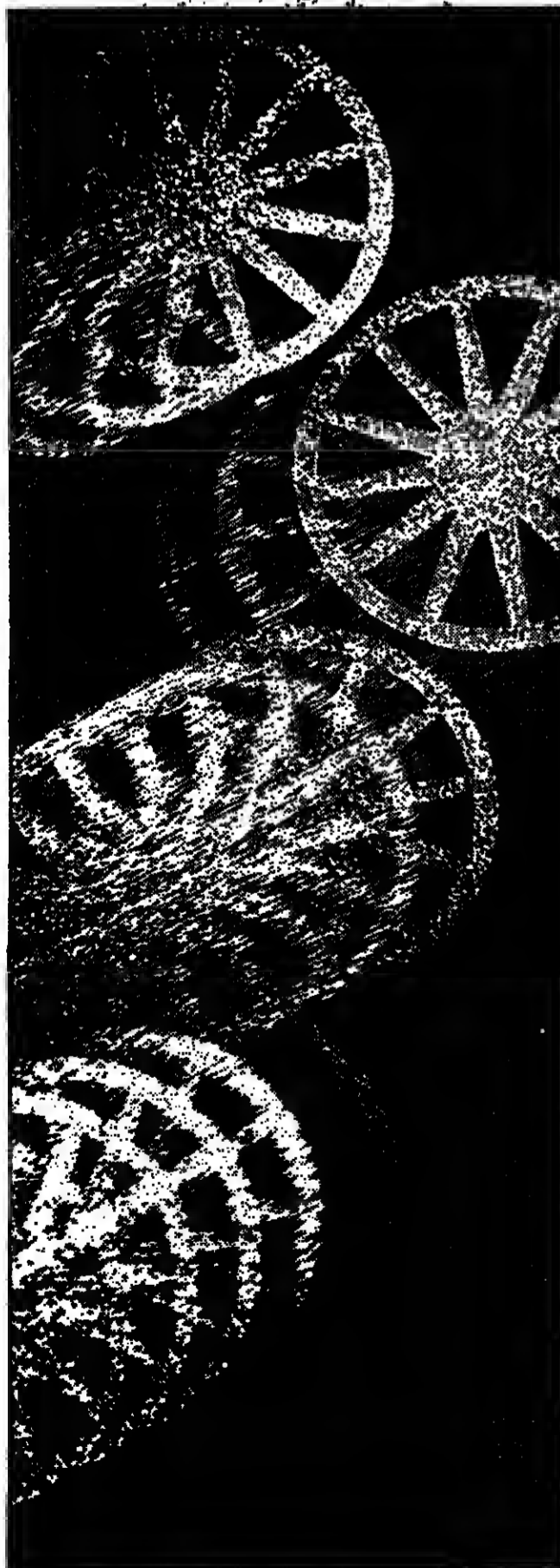
The Norwegian government is concerned that the current low level of oil prices could impede the exploration and development of new fields in high-risk, high-cost areas such as the Arctic. Judging from the latest offshore licensing round, the oil companies are still interested in exploring these new frontiers, however, in a region where only scant knowledge exists as yet as to the magnitude and character of the resources.

At the same time, Norway and the Soviet Union have still

to come to grips with the disputes over the drawing of a median line delineating their respective shelf areas in the Barents Sea. The area in dispute, at 155,000 square kilometres, is bigger than the whole of the Norwegian sector of the North Sea.

The degree of access that is being won to the Arctic is clearly a double-edged sword. As Mr Torbjorn Froyssnes, former state secretary in the Norwegian Foreign Ministry points out: "The technological advances that have rendered feasible the deployment of strategic missiles in polar seas have also made possible the near quantum leap we have witnessed over the past years in the capacity to exploit the natural resources of the Arctic."

All these changes have transformed the region and its future.



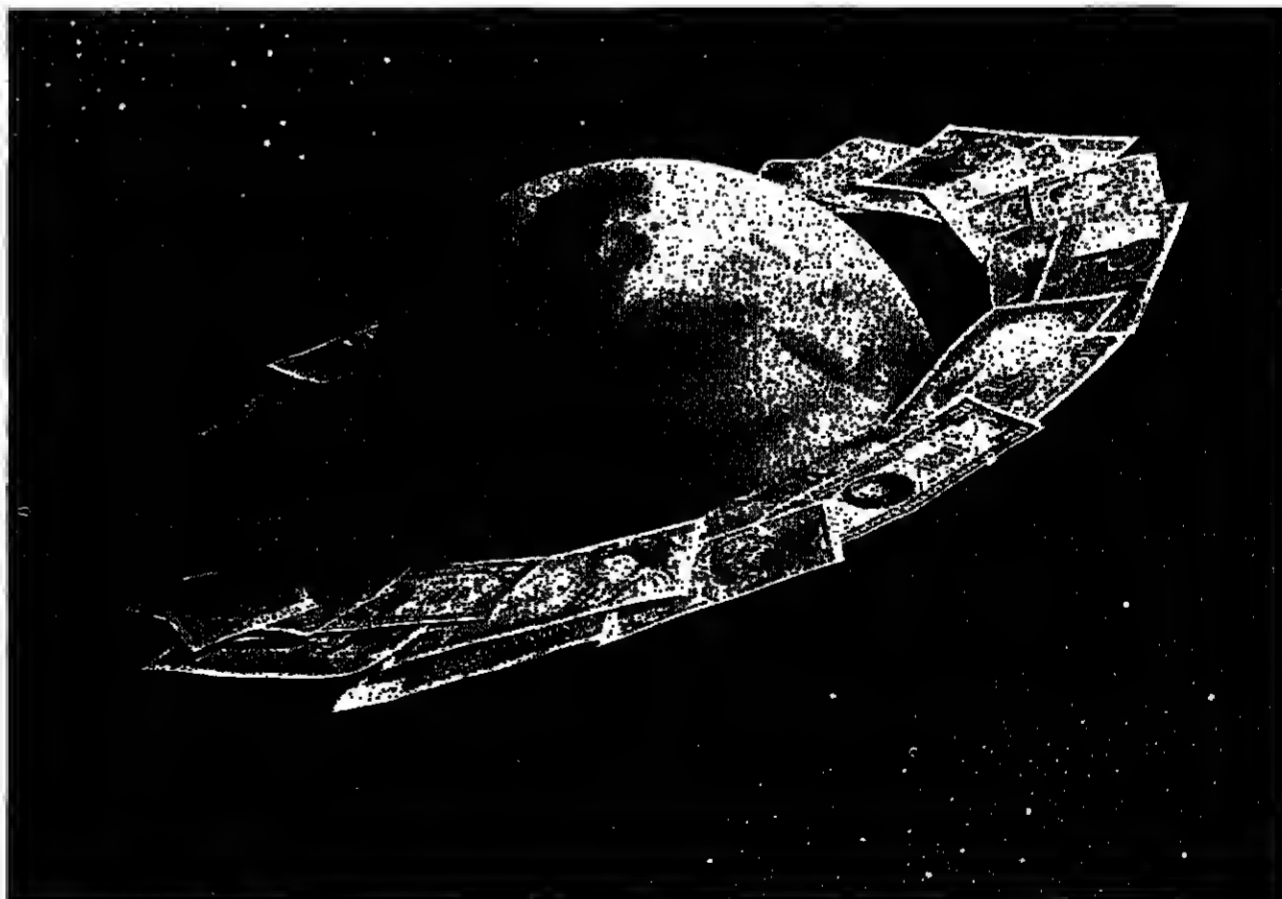
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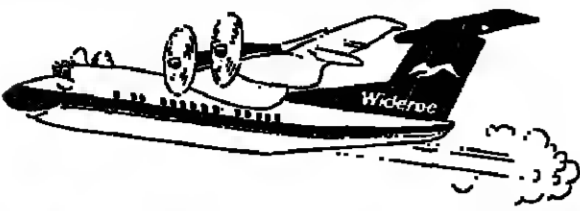
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ARCTIC REGIONS 2

Oil and gas search intensifies

Tourist success endangers the wilderness



Widerøe flies you to 35 destinations in Norway

From Oslo in the South, Bergen and Flom in the West, Hammerfest and Honningsvåg (North Cape) in the North and Kirkenes in the East. Every 4 minutes a Widerøe flight either takes off or lands. The well known green and white aircraft in Widerøe's service ties Norway closer together. As an extension of Norway's trunk carriers, SAS and Braathens SAFE, Widerøe can bring you an extended network of STOL ports. No other carrier can fly you to so many destinations in Norway. Widerøe has regular service to and from 35 airports.

You can book your Widerøe ticket anywhere in the world. All of our routes are listed in SAS's booking system. Widerøe offers much the same discounts as other airlines including the "minkprice". You can get more information by contacting your travel agent. Widerøe gets you there, even under difficult weather conditions. Based on 65,000 flights over time 95.9% of the time. Through-out the world only a few airlines can match this performance. Our passengers appreciate it.

Widerøe has over 50 years of experience flying along Norway's weather hard coast. Both aircraft type and personnel are chosen with this in mind. Widerøe's aircraft fleet consists of 12 DHC-6 Twin Otters with 20 seats each and 8 DHC-7 Dash 7 with 48 seats. These aircraft are known the world over for their reliability and the Dash 7 in addition is as comfortable as larger jet aircraft. Widerøe will carry close to 300,000 passengers over a total of 10 million kilometers together with cargo and mail in 1986. We hope to see you aboard on one of our flights.

Welcome aboard.



WITH ITS eleventh offshore licensing round Norway is moving the oil and gas search deeper than ever before into the Arctic region.

Petroleum exploration in the Scandinavian Arctic has been under way for several years, but the search is now intensifying as new areas of the north Norwegian continental shelf in the Barents Sea are opened for drilling.

The Soviet Union too is devoting increasing resources to the Arctic offshore, and pressure is building slowly but surely on areas still affected by unsettled political and legal disputes.

For years Norway and the Soviet Union have been unable to settle the boundary line marking their respective continental shelves in the Arctic. In the Barents Sea there is a vast disputed area, which at 155,000 square kilometres is larger than the whole of the Norwegian North Sea south of 62 deg North, the area where so far all of Norway's oil and gas development and production has taken place.

The Arctic oil and gas search is also placing new burdens on interpretation of the 1920 Svalbard treaty, which governs the sovereignty of the high Arctic archipelago.

The treaty gives sovereignty to Norway over all the islands in the so-called Svalbard Box between 81 and 74 deg North. Signatory nations have certain non-discriminatory rights to acquire concessions for the purpose of exploration and exploitation of minerals, with considerable tax benefits.

The treaty was drawn up after the First World War, decades before legal definitions about the continental shelf and offshore exclusive economic zones were thought of. It refers specifically only to land and territorial waters of the Svalbard archipelago islands, and that is how the Norwegian would like to leave it, with the Svalbard continental shelf subject to the same jurisdiction as the rest of the Norwegian continental shelf.

The Soviet Union, for one, disagrees, maintaining that the treaty—and therefore equal rights for all—applies to the continental shelf beyond territorial waters. Most other major signatory nations such as the US, France and the UK are still sitting on the fence and have reserved their positions.

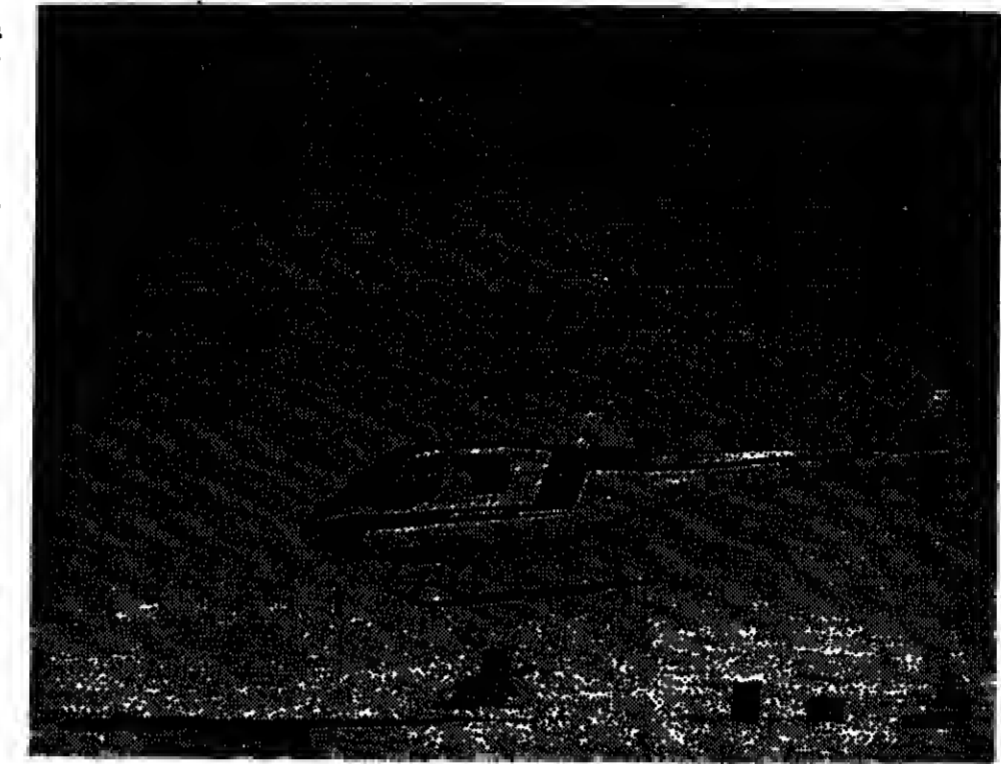
This legal dispute has not led to any concrete conflict, but the eleventh offshore licensing round now in progress, offers for the first time concessions in the area known as Bear Island South, which immediately abuts the Svalbard Box.

Exploration onshore on Svalbard is currently enjoying something of a revival, with several oil companies showing renewed interest after the first wave petered out in the mid-1970s.

British Petroleum has been carrying out seismic surveys on the glaciers of Spitsbergen for the last two summers after starting preliminary geological work in 1984. Elf Aquitaine is planning a third season of general geological survey work for next year, and both the Norwegian oil companies Statoil and Norsk Hydro are stepping up their activities.

Norsk Hydro has entered into a joint venture with Statoil, the Norwegian oil and gas company which controls a vast area of prospecting claims on Spitsbergen, with a view to collaborating in the future search for profitable natural resources on Svalbard. Statoil has been working on geological conditions on Svalbard since 1977, and in the last couple of years it has begun seismic exploration of some of the fjords and on the glaciers.

The conditions are present to find oil and gas on Spitsbergen, says Mr Jobs Vik, the Norwegian Commissioner of Mines based on Longyearbyen, "though it is a high-risk area." He readily acknowledges that the main reason for the oil companies' new-found interest in Spitsbergen is what it can tell them about the geology of the surrounding Barents Sea, which is regarded as a much more prospective area.



Helicopter at a Statoil survey site on Svalbard where several oil companies have renewed their interest in onshore exploration

Some 12 wells have already been drilled on Spitsbergen, though only two in the last ten years, and all with disappointing results. A 13th well is currently being drilled by Trust Arkutlugol, the Soviet oil mining company on Spitsbergen.

The main exploration effort will be concentrated offshore in coming years, however, and with new technological developments such as Norsk Hydro's purpose-built Polar Pioneer drilling rig, the arctic waters are being opened up for all-year round exploration.

Mr Ager-Hansen considers it unlikely that the north Norwegian gas fields will be developed until alternative gas markets are found in western Europe, most probably LNG (liquefied natural gas) sales to the US. But that market is not expected to open up much before the end of the century.

Still the Norwegian authorities are putting increasing emphasis on exploration in the north, and seismic studies now under way are expected to open more than 600 new blocks for bidding towards the end of the 1980s.

The Troms 1 area in the south western Barents Sea was the first area opened by the Norwegians with the first well drilled in June 1980. The results since have been considered quite encouraging and subsequent wells have demonstrated good potential reservoir rocks and rich source rocks. Two important gas finds, Askeladden and Albatross, have been made, as well as the most promising discovery, Snøvit, which contains both oil and gas.

According to the Norwegian Petroleum Directorate: "There are good reasons to assume that major discoveries of oil as well as gas will be made in the Norwegian arctic areas." The main challenge to potential developments is considered to be not so much the technological

obstacles, as the present lack of infrastructure in the region and the long distance to possible markets.

The continental shelf of the Soviet Arctic is the largest in the world. Until a few years ago the Soviet Union did not have the technology for offshore exploration except in shallow areas of the Caspian Sea. But they have now acquired both seismic vessels and a number of drilling units.

These include three large drill ships with dynamic positioning systems built at the Kauma Repola shipyard in Finland. The vessels are some of the most advanced drilling units for arctic offshore areas in the world.

The first drilling operations in the Soviet Barents Sea were begun in May 1982 by one of the Finnish built drillships, Velesta Shushkin. Drilling has been stepped up with the addition of more units, but according to a recent study by Norway's Frødtot-Nansen Institute: "The operations have run into continuous technical problems, which have caused long delays."

The institute says: "The Soviet offshore venture has the character of a deliberate, well-calculated 'effort' as regards planning and input of equipment. Such underlying ambitions are not matched by performance in the field, however, as demonstrated by the dismal drilling record."

The problems encountered by the Soviet Union in the Barents Sea, according to the report, are due mainly to jurisdictional disputes over the sea. The Soviet Union has no offshore industry of its own comparable to the West. It suggests that the Soviet gas industry may choose to invite large-scale foreign participation in Barents Sea exploration and possible development.

"Large-scale Western participation is a prerequisite for major progress in oil exploration in the Soviet Barents Sea," the report says. "If the Soviet Union really wants to make this area a serious option for oil production in the 1990s, extensive outside assistance will be needed in both exploration and production."

Kevin Done

On the north Norwegian continental shelf several promising finds, chiefly of gas, have already been made, but the quantities discovered make it unlikely that such finds will be developed before the end of the 1990s at the earliest.

Mr Henrik Ager-Hansen, senior executive vice-president of Statoil, the Norwegian state-owned oil company, says: "The most important challenge in the further development of the Norwegian continental shelf is not any more the increased water depth nor the harsh climate. It is the dramatic fall in oil and gas prices that has taken place during the first part of this year, and the consequences it has on our perceptions of the future price development."

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GOVERNMENT promotional campaigns to entice tourists to Lapland are proving so successful that visitors flocking to the arctic crown of Europe in search of natural beauty and solitude are beginning to threaten the very wilderness which attracts them.

The area now generates about one-tenth of all tourism in Norway, Sweden and Finland. Travel agents are selling nearly 2m bed-nights a year north of the Arctic Circle, a region billed as the Land of the Midnight Sun, Europe's Last Great Wilderness and the Home of Santa Claus, depending on the season.

During the short 12-week summer period, 120,000 tourists last year visited Norway's North Cape, a previously desolate coastal beauty spot which happens to be Europe's most northerly headland, and an ideal vantage point from which to watch the evening sun skim the horizon before it rises again at midnight.

"It may not seem very many people compared with major tourist attractions elsewhere in Europe," says Mr Howard, research manager at the Norwegian Tourist Board. "But compared with an indigenous population of only 70,000 people in northern Norway, it is quite an invasion."

Each year, about 3m visitors spend Nkr 8,500m (€820m) in Norway, about 10 per cent of the country's GNP. In neighbouring Sweden, tourism annually adds Skr 10,000m (about

£1b) to the economy, and Lapland, or Samland as it is now known, is high on the list of priorities.

"It is an important source of income to us," Mr Sannes says. "Especially in the winter when the opportunities for generating jobs are fewer."

The traditional attractions for visitors to Samland are hiking, climbing, hunting, fishing and skiing.

Last year, 1.6m bed-nights were sold in the northern province of Norrbotten alone, compared with 7.5m for the whole of Sweden.

In Finland, which boasts more than a dozen national parks covering thousands of square miles, one accommodation centre provides 4,500 beds in simple cottages and first class hotels—plus 100m slope ski-lifts and illuminated ski-trails on the doorstep.

Mr Ingar Mattsson, a director of the Swedish Tourist Board, says: "We are continually developing resort areas, although there is always a conflict between the desire to build a new hotel, hunting lodge or ski-lift, and the need to preserve reindeer grazing land."

"Our local organisers are negotiating with the Lapps (Sami) all the time. It is much easier to discuss these issues with them now than, say, 10 or 15 years ago. They have a more positive attitude because they have realised that tourism brings money and jobs."

who they say trample the vegetation and frighten the reindeer, often when the cows are giving birth or the animals are gaining weight for winter.

Another complaint is that tourists drive too quickly, intent only on reaching the North Cape to see the midnight sun.

Tourists may take a quick photograph of someone in traditional dress by the roadside, or tourists drive too quickly, intent only on reaching the North Cape to see the midnight sun.

Nevertheless, tourism is an increasingly important aspect of Sami life in both summer and winter. This Christmas, day-trippers will be able to fly Concorde from the UK to Rovaniemi, the Finnish university town on the Arctic Circle.

Here, after an in-flight Champagne breakfast, they will be photographed on arrival with Santa Claus, be given the opportunity to buy souvenirs, and driven to a forest lodge for a 50-dish meal with more champagne and wine, served by Sami in traditional red-and-brown tunics and pom-pom hats.

The cost to the Christmas revellers, who after yet more Champagne will be back in Britain by early evening, is £985.

For wealthy tourists who have tired of more traditional holidays and prefer to stay longer, Sami guides at Inari, 120 miles north of the Arctic Circle, will take them to the mountains, hunting for gold or shooting fierce rapids in 16-seater canvas boats.

In winter, the tourists watch reindeer round-ups or join safaris to see the Sami in thermal underwear, down-filled anoraks and fur hats, they are packed snugly in reindeer-drawn pulkas and drawn to the sound of tinkling bells across the snow-chest falls in temperatures as low as -30 deg C.

"The groups who've been on our expeditions constantly urge us to plan something new, and more demanding," says Finn Lappalainen, a guide at Inari, 120 miles north of the Arctic Circle. "One Italian group wanted to ski to Nuogram, the northernmost place in Finland."

Then somebody got the idea of sliding to the North Cape in Norway. It took us several days, skiing through completely deserted fjords."

With the steady development of tourism in the north, state tourist chiefs urged their respective governments to improve transport facilities in the arctic regions.

In 1984, ignoring the advice of military strategists, and to the horror of many Sami leaders, government officials opened a new road which sliced right through Samiland, linking Narvik in Norway to Kiruna in Sweden, where it joins an older road to northern Finland.

The difficulty for the Sami herders is that while tourism may provide some of them with a welcome supplementary income, the roads which bring the tourists bring noise and disruption, and sever traditional migration routes of the highly-sensitive reindeer.

Their concern now is that the trans-Samiland highway will eventually invite spur roads, refuelling stops, fast food restaurants, hotels, and more lodges—and the ultimate destruction of the wilderness.

Sam Hall

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Icebreakers key to trade

A NEW generation of Finnish designed icebreakers is expected to revolutionise trade in the Soviet Arctic, and could help to open up the fabled North-west and North-east passages by the end of the century.

"We can solve virtually any problem in the arctic now," says Mr Goeran Wickman, of the Wartsila Arctic Research Centre in Helsinki.

"Icebreakers of the future will have three rudders and three propellers. These would be up to 30 feet high with 70,000 horsepower shafts. The result is a ship of 210,000 hp which could travel at a steady two or three knots through ice nine feet thick," Wickman says.

Designers at Wartsila, which builds 80 per cent of the world's icebreakers, believe it is now theoretically possible for ships to smash through ice ridges of 90 feet thick, the equivalent of five double-deck buses stacked one on top of the other.

"The only problem is the price," Mr Wickman says. "A ship of this type would cost approximately £20m, but you would also need huge cargo ships to make it pay."

Nevertheless, Finland's Soviet neighbour is moving in this direction, not least because of the urgent need to develop Siberia and Yakutia.

Stretching 4,000 miles from the Urals to the Pacific, these arctic regions are so rich in untapped minerals that they could become the richest industrial area of the 21st century, with the potential to transform the Soviet Union into the world's richest country.

The Arctic already provides 65 per cent of the Soviet Union's oil, 32 per cent of its minerals, and 30 per cent of its timber, paper and cardboard.

The region contains more than half the earth's hydrocarbon reserves. There is enough coal to supply the world for 600 years, and there are huge deposits of lead, zinc, copper, nickel, iron manganese and uranium—as well as platinum, gold, silver and diamonds.

Until recently these riches were inaccessible. Now, icebreakers are increasingly providing the transport links necessary for their extraction.

The Soviets are well aware of Finland's own success in opening up shipping lanes to industrial centres in the Gulf of Bothnia.

Until the 1970s southern ports like Kemi, Oulu, and Raabe—the lifeline for many paper and pulp, chemical and steel plants—were icebound. Now, Finland spends nearly £30m a year operating and maintaining a fleet of 10 icebreakers to keep the ports open throughout the year.

Each winter, with the help of Finnish expertise, Soviet convoys in the Arctic Ocean nudge further east towards the Chukchi Peninsula. Nuclear icebreakers have already opened up year-round shipping lanes from Murmansk to the Yenisei River, along which hundreds of small ships move more than 5m tonnes of cargo a year.

"After 50 Soviet ships were trepped in the nine-foot thick ice in the winter of 1964-65, there was a feeling among the Soviets that there must be at

least one huge icebreaker, just as life insurance," Mr Wickman says.

Now, under an agreement with V/O Sudostimport, Wartsila is building two 52,000 hp nuclear icebreakers specially designed for use in the shallow waters of the north Siberian rivers, which are inaccessible to the present deep-draught nuclear icebreakers.

The deal, worth two billion Finnish marks, is the largest single order ever obtained by a Finnish industrial enterprise. The vessels are to be delivered in 1988 and 1989.

Future generations of ice-breaking ships will be equipped with a unique air bubbling system to prevent friction between the ice and their hulls. Prototypes on 14 icebreaking cargo ships have already proved successful on the Murmansk-Yenisei route. Known as SA 156, these ships are capable of operating through three-foot thick ice even when carrying 15,000 tons of cargo.

Extensive research and development work by Wartsila engineers has also produced a series of air cushion vehicles capable of operating in coastal waters on ice and snow, and hard or swampy ground, in temperatures as low as minus 40 deg C.

Such vessels, capable of carrying up to 40 tonnes of cargo, will be of immense importance in Siberia, where each summer hundreds of thousands of passengers and more than 100m tons of freight are ferried along 42,000 miles of navigable waterways.

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ARCTIC REGIONS 3

Kiruna's ore losses stemmed by job cuts

THE FORTUNES of Kiruna, Sweden's most northerly municipality, have always been intricately tied up with the economic well-being of LKAB, the Swedish state-owned iron ore mining company. Like so many arctic communities dependent on one major employer, it has had to endure wild fluctuations as the mines have followed the vicissitudes of the world iron and steel industry.

With 400 kms of tunnels LKAB operates the world's largest underground mine at Kiruna, and today is the only major producer of iron ore in western Europe.

By the end of the 1970s Kiruna was deep in crisis, as one loss-making year followed another at LKAB and iron ore production plunged until, by the early 1980s, it was less than half the 1974 peak of 31m tonnes. In one year, from 1981 to 1982, LKAB's share of the market in western Europe dropped from 15 to 9 per cent.

The company was forced to make drastic reductions in its workforce to stem the losses and as a result the population of Kiruna has dropped sharply from a peak of 31,200 to a present level of some 26,500, as people have been forced to leave the region to seek work further south.

Kiruna is still a young community, which only really came into being in 1900 with the opening of the ore fields and the

decisive opening of a railway link to the ice-free Norwegian port of Narvik in 1903. The cutback at LKAB has been painful with open unemployment still at around 8.5 per cent in Kiruna. "It left us with many empty houses, a lower tax base and an over-sized administration and services," says Mr Lars Essling, deputy chairman of the Kiruna municipality and one of the main forces behind its drive to diversify its economy and make itself less dependent on the iron ore mines.

After the dark years of the late 1970s and early 1980s, there is a new spirit of optimism in Kiruna today. The state-owned company is profitable again.

Wilking Sjostrand: cut costs

after two financial restructurings in 1981 and 1983 and it is aggressively winning back market shares in Europe. Kiruna is also seeking to broaden the region's tourist appeal to take advantage of improving communications links offered by more frequent air connections to Stockholm, the extension of Kiruna Airport runway, and the opening in 1984 of a direct road link to Narvik and the Atlantic coast of northern Norway.

Despite these efforts it is still the performance of LKAB, however, that most crucially determines the fortunes of the region. In the 1970s LKAB supported directly or indirectly more than 90 per cent of all employment in Kiruna, and even today it still supports 70-80 per cent, says Mr Wilking Sjostrand, LKAB managing director who joined the company in 1981 as part of a far-reaching management shake-up.

In the seven years from 1976 to 1983 LKAB ran up losses at an average of SKr 500m a year, and the state was forced to pour in more than SKr 5bn to keep the ailing concern afloat. The financial aid together with a series of radical restructuring measures have returned LKAB to financial health during the past three years, however, and in 1985 and 1986 it is expected to reap record profits. During the reconstruction it has disposed of most of its



Drilling rig at work in the Kiruna mine

subsidiaries in operations such as coal trading, uranium and international consulting in order to concentrate on the core iron ore mining activities.

One open-cast mine at Svappavaara has been closed, the workforce has been more than halved, the head office moved from Stockholm to Lulea, improved ore qualities have been developed. The company has mounted a major sales and marketing effort to win back European market shares from its main competitors in Canada, Brazil, Australia, Mauritania, Liberia, Venezuela and South Africa.

The LKAB workforce has been cut by 4,400 since 1976 from some 8,300 to a present level of only 3,900. "That was a dramatic move in a region where there are no other jobs," says Mr Sjostrand, "but this allowed us to cut costs by around SKr 500m a year." When the steel industry crisis first hit LKAB in 1975, iron ore production dropped to 21m tonnes from 31m a year earlier, but the company was slow to react, expecting the weakness in the market to be short-lived.

By 1981 the company still had the capacity to produce 25m tonnes of ore a year, but the new management set about a drastic reduction. "We decided to be a 15m-tonnes-a-year company," Mr Sjostrand says. "Everything—personnel, investments, production equipment—were adjusted to the new level. We said if the market demands more than we would produce it with the same workforce."

At the same time, LKAB sought to improve its products in line with changing market demands. The market for high phosphorus ores has shrunk rapidly during the past decade, with many steelworks closing down and others going over to low phosphorus operations.

Technical developments have enabled LKAB to reduce the alkaline impurities in its ore, while at the same time a new type of blast furnace pellets, so-called olivine pellets, have helped the group overcome the traditional wide fluctuations in the pellets market. With its much leaner organisation LKAB still managed to produce 18m tonnes of ore last year with deliveries of 18.5m tonnes and for 1986 Mr Sjostrand expects deliveries to exceed 18m tonnes with production at 18.5m tonnes.

The steel market in the European Community—80 per cent of LKAB output goes to Europe—has weakened this year, but LKAB has managed to increase its market share. With production running at full capacity it now has about 12 per cent of the European market compared with 9 per cent in 1982 and 15 per cent in 1979-80.

Profits soared to SKr 833m (after financial items and extra depreciation of SKr 102m) last year, the best result in LKAB's history with a return on capital of 19.7 per cent, and profits are expected to reach close to the same level this year.

Kevin Done

Minerals hope in Kola Peninsula

MINERALS, and possibly offshore oil and gas, are what the Scandinavians want from the Kola Peninsula, the north-west corner of the Soviet arctic adjacent to northern Norway and Finland. Scandinavian companies are vying with each other for a stake in what could prove to be an important source of future minerals production.

The Russian authorities have said that the Kola Peninsula contains more than 700 minerals, and they have approached several mining and engineering companies in Norway, Sweden, and Finland expressing an interest in Scandinavian mining expertise, technology and equipment.

Scandinavian interest in the Kola Peninsula's mineral potential started to kindle in the 1980s, but since the end of 1984, the Russians have taken the initiative to invite various companies to talk about the possibility of participating in mineral projects.

More concrete discussions have taken place this year, with "working groups" and business delegations shuttling to and from Murmansk, and the Scandinavian capitals.

Most of the companies are reluctant to talk about the project in detail because they say negotiations are still at a sensitive stage, though according to at least one businessman: "It takes a long time to hold talks with the Russians, and who knows when we will get a signed agreement."

Several Finnish companies, (including Outokumpu, Kemira, Partek, Lohja and Rautaruukki) have joined a Soviet-Finnish working group with representatives from the Soviet

ministries of ferrous metallurgy, fertilisers industry, and construction materials industry. The group was set up a year ago and is due to produce its assessment of the Kola Peninsula project at the end of 1986.

There are three main areas of potential business. The first is to see whether the companies can be of any help in improving the existing production in the Soviet apatite mines near Apatit.

Apatite is the natural phosphate and fluoride of calcium and is used in the manufacture of fertilisers. Russia mines 50-55m tonnes of ore in the area, producing between 18 and 20m tonnes of apatite a year, and wants to improve its technology and level of production.

The consultancy arm of the Swedish mining and minerals company Boliden is one suitor for the task. At the moment, the Russians are operating an open pit, but they want to develop an underground mine and need advice on how to prevent the rock from caving in.

Mr Jan-Erik Nelles, technology transfer manager at Boliden, says a similar sort of mining project in Sweden would cost about \$100m to open, develop, and equip. Boliden has experience of such mines in Kiruna where the apatite comes together with iron ore.

Boliden needs the apatite because it is used to produce phosphoric acid at Boliden's Helsingborg plant. The particular attraction of apatite is that it is free of fluorine and chlorine, and so can be used in the production of cattle

feed. The second (and to many of the Scandinavian companies, most promising) area of business, involves the extraction of various minerals from the waste which is left over from apatite mining. According to their estimates, the Russians have about 500m tonnes of waste ore containing other valuable minerals. Different companies of course have their eyes on different ingredients.

One Norwegian company spokesman says: "We are desperately in need of basic information about the mineral composition of the waste ore. The Russians are supposed to be supplying us with this, but one needs patience."

"For the time being, the companies do not know whether the project is technically feasible or even economically worthwhile. Partek, the Finnish minerals and construction materials company, is interested in both providing the technology for an extraction project, and in using the end-products. The company wants to upgrade some of the minerals it uses, for example in the manufacture of mineral wool which is used for heat and cold insulation.

"This mineral extraction is a very large project," says Jan-Erik Nelles. "There are five apatite mines in the Boliden district and three ore dressing plants. Boliden expects to find titanium and iron ore in the waste, as well as rare earth metals, and various minerals used in aluminium production, in the ceramics industry, and in cement.

However, "We still need to

know which minerals are worthwhile recovering, what production levels we shall use, and what are the export possibilities," according to Boliden's spokesman.

Payment in production, whether of apatite or other minerals, is what most companies are after. The Finnish company Outokumpu, while keen for payment in production, so far as this concerns minerals used in their own metallurgical plants in Finland, wants currency payment for the nickel present in Petsamo on which they are negotiating now.

Norsk Hydro says that it, like other Norwegian companies, has been invited by the Russians to "pick over the waste ore." For the Norwegian company Elkem, the chief attraction is not so much the minerals, but the application of their existing technology and expertise.

The least feasible of all the projects mooted on the Kola Peninsula is that of starting work on "greenfield deposits." So far, only Norsk Hydro, which produces nitrate for explosives, has shown a serious interest and wants to get involved once the Russians start new mining projects.

If the mineral aspect of the Kola Peninsula seems elusive, then the offshore oil and gas fields look positively appealing by comparison. Findings so far have been very limited, but this has not stopped eight Norwegian companies in the offshore industry from forming a joint venture, Beconor, in readiness for the day when Russia makes a big find.

Sara Webb

Space research programme grows

THE FIRST satellite pictures of the Chernobyl nuclear disaster were produced by the satellite image corporation (Satellitbild), a subsidiary of the Swedish Space Corporation (SSC) based in Kiruna. Data for the pictures was received at Esrange, SSC's nearby rocket range and satellite control station, from the US Landsat and French Spot remote sensing satellites.

Sweden is also extending ambitions for turning Esrange into a launching range for "low-cost" satellites by the early 1990s, partly to take advantage of the opportunities offered by the problems of both the US Space Shuttle and the European Ariane satellite launching systems.

Kiruna first became a location for scientific research in the 1950s with the setting up of the Kiruna Geophysical Institute, which has played an important part in developing Sweden's research in magnetospheric and ionospheric research. The Scandinavian arctic is

ideally placed for the study of the aurora borealis, one of the most spectacular atmospheric phenomena which can be seen from earth.

"In these latitudes we can exploit the special access to this sort of plasma physics," says Prof Bengt Hultquist, director of the Kiruna Geophysical Institute. It is only here that we can study in detail from the ground with electronic measurements, sounding rockets and satellites."

Since the 1960s Esrange has served as a launching range for sounding rockets and research balloons. Today, with six permanent launchers it can handle most types of sounding rockets, such as the US Arias, the US-Canadian Nike-Blaek Brant and the UK Skylark. A guidance system for sounding rockets developed by the Swedish Space Corporation and Saab-Scania, the Swedish automotive, aerospace and space group, makes it possible to launch rockets to altitudes of more than 500 kilometres from Esrange.

About half of the rockets launched today are equipped with recovery systems and the possibilities for land recovery make Esrange very suitable for microgravity experiments using rockets.

There is scientific co-operation in space research across the frontiers of Arctic Scandinavia with linked facilities at Tromsø, Norway, Kiruna, Sweden and Sodankyla in Finland, most notably through the Elscat (European Incoherent Scatter Scientific Association) project, which conducts research on the upper atmosphere, the ionosphere and

aurora using the technique of incoherent scatter radar.

The real expansion of activities at Esrange has come since 1973 with its development as a ground station for satellites. Its location makes it ideally suited as a control station or base for transmitting to and receiving data from satellites in polar orbit. The majority of the passages of polar orbiting satellites come within the coverage zone of Esrange. "You get access to almost all the techniques of satellite at Kiruna," Mr Heleer says.

The number of satellite programmes in which Esrange is involved is growing rapidly. For the US Landsat remote sensing satellite Kiruna acts as a location for both data reception and processing, while for the French Spot remote sensing satellite it carries out both data reception and satellite control.

Remote sensing data are used to both monitor and map earth resources. Specific crops, trees, soils and so on can be identified by their so-called "spectral signature" which is unique for every object. Esrange has a contract for receiving data for the Japanese Eos-C scientific satellite which is studying the ozone layer, and from 1987 it will also be carrying out satellite control for the Japanese Mosei maritime observation satellite, which will be used for charting ocean resources.

Much of Esrange's work is carried out for the European Space Agency (ESA)—its forerunner started the Esrange facilities in the 1960s—and work has recently begun on a SKR 300m investment project to build a completely new ground station for the ERS-1, the

agency's remote sensing satellite to be launched in 1988. Esrange will again be responsible for data reception, processing and control.

Earlier this year Esrange began operations work for its Swedish satellite customer, when the country's Viking scientific satellite, Sweden's first satellite, was launched by an Ariane rocket from French Guyana into polar orbit. It will also handle the satellite control operations for the TeleX, the Nordic countries' joint telecommunications and broadcasting satellite, due to be launched in 1987.

As part of the future development of Esrange Sweden is now pushing for the site to be developed as a more fully-fledged rocket range for launching small satellites in the range of 500-1000 kilograms. The number of people directly employed in the space industry around Kiruna is presently some 200, but Mr Lars Essling, deputy leader of the Kiruna municipality, believes that figure will grow to 300-350 over the next four to five years. "We think that is just the beginning."

The municipality has been investing much time and money in establishing space education and training resources in Kiruna, and the region is now beginning to lobby hard to make Kiruna an important component in a so-called "space university" which would bring together teaching and research facilities at various institutions around the country with the practical operational facilities that are starting to take root in the Arctic.

Kevin Done

KIRKENES, NORWAY

Gateway to the Barents Sea

Kirkenes is the largest trade, industrial and population centre in the municipality of Sør-Varanger, situated in Finnmark, Norway's northernmost county.

The industrial environment of Kirkenes, its excellent communication system, ice-free harbour, and the wide possibilities of potential development make the city an ideal choice for those wishing to meet the challenges of the arctic regions of Scandinavia.

Three of these challenges are:

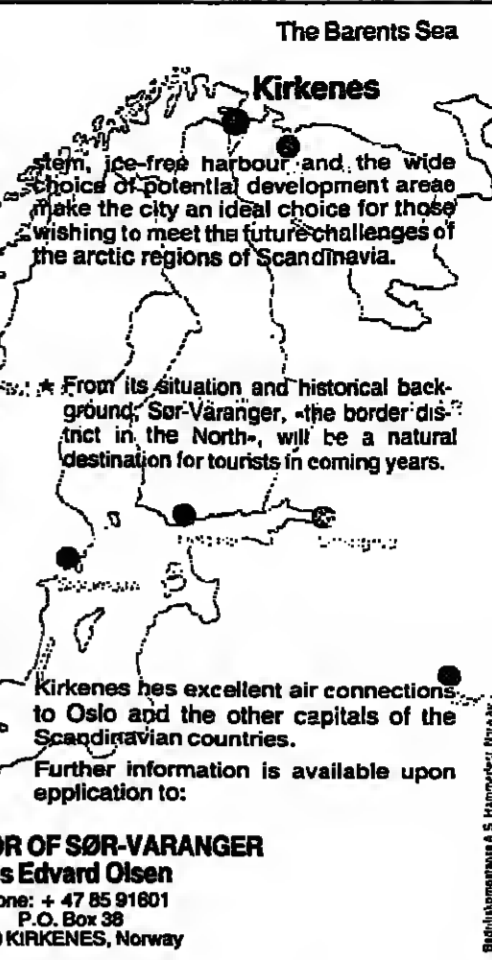
- ★ Oil exploration in the Barents Sea in its initial phase, Kirkenes is a natural centre for business interests in the west who have the foresight to see the opportunities that beckon in the arctic regions.
- ★ Kirkenes is a centre for extensive trade activities between Norway and the Soviet-Union. This trade is on the increase, and promises interesting commissions in the future.
- ★ From its situation and historical background, Sør-Varanger, "the border district in the North", will be a natural destination for tourists in coming years.

The history of mining in Kirkenes goes back over 80 years. An offshoot of this is the development of a modern chemical-metallurgical industry as well as other engineering activities.

Kirkenes has excellent air connections to Oslo and the other capitals of the Scandinavian countries.

Further information is available upon application to:

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ARCTIC REGIONS 4

Norway and the Soviet Union both maintain a strategic presence in this remote archipelago

Svalbard: mining acts as a monitoring aid

SVALBARD, the Norwegian archipelago in the High Arctic, is the only place in the world where there is a Soviet community on Western soil.

For several decades the Norwegians and Russians have mined coal on Spitsbergen, the main Svalbard island. For both sides the operations run at a considerable loss, but it is a cost both are prepared to bear in order to maintain a permanent presence in the archipelago.

The strategic importance of the Arctic has grown rapidly, not least with the development of the Kola Peninsula by the Soviet Union into the world's most powerful military base.

Under the terms of the 1920 Svalbard Treaty, under which sovereignty over the islands was given to Norway, Svalbard was virtually made into a demilitarised zone. Norway is not allowed to establish naval bases or fortifications on the islands, and cannot use the archipelago for "war-like purposes."

At the same time it has to allow nations from all the signatory states there are currently 41—to undertake various commercial operations on the islands on a non-discriminatory basis, chiefly exploring for and exploiting coal, minerals and more recently petroleum resources.

American, Russian, British, Norwegian, Dutch and Swedish companies have all tried to make a go of coal mining on Spitsbergen. But only the Norwegians and the Russians have stuck it out, chiefly as a means of holding each other in check and

monitoring what is going on in the High Arctic.

At 63,000 square kms, Svalbard is the size of the Netherlands and Belgium combined, but has a population of only 3,480. It is only 1,500 kms from the North Pole itself with four months of unrelieved winter darkness and four months of unbroken summer daylight.

The Russians and the Norwegians each produce about 500,000 tonnes of coal a year from the world's most northerly mines, but the Russians maintain a population virtually double the Norwegian. They are also much more self-sufficient and have even bravely established a farm with dairy cows, pigs and chickens at 78 degrees north, the same latitudes as the Northernmost part of Greenland and 1,000 kms beyond the north coast of Alaska.

The mining communities are totally isolated from each other. There are no roads on the islands apart from locally within the mining communities, and the Soviet settlements of Barentsburg and Pyramiden lead a separate existence with supply lines and communications directly to the Soviet Union rather than to the Norwegian mainland.

Barentsburg and Pyramiden, with a population of 2,200, even follow Moscow time, while Longyearbyen, the Norwegian administrative centre, and the small mining settlement of Svea is two hours behind, following Oslo time.

Norwegian sovereignty earlier more theory than practice, has been bolstered in the past 10 years by conscious moves from

the Norwegian Government to strengthen its presence, and increasing resources have been put at the disposal of the local governor.

From only Nkr 3m in 1971 the special Svalbard budget had swollen to Nkr 73m this year. Of this more than half, or Nkr 41.5m is a direct subsidy from the state budget. In addition another Nkr 186m is paid out by different ministry budgets in support for activities on Svalbard, most importantly Nkr 140m to Store Norske Spitsbergen Kulkompani, the loss-making state-owned coal company, which operates the Norwegian mines on Svalbard and runs many of the local services.

"From the mid-1970s there was a change of policy to make administration a reality," says Mr Lary Eldring, who returned to Svalbard in the summer following an earlier term from 1974 to 1978. "It was realised in Oslo that we could lose our grip on Spitsbergen, the local governor had no means of finding out what was happening."

In 1976 the Governor was given a helicopter and was able to institute a weekly visit to the Soviet community of Barentsburg. While the Norwegians do little to interfere in the daily life of the Soviet settlements, they are taking increasing steps to enforce tougher measures to protect the vulnerable High Arctic environment, and the local commissioner of mines exercises his right to inspect the Russian mining installations.

Coal mining started on Spits-



Mountains and frozen sea in southern Svalbard, high in the Arctic

bergen during the first years of this century. The first person to bring a cargo of coal from Svalbard to Norway was the Polar skipper, Soren Zachariassen, from Tromsø in 1899. But the first company to establish permanent operations was the US Arctic Coal Company, formed in Boston in 1906 by John Munro Longyear. He gave his name to the main Norwegian settlement, Longyearbyen. The US company operated from 1910 to 1916, until it was taken over by Store Norske.

The Russians appeared on the scene in 1932 when Trust Arktikugol, the Soviet mining company, bought the Dutch mining operation at Barentsburg, which Netherlands interests had operated from 1921 to 1926.

Store Norske is Norway's only coal company. With a workforce of 700 it employs directly close to 80 per cent of the Norwegian population on Svalbard. It is much more than just a mining company, and given Svalbard's isolation in the High Arctic it has to provide most of the local infrastructure. It looks after the electricity supplies, the upkeep of roads and lighting, water and heating supplies, waste collec-

tion and sewage.

It manages the cinema—two showings a week—it sells alcohol—in accordance with a local rationing system—it supplies food, it builds houses, runs the bus service and provides accommodation for visitors. There is no hotel on Spitsbergen. Until the state started to carry part of the burden in recent years, it also ran the hospital, the school, the local telephone exchange and air transport.

"Store Norske is a complex society," says Mr Ingvald Ohm, managing director, who himself worked as a miner at the coal-face on Spitsbergen in the late 1940s. "We have more than one product. We don't only produce coal, but also all the community services. That is a service for our country worth at least Nkr 50m a year."

"If you let Store Norske go bankrupt today, you would have to ask tomorrow, 'Who would run the society?' You would never pay for that at under Nkr 50m."

Under more conventional accounting methods Store Norske continues to run at a heavy deficit. "We lose about Nkr 100m a year," says Mr Ohm. "If we get Nkr 460 per tonne for our coal, we actually need Nkr 660." The company has budgeted for a loss of Nkr 104m in 1986.

Turnover last year reached Nkr 276m, while production rose to a record level of 507,000 tonnes from three mines, two in Longyearbyen and one in Svea. The company is planning for annual production of 510,000 tonnes through the rest of the 1980s.

Svea is the Norwegian's second mining settlement with a population of less than 100, but it is here that close to 60 per cent of Store Norske's proven and probable reserves of 26m tonnes are located, and production is due to rise sharply to 180,000 to 200,000 tonnes a

year by 1987.

At Longyearbyen, Store Norske is still mining seams that are only 60 to 80 cm thick, but at Svea it has found reserves in part with seams up to five metres thick, which will allow a far greater degree of mechanisation in the mining operations.

The coal seams on Spitsbergen lie like layers in a cake in the mountains and the mines burrow horizontally into the permafrost of the mountainsides rather than deep underground in shafts. The problems of mining in permanently frozen ground involve chiefly the dust. The air in the mines is very dry, often water cannot be used for reducing the dust, it would only freeze, and the coal dust can be highly explosive in big concentrations.

The conditions are tough and there is a turnover of at least 30 per cent of the workforce each year, despite the financial rewards, which include income tax at only 4 per cent—plus 9.9 per cent social security.

The main markets for the Norwegian's Arctic coal are the cement, steel and ferro-alloy industries in mainland Norway, but the company also has important markets in West Germany and Sweden. It is finding it increasingly difficult to sell in the Federal Republic, however, in the face of tough competition chiefly from Australia and South Africa.

With such heavy costs involved in keeping the society running on Svalbard, coal production is hardly likely to be cut back. However, there are no alternative occupations and the coal mining at least helps defray some of the expenses of maintaining Norway's strategic presence in the sensitive High Arctic.

Kevin Done

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Chernobyl threat to Lapp culture

SCANDINAVIAN authorities admit that they are at a loss to know how to halt the possible disintegration of the semi-nomadic Lapp, or Sami, culture following the contamination of reindeer herds with fall-out from the Chernobyl nuclear accident.

Abnormal levels of caesium isotopes found in lichen, the principal food for reindeer, have forced Norwegian and Swedish officials to order the slaughter and burial of 180,000 animals during the next five years—well over a third of all the reindeer in Scandinavia.

"Government compensation, however, generous, is only a short-term answer," says Mr Odd Arnesen, director of reindeer husbandry at the Norwegian Veterinary Service.

"Money cannot provide the reindeer and without reindeer cultural damage is inevitable. For the moment, we really cannot see a solution."

Only about 2,000 of the 45,000 Sami are still directly involved with reindeer husbandry. Yet reindeer herding remains the linchpin of the Sami culture, a cohesive element which binds families together and protects them from outside influences. It is also fundamental to the preservation of the language.

At least 25 per cent of the Sami vocabulary describes the physical condition, age, colour and shape of reindeer, the size of their antlers, the quality of their fur and the various implements and customs associated with the herds and their annual migration.

The significance of the decision to slaughter the contaminated animals is all the greater when seen against the pressures of gradual, and apparently irreversible, absorption of the Sami into the more dominant Nordic cultures.

Despite generous contributions to Sami cultural funds, improved language courses and more Sami newspapers and radio broadcasts, a study in Sweden shows that five per cent of the reindeer herders and their families have no knowledge of their own language. Another 20 per cent cannot speak it, 45 per cent cannot read it, and 80 per cent cannot write it.

Among Sami who do not herd reindeer, the figures are even more alarming: 20 per cent have no knowledge of the language, 40 per cent cannot speak it, 65 per cent cannot read it and 80 per cent cannot write it.

This decline can be linked directly to the pressures on reindeer grazing land.

The semi-nomadic herders have lived in Samiland (Lappland) since the time of Christ, probably after migrating from Central Europe, inter-marrying the ancient Finns and adopting their language.

They settled in a wilderness stretching from the Kola Peninsula in the Soviet Union, across the top of Europe and down through the national boundaries of Finland, Sweden and northern Norway as far south as Trondheim on the Norwegian coast.

For centuries, they followed the reindeer migration routes from the partially-forested tundra, where the animals feed on lichen in winter, to the Norwegian coast and mosquito-



A Lapp reindeer herdsman on his snowmobile

free fells in summer.

But inevitably, the rich natural resources of Samiland attracted industrialists from the paper and pulp, furniture and Swedish match industries. Military authorities requisitioned land for training zones and artillery ranges; hydro-electric schemes have flooded valleys, re-routed rivers and disrupted reindeer migration routes.

Industry provided highly-paid jobs, accelerated Nordic settlement and spawned the process of assimilation. The Sami have become a minority in their own territory, and trapped in a vicious economic cycle.

Industrial expansion increased the difficulties and reduced the potential for reindeer husbandry, yet at the same time it has provided secondary jobs which have enabled the Sami to continue herding in a modern world.

To be economically viable, a herd must consist of about 350 animals. Today, the Sami use light aircraft, radios and snowmobiles to keep track of their animals—progress which virtually prohibits women and children accompanying the men during the migrations, and contributes to the breakdown of the culture.

Modern methods have often brought economic hardship. A snowmobile—which has replaced dog sleds as transport—costs the equivalent of one-and-a-quarter reindeer, but because the intense cold splits vinyl seat coverings, plays havoc with batteries and causes metal to snap, it seldom lasts more than two winters, after which it is traded in for approximately 6 per cent of a reindeer's value.

During this time the snowmobile owner will use some 350 gallons of fuel a season,

wear out four drive belts and have to pay for numerous spare parts. In some communities, the cost of maintenance and fuel for snowmobiles can be as much as 90 per cent of the total income from reindeer husbandry.

Most snowmobiles are Japanese. Realising that the Sami can afford neither the money nor the time to travel south to the larger towns, Japanese salesmen sometimes load their snowmobiles on to trucks, drive north and sell directly to the customer.

The high cost of modern husbandry has led to an increase in the slaughter rate, particularly for calves, saturating the meat market and forcing down prices and profit margins.

Further anxiety among Sami leaders stems from future hydro-electric projects and plans to lay a pipeline through Samiland to take natural gas to West Germany.

This threat is considered so great that many Sami predict that if the plans are realised, reindeer husbandry in the wild could be extinct within 15 years.

If that happens, the Sami culture is doomed. Meanwhile, the agonising, but necessary decision to slaughter radioactive reindeer—almost the entire stock in central Samiland—can only worsen the Sami's problems.

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Norrbotnen can also boast an exceptional manufacturing industry. At the Luleå Institute of Technology they have developed one of the most advanced high-power laser devices in Sweden and it will soon be able to be marketed on a commercial basis.

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The river Luleå produces almost 14 TWh of which 9.5 TWh are exported to the rest of Sweden. One third of the country's peat reserves are to be found in Norrbotten. Up until now only a small amount of the energy resources have been effectively exploited—HEP, peat and wood. The reserves for the future lie in Norrbotten!

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Table of recent issues in the equities market, listing stock names, prices, and changes.

Table of fixed interest stocks, including government and corporate bonds, with details on interest rates and prices.

Table of rights offers, detailing various company rights issues and their terms.

Financial notices and company announcements, including information on dividends and share issues.

Company notices from KANSALLIS OSAKE PANKKI, detailing financial information and interest rates.

Legal notices from Banque Nationale de Paris, including information on floating rate notes.

FT CROSSWORD PUZZLE No. 6,157

Crossword puzzle grid with clues for Across and Down words.

Answers to the crossword puzzle, including words like 'Dance-orchestra', 'Tricky enterprise', and 'Beast hard'.

AUTHORISED UNIT TRUSTS

Table listing authorized unit trusts, including names, managers, and performance data.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts, categorized by type (e.g., Equity, Bond, Money Market) and listing details like assets and returns.

Table of Scottish Widows' Fund Management, listing various fund products and their performance metrics.

AUTHORISED UNIT TRUSTS & INSURANCES

Main table containing financial data for various unit trusts and insurance companies, including columns for company names, fund names, and numerical values.

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INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and financial services, including company names, addresses, and contact information.

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OFFSHORE AND OVERSEAS

Table listing offshore and overseas financial services, including company names, addresses, and contact information.

Money Market Trust Funds

Table listing money market trust funds, including fund names, managers, and performance data.

Money Market Bank Accounts

Table listing money market bank accounts, including bank names, account types, and interest rates.

NOTES

Text providing notes and additional information regarding the financial data presented in the tables.

TRADITIONAL OPTIONS: 3-month call rates

Table listing traditional options and 3-month call rates, including company names and rates.

COMMODITIES AND AGRICULTURE

Tim price climbs back above £4,000 a tonne

BY MAX WILKINSON, RESOURCES EDITOR

THE SPOT price of tin on the European free market broke through \$4,000 yesterday for the first time in seven months.

Analysts believe that the recent rise in tin prices may prove to be part of a firmly based upward trend since it reflects a substantial excess of demand over production. However, it seems likely that the tin price will be subject to considerable swings since the market continues to be overhung by a large stockpile.

A high proportion of the estimated 30,000 tonnes of stocks is now held by banks and brokers, which became unwilling owners of the stocks after the collapse of the International Tin Council last year in an avalanche of bad debts. The tin price fell from its last forward fixing of \$4,100 per tonne in October 1985 to a 10-year low of \$3,400 in mid-March this year.

Yesterday's spot price in Europe of \$4,000 to \$4,050 per tonne, up from \$3,950 on Monday. The price has risen by about \$200 since the start of the month, in line with a similar upward movement in the market in Kuala Lumpur, Malaysia. The rise in price is said to

reflect the fact that strong demand from industrial sources has recently met with a reluctance to sell by the Tin Council's creditor banks and brokers.

The present trend in prices is therefore strongly influenced by the extent to which each financial institution believes the time is ripe to cut losses and sell, or to prefer to hang on in the hope of a further improvement in the market.

According to one analyst world output is now running at some 30,000 tonnes a year below consumption, which is expected to be about 150,000 to 160,000 tonnes next year. As a result of the sharp cut in production, stocks have fallen from about 130,000 tonnes a year ago to the present 90,000 tonnes.

The collapse of prices after the tin price was suspended on the LME led to a setback in Malaysia production of about 25 per cent from the 40,000 tonnes per month in 1985 to 30,000 tonnes in October 1986 to a 10-year low of \$3,400 in mid-March this year.

As a result of these and other cuts, traders are beginning to see a firm prospect that stocks will fall to manageable levels. Although this may take a year or more, the forces at work appear sufficiently strong to support the price now.

One broker suggested that stocks could be down to 30,000 tonnes in a year's time, at current levels of production. Holders of stocks would then have a strong incentive to hold back from the market until the price of tin had risen more nearly to a level which would cause tin-producers to reopen some of the higher cost production which is now shut down.

The price which would create an equilibrium between supply and demand in the absence of tin stocks is estimated by some analysts to be above \$6,000 per tonne, and perhaps as much as \$8,500. For this reason a movement to between \$4,000 and \$5,000 in the medium term is being predicted by traders.

● AUSTRALIA'S BROKEN Hill mining companies and trade unions have agreed to extend by one week a three-month interim working agreement which expires on October 27. Further negotiations on changes in work practices sought by the companies (CRA and Broken Hill Holdings) will be held on Friday.

The company said ore production at the lead, zinc and silver units would not be affected. Further negotiations on changes in work practices sought by the companies (CRA and Broken Hill Holdings) will be held on Friday.

As a result of these and other cuts, traders are beginning to see a firm prospect that stocks will fall to manageable levels. Although this may take a year or more, the forces at work appear sufficiently strong to support the price now.

Bank plans clearing house for Brent oil

By Lucy Kellaway

AN ATTEMPT to protect the Brent crude market from the sort of default and confusion which accompanied the sharp fall in oil prices earlier this year is being made by the First National Bank of Chicago.

The bank is planning to set up a "clearing centre" which would process transactions in the Brent market, monitor contracts' exposure, look after the collateral put up against trades, and act as a money transfer centre for settlement of deals.

Mr Ken Wilks of First Chicago said yesterday that most of the major companies had been consulted about the scheme and had responded favourably. Further discussions are being held with the industry in London next week.

The centre would set up an independent bank of the money if it gains acceptance from the industry it might take about six months to set up.

Following the collapse in oil prices in February, trading in Brent dried up altogether. However, since then liquidity has gradually returned to the market, which has withstood the latest swings in the oil price apparently without upset.

West Germany drawing up proposal for dairy cuts

BY TIM DICKSON IN BRUSSELS

NEW PROPOSALS to curb EEC milk output by paying farmers to cut back their production are currently being drawn up by the West German Government.

The plan is likely to be ready in the next couple of weeks and will certainly be discussed, along with other possible emergency measures in the dairy sector at the next meeting of EEC Farm Ministers in November.

The ideas are significant not so much because of the support they are attracting — only Ireland has expressed strong interest at this stage — but because Germany is proving to be the member-state most reluctant to agree to the European Commission's urgent suggestions for reform. Mr Ignaz Kiechle, the West German Farm Minister, has consistently made clear that he is not prepared to see a fall in his country's farm incomes — a stance which many people regard as dictated by impending elections at the start of next year.

Anything which Bonn considers acceptable is thus likely to be taken seriously in Brussels.

The ideas being discussed are understood to be very

similar to proposals for a "temporary non-utilisation of milk quotas" put forward by the German Farmers' Union (DRV) earlier in the summer. The main difference is that under the DRV scheme, participation should be voluntary. Mr Kiechle's officials are suggesting that such a scheme ought to be compulsory.

Under the DRV plan dairy producers would commit themselves not to use at least 20 per cent of their quota for a minimum period of two years. The amount of the compensation would be based on the price for milk at the start of the year, and the cost of disposing of surplus milk at the end of the year.

One key attraction of the scheme according to the Commission is that it would be based on the principle of "intervention" buying of skimmed milk powder during the winter months, and taking the powers to suspend butter and SMP purchases at other times, encouraged strong opposition from member states at this month's Farm Ministers meeting, although so far Mr Andriessen shows little willingness to modify them or take on board other ideas. The continuing obstructiveness of certain member states, however, may well force him to settle for a less ambitious set of reforms.

While the Commission is keeping the open mind at this stage, officials are doubtful whether the German plan could

achieve the sort of drastic cut-back in agriculture spending which the Farm Commissioner, Mr Frans Andriessen, is currently seeking. They also wonder whether such a system could be adequately monitored.

Mr Andriessen, however, needs all the ideas he can get with butter stocks now a record 1.5m tonnes, skimmed milk powder continuing to pour into intervention, and little sign of serious interest from overseas buyers.

The Commission's proposals for closing a major loophole in the system of milk quotas, suspending "intervention" buying of skimmed milk powder during the winter months, and taking the powers to suspend butter and SMP purchases at other times, encouraged strong opposition from member states at this month's Farm Ministers meeting, although so far Mr Andriessen shows little willingness to modify them or take on board other ideas.

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WEEKLY METALS

All prices as supplied by Metal Bulletin.

ANTIMONY: European free market, 96.6 per cent, \$ per tonne, in warehouse, 2,550-2,700.

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 2.35-2.55.

CADMIUM: European free market, min. 99.95 per cent, \$ per lb, in warehouse, 4.0-4.5, 0.95-1.00, ticks, 0.95-1.00.

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 5.10-5.50.

MERCURY: European free market, min. 99.99 per cent, \$ per flask, in warehouse, 140-165.

MOLYBDENUM: European free market, drummed molybdenic oxide, \$ per lb, in warehouse, 3.15-3.22.

SELENIUM: European free market, min. 99.3 per cent, \$ per lb, in warehouse, 5.25-5.60.

TUNGSTEN ORE: European free market, standard unit, 65 per cent, \$ per tonne unit, 70, 41, 31-42.

Vanadium: European free market, 98 per cent, \$ per lb, in warehouse, 2.47-2.54.

URANIUM: Nuxeo exchange value, \$ per lb UO₂, 17.00.

LONDON MARKETS

COFFEE futures prices bounced up again yesterday after falling for two successive trading days — the nearest the market has come to a sustained move for some time. The January position, which had fallen \$10 last Friday and \$75.50 on Monday, recouped \$26 to \$21.99 a tonne. Dealers said the rise was due to an accumulation of covering against short positions prompted by reports of fresh buying by the trade. Cocoa futures fell back meanwhile, depressed by sterling's renewed firmness against the dollar and a lower tendency in the New York market. The March position declined by \$22.50 to \$1,339 a tonne.

On the London Metal Exchange news that the strike of lead and zinc miners at Australia's Broken Hill was being resumed. Although the interim working agreement between management and unions had expired, it was reported that the two metals levies, which had ended \$1.25 down at \$26.50 a tonne, while cast zinc fell \$7 to \$212.50 a tonne.

LME prices supplied by Amalgamated Metal Trading.

Table with columns: Metal, Price, Change. Includes Aluminium, Copper, Gold, Silver, Tin, Lead, Zinc, Nickel, Manganese, Vanadium, Uranium.

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INDICES

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US MARKETS

COFFEE FUTURES made gains of midday to push the December contract back to a high of 174.90 but encountered technical resistance at the session's high, reports Heindl. Gains were sidetracked more of a technical correction to Monday's heavy sell-off and the coffee situation had still fundamentally changed. Sugar futures traded mixed throughout the session with activity rather thin but the market soon being supported by physical demand which left March at 6.88c. Gold and silver futures fell on profit-taking as the markets corrected Monday's sharp gains. The apparent winding down to the OPEC ministerial meeting in Geneva has taken some pressure off precious metals. Platinum futures were boosted by good volume and active trading, the January contract closed at \$6 on Monday's close.

NEW YORK ALUMINIUM 40,000 lb. cents/lb. Prev. High Low. Oct 81.00 81.00 81.00. Nov 81.00 81.00 81.00. Dec 81.00 81.00 81.00.

CHICAGO LIVE CATTLE 40,000 lb. cents/lb. Prev. High Low. Oct 52.00 52.00 52.00. Nov 52.00 52.00 52.00. Dec 52.00 52.00 52.00.

COFFEE 32,000 lb. cents/lb. Prev. High Low. Oct 174.90 174.90 174.90. Nov 174.90 174.90 174.90. Dec 174.90 174.90 174.90.

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Better times for Zambian farmers

BY VICTOR MALLET IN LUSAKA

THE RAINS have come early to Zambia this year, soaking thousands of bags of harvested maize before they could be covered with tarpaulins or taken into storage from farms in remote rural areas. Zambians are familiar with such disheartening setbacks, the result of an acute shortage of transport as well as poor management of the harvest. But the bad news about the rain cannot completely overshadow the fact that this increasingly poor southern African country has produced bumper crops this year and is fast approaching self-sufficiency in basic foods. Like neighbouring Zimbabwe, Malawi before it, Zambia is likely to be faced with a new kind of African headache — how to deal with grain surpluses rather than shortages.

Zambia's agricultural revival, encouraged by the Government, drought, owes much to western-inspired economic reforms. Prices paid to the country's long-neglected farmers are steadily increasing and subsidies which benefit politically powerful city dwellers are being reduced — a move described one banker in Lusaka as "a political hot potato".

At a time when the copper and cobalt mines, which earn about 95 per cent of Zambia's foreign exchange, are approaching the end of their productive life and industry is stagnating for want of imported inputs, Zambia has turned to agriculture as its great hope for the 21st century. The former British colony of northern Rhodesia contains vast tracts of sparsely populated, unused lands plenty of water for irrigation and abundant manpower, although it is proving difficult to persuade people to leave the cities for the countryside.

Landlocked Zambia's long trade routes to the sea — its substantial exports of maize or wheat to already saturated world markets — an unlikely proposition. High-value cash crops which thrive in the tropics are another matter and farmers are showing increasing interest in tobacco, coffee and cotton. One farm near Lusaka is already exporting strawberries and

vegetables to Europe by air. Zambia's staple maize crop this year is estimated at 1.1m tonnes, but as is often the case in Africa there are a series of pitfalls to be avoided before the maize meal reaches the consumer. Losses after the harvest because of poor handling are often very high — as much as 25 per cent in some areas — a further 10 to 15 per cent of the crop is traditionally smuggled to Malawi and Zaire, where prices are higher and payment is made promptly in cash.

Nevertheless the country should have enough maize to feed itself this year and perhaps to start building up a planned strategic stockpile of 250,000 tonnes. The reduction of Zambian subsidies makes amassing of crops and fertilizer to neighbouring countries a less profitable exercise.

The Zambian farmers, looking into the uncertain future, are following events in Zimbabwe with considerable interest. There the commercial farmers are outraged at the Government's sudden announcement last month that major commercial farms would next year receive the guaranteed price of \$108 per tonne of maize only for amounts up to half of this year's deliveries. For the rest they will get \$80 a tonne.

Zimbabwean stocks total about 2m tonnes, enough to meet domestic consumption for two years, but farmers who had already bought seeds and fertilizer and prepared fields for planting in a coming rainy season are bitter about the short notice.

Zambia has not yet reached the stage of Zimbabwe's too-successful grain production, but farmers are aware of the long-term dangers. "We must go in for high-value crops — tobacco, apples, strawberries, coffee and cotton. Every one has been calculating on shortages in Zambia. No one

thought about marketing grain surpluses. The most inefficient thing in Zambia is transport. That's why I always say 'Never export large quantities of maize'."

Along with other African countries caught in the wheat trap — in which consumers acquire a taste for bread made from imported wheat in preference to "intervention" buying of skimmed milk powder during the winter months, and taking the powers to suspend butter and SMP purchases at other times, encouraged strong opposition from member states at this month's Farm Ministers meeting, although so far Mr Andriessen shows little willingness to modify them or take on board other ideas. The continuing obstructiveness of certain member states, however, may well force him to settle for a less ambitious set of reforms.

With demand for grain unlikely to show a sudden increase, the Government are turning their attention to cash crops such as coffee. It is hoped that coffee exports, 600 tonnes this year, will rise to about 6,000 tonnes in the next five years or so.

Even a country with Zambia's assets — unused land, water and cheap hydro-electricity — has serious obstacles to overcome. Land available for farming is often communally owned and therefore difficult to buy for commercial farming. Managerial and hueristic skills are scarce, Road and rail transport within the country and by sea to the port of Dar es Salaam in Tanzania is unreliable, while the more efficient southern route is threatened by economic sanctions against South Africa.

But at higher farmers are receiving higher prices and are buying the spare parts and other inputs they need through the year-old foreign currency auction introduced as part of the economic reform package. Recently there have been better relations, says the UN Food and Agriculture Organisation's representative Sheikh Wadda. "There has been better organization. There have been a lot of inputs. People are beginning to see that the only way out of their present predicament will be to intensify agricultural production. It has a potential and the Government has awakened to the reality."

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Kwacha \$5 (€420) per 90 kg bag. Namboard, introducing the subsidy, has been selling it to millers for Kwacha \$5 a bag, which allows unscrupulous dealers to sell the same maize back to Namboard for a quick profit without milling it. To prevent such abuses, it was decreed that millers would have to carry out a weighing and bagging operation at Kwacha \$5 per bag and then reclaim the subsidy, but millers, understandably fearing late payment, howled in protest and the change has been suspended.

Next year the producer price of a bag of maize rises to Kwacha 78, from a rise of over 40 per cent which is eroded, however, by inflation. The reduction of the fertilizer subsidy.

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CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar retreats on GNP rumours

THE DOLLAR closed little changed on balance, retreating from a firm opening on the foreign exchanges. At one time the US currency was poised to attack DM 2.00, boosted by Moody's rumours that third quarter US gross national product growth will be high as 4.5 per cent, but then fell back on suggestions the figure will be much lower. Rumours as low as 1.2 per cent began to circulate, leaving the market confused and nervous. The GNP figure is expected today, followed by statistics on US personal income, consumer prices and durable goods orders on Thursday. The result of these figures should decide the immediate direction for the dollar, but dealers were reluctant to commit themselves yesterday and the US currency closed little changed at DM 1.9880, compared with DM 1.9870, FF 6.451 compared with FF 6.4505, Sfr 2.2525 compared with Sfr 2.2520, and Y156.15 against Y156.75.

On Bank of England figures the dollar's index rose to 109.5 from 109.4. Sterling trading range against the dollar in 1986 is 1.5385 to 1.5700. September average 1.4711. Exchange rate index rose 0.2 to 67.6, compared with 75.5 six months ago. Sterling improved as hopes rose that the meeting of ministers from the Organisation of Petroleum Exporting Countries would agree

on new oil production quotas. The increased optimism centred on hopes that Saudi Arabia would get Kuwait to compromise on its demand for a higher quota, and this led to a firming of prices for North Sea crude on the European spot market. Mrs Thatcher's determination to keep the pound out of the European Monetary System until the next General Election at the earliest, came as little surprise. Sterling gained 60 points to \$1.4880-1.4970, and rose to DM 2.8650 from DM 2.8425; to FF 232.24 from FF 231.51; to Y122.74 from Y122.55; and Y222.75 from Y221.50.

The D-mark lost ground to the dollar in Frankfurt yesterday, as speculation increased that the US economy could be weaker than DM 2.00 if third quarter US GNP figures are encouraging. Dealers said that if GNP growth is strong it will take pressure off the US Federal Reserve to cut its discount rate. At the Frankfurt fixing, the Bundesbank did not intervene when the dollar rose to DM 1.9835 from DM 1.9788. This was the highest fixing for over a week, but the US currency fell to DM 1.9880, close to DM 1.9808 from DM 1.9880. Sterling rose to DM 2.8650 from DM 2.8425, underpinned by the improvement in the dollar.

YEN—Trading range against the dollar in 1986 is 232.70 to 232.35. September average 234.67. Exchange rate index 214.2 against 198.9 six months ago. The yen was little changed against the dollar in thin trading in Tokyo. The US currency closed at Y154.70, compared with Y154.50 on Monday, and traded within a narrow range. Trading was quiet and nervous ahead of today's US GNP figures for the third quarter, amid speculation that third quarter growth could be as high as 4 per cent, compared with 0.6 per cent in the second quarter. Any sharp rise was expected to reflect unusually high car sales however, and not give a true guide to the state of the US economy. Dealers also expressed apprehension about a good figure ahead of mid-term US Congressional elections.

PRICES WERE generally firmer on the London International Financial Futures Exchange, but the rise led to lack of conviction, leaving traders confused and nervous. The first area of activity involved the timing of the third quarter US gross national product publication. This was originally expected yesterday, but was delayed by the temporary closure of US Government offices. The announcement is now due today, but there was some concern that there may be a further delay. The second area of doubt and confusion was over the forecast figure. Second quarter growth was 4.5 per cent at 0.6 per cent, and there is little doubt the third quarter figure will be higher, but forecasts vary widely. On Monday it was suggested third quarter GNP would be as high as 4 per cent, but yesterday rumours circulated that it would be only 1.2 per cent.

FINANCIAL FUTURES

Prices firm but nervous

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were very quiet, opening at 93.90, the day's low and touching a peak of 93.94, before closing at 93.92, compared with 93.90 previously. Sterling denominated contracts were boosted by the improvement of the pound on the foreign exchanges. There was no reaction to the decision not to take sterling into the European Monetary System ahead of the next General Election, and dealers suggested the three-month sterling deposit contract had recovered its poise after a recent bout of severe nerves. The December contract rose to 88.87 from 88.84, and December long term bonds rose to 110.11 from 109.17, but there was a suggestion of nervousness about the UK trade figures for September, due for publication tomorrow, and for the current deficit in August.

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were very quiet, opening at 93.90, the day's low and touching a peak of 93.94, before closing at 93.92, compared with 93.90 previously. Sterling denominated contracts were boosted by the improvement of the pound on the foreign exchanges. There was no reaction to the decision not to take sterling into the European Monetary System ahead of the next General Election, and dealers suggested the three-month sterling deposit contract had recovered its poise after a recent bout of severe nerves. The December contract rose to 88.87 from 88.84, and December long term bonds rose to 110.11 from 109.17, but there was a suggestion of nervousness about the UK trade figures for September, due for publication tomorrow, and for the current deficit in August.

Table with columns: Oct 21, Close, Profit/Loss. Rows for various currencies like £, \$, DM, FF, Y.

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Advertisement for Forward Trust Group: 'What's your company's surplus cash doing tonight?' Includes details about Treasury Services and contact information.

Advertisement for KfW DM Bonds: 'Prime Quality Fully backed by the German Federal Republic'. Includes details about bond features and contact information.

Advertisement for KfW Kreditanstalt für Wiederaufbau: 'BEAT DJI BY 350%'. Includes details about investment performance and contact information.

Large advertisement for Financial Times Conferences 1986. Includes details about various conferences like 'Professional Personal Computer', 'The City after the Financial Services Act', 'European Business Forum', 'World Telecommunications', 'Venture Capital Financial Forum', 'World Banking', and 'World Pulp & Paper'. Includes an enquiry form.

LONDON SHARE SERVICE

BRITISH FUNDS			
High	Low	Stock	Price
100	100	Shorts (Lives up to Five Years)	100
100	100	Five to Fifteen Years	100
100	100	Over Fifteen Years	100
100	100	Unrated	100
100	100	Index-Linked	100

AMERICANS - Cont.			
High	Low	Stock	Price
100	100	Chemical New York	100
100	100	Financial Services	100
100	100	Health Care	100
100	100	Technology	100
100	100	Telecommunications	100
100	100	Transportation	100
100	100	Utilities	100

BUILDING, TIMBER, ROADS - Cont.

High	Low	Stock	Price
100	100	Building	100
100	100	Timber	100
100	100	Roads	100

DRAPERY & STORES - Cont.

High	Low	Stock	Price
100	100	Drapery	100
100	100	Stores	100

ELECTRICALS

High	Low	Stock	Price
100	100	Electricals	100

CHEMICALS, PLASTICS

High	Low	Stock	Price
100	100	Chemicals	100
100	100	Plastics	100

DRAPERY AND STORES

High	Low	Stock	Price
100	100	Drapery	100
100	100	Stores	100

BANKS, HP & LEASING

High	Low	Stock	Price
100	100	Banks	100
100	100	HP & Leasing	100

INT. BANK & SEAS GOVT. STERLING ISSUES

High	Low	Stock	Price
100	100	Int. Bank	100
100	100	Seas	100
100	100	Govt. Sterling	100

CORPORATION LOANS

High	Low	Stock	Price
100	100	Corporation Loans	100

COMMONWEALTH & AFRICAN LOANS

High	Low	Stock	Price
100	100	Commonwealth Loans	100
100	100	African Loans	100

LOANS

High	Low	Stock	Price
100	100	Loans	100

Public Board and Ind.

High	Low	Stock	Price
100	100	Public Board	100
100	100	Ind.	100

FOREIGN BONDS & RAILS

High	Low	Stock	Price
100	100	Foreign Bonds	100
100	100	Rails	100

BANKS, HP & LEASING

High	Low	Stock	Price
100	100	Banks	100
100	100	HP & Leasing	100

BEERS, WINES & SPIRITS

High	Low	Stock	Price
100	100	Beers	100
100	100	Wines	100
100	100	Spirits	100

BUILDING, TIMBER, ROADS

High	Low	Stock	Price
100	100	Building	100
100	100	Timber	100
100	100	Roads	100

AMERICANS

High	Low	Stock	Price
100	100	Americans	100

ENGINEERING - Continued

High	Low	Stock	Price
100	100	Engineering	100

INDUSTRIALS - Continued

High	Low	Stock	Price
100	100	Industrials	100

FOOD, GROCERIES ETC.

High	Low	Stock	Price
100	100	Food	100
100	100	Groceries	100

HOTELS AND CATERERS

High	Low	Stock	Price
100	100	Hotels	100
100	100	Caterers	100

INDUSTRIALS (Miscel.)

High	Low	Stock	Price
100	100	Industrials	100

ENGINEERING

High	Low	Stock	Price
100	100	Engineering	100

INDUSTRIALS

High	Low	Stock	Price
100	100	Industrials	100

INDUSTRIALS

High	Low	Stock	Price
100	100	Industrials	100

INDUSTRIALS

High	Low	Stock	Price
100	100	Industrials	100

طيران العالم

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INDUSTRIALS - Continued. Table listing various industrial stocks with columns for stock name, price, and other financial metrics.

LEISURE - Continued. Table listing leisure-related stocks such as hotels, resorts, and entertainment companies.

MOTOR, AIRCRAFT TRAVEL. Table listing companies in the motor and aircraft travel sectors.

NEWSPAPERS, PUBLISHERS. Table listing newspaper and publishing companies.

PAPER, PRINTING, ADVERTISING. Table listing companies in the paper, printing, and advertising industries.

PROPERTY - Continued. Table listing real estate and property-related stocks.

SHOES AND LEATHER. Table listing companies in the shoes and leather goods industry.

SOUTH AFRICANS. Table listing stocks from South Africa.

TEXTILES. Table listing companies in the textile industry.

TOBACCO. Table listing tobacco companies.

INVESTMENT TRUSTS - Continued. Table listing investment trusts and funds.

SHIPPING. Table listing shipping companies.

TRUSTS, FINANCE, LAND. Table listing trusts, finance, and land-related stocks.

FINANCE, LAND - Continued. Table listing finance and land-related stocks.

OIL AND GAS. Table listing oil and gas companies.

OVERSEAS TRADERS. Table listing overseas trading companies.

PLANTATIONS. Table listing plantation companies.

MINES - Continued. Table listing mining companies.

MINES - Continued. Table listing mining companies, including diamond and platinum producers.

MINES - Continued. Table listing mining companies, including central African and finance-related mines.

MINES - Continued. Table listing mining companies, including various international mines.

MINES - Continued. Table listing mining companies, including various international mines.

INSURANCE. Table listing insurance companies.

PROPERTY. Table listing real estate and property-related stocks.

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REGIONAL & IRISH STOCKS. A section listing regional and Irish stocks with a note about the service being available to every company.

LONDON STOCK EXCHANGE

Steady but slow trading session coloured by late bid for Imperial Continental Gas

Account Dealing Dates
Option
First Declared Last Account
Dealings Date Dealings Day
Oct 11 Oct 23 Oct 24 Nov 3
Oct 27 Nov 6 Nov 7 Nov 17
Nov 10 Nov 20 Nov 21 Dec 1

London securities markets were featured by firmness in Government bonds and in oil stocks, although technical factors played a significant role in both sectors.

Government bonds had a good connected one leading house. Gains ranged to around 3/4 of a point, with most of the upturn showing within the first half of the session.

Oil stocks were also firm, with the FTSE 100 Index ending 1.0 up at 1262.5, and the ordinary index 0.8 higher at 1262.2.

Optimistic reports from the OPEC meeting brought in buyers for oil shares, and with the market short of stock, prices rose quickly.

But the star feature was the late bid of 530p a share for Imperial Continental Gas, one of the market's long-standing bid favourites.

Among chemicals, old takeover favourite Fisons attracted revived demand and closed 8 higher at 235p.

LCP jump on bid
LCP highlighted the Stores sector with a leap of 46 to 184p in response to the share exchange bid from Ward White, 18 down at 312p.

Prices were unaffected when the Halifax Building Society took the lead among peers in raising mortgage rates, an expected response to the recent rise in bank base rates.

Heath up again
Comment on the welcome bid from PWS International and suggestions that Citicorp could possibly launch a counter offer, helped C. Heath improve 4 more making a two-day jump of 83 to 563p.

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FINANCIAL TIMES STOCK INDICES
Table with columns for Government Secs, Fixed Interest, Ordinary V, Gold Mines, Ord. Div. Yield, Earnings Ytd % (All), P/E Ratio (All), Total Returns (All), Equity Turnover, and Shares Traded (all).

Since Completion
Table with columns for High and Low for various indices like 1986, 1985, 1984, 1983, 1982, 1981, 1980, 1979, 1978, 1977, 1976, 1975, 1974, 1973, 1972, 1971, 1970, 1969, 1968, 1967, 1966, 1965, 1964, 1963, 1962, 1961, 1960.

offings and lack of support prompted a reaction of 18p in Diploma. Sterling Industries, sharply higher in the previous trading session on its link with British and Commonwealth, eased 5 1/2p following profit-taking, while Williams Sinclair turned earlier in front of today's preliminary figures and came back 10 to 200p.

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Oil move higher
The IC Gas bid situation dominated proceedings in the Oil sector although the leaders made fresh progress helped by higher crude prices overnight and subsequent reports that OPEC had concluded a successful quotas agreement.

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Traditional Options
First dealings
Oct 28 Nov 3 Nov 17
Last dealings
Oct 27 Nov 2 Nov 16
Last declaration
Jan 22 Feb 5 Feb 19
For Settlement
Feb 2 Feb 16 Mar 2
For rule indications see end of Unit Trust Service

Traded Options
Total contracts transacted in Traded Options amounted to

YESTERDAY'S ACTIVE STOCKS
Table with columns for Stock, Price, Change, and Day's Change.

MONDAY'S ACTIVE STOCKS
Table with columns for Stock, Price, Change, and Day's Change.

RISES AND FALLS YESTERDAY
Table with columns for British Stocks, Foreign Bonds, and Shares.

NEW HIGHS AND LOWS FOR 1986
Table with columns for Stock, High, Low, and Date.

FT-ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns for EQUITY GROUPS & SUB-SECTIONS, Tuesday October 21 1986, and various indices like FT-100 SHARE INDEX, FT-1000 SHARE INDEX, etc.

FIXED INTEREST

Table with columns for PRICE INDICES, Times Oct 21, and various interest rates for different terms.

LONDON TRADED OPTIONS

Table with columns for CALLS, PUTS, and various option contracts like Allied Options, Gen. Call, etc.

BASE LENDING RATES

Table with columns for Bank, Rate, and various financial institutions like ABN Bank, Citibank, etc.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Vol., and various European option contracts like GOLD C, SILVER C, etc.

BASE LENDING RATES

Table with columns for Bank, Rate, and various financial institutions like ABN Bank, Citibank, etc.

WORLD STOCK MARKETS

Table of world stock markets including Australia, Germany, Norway, Austria, Japan, Canada, Hong Kong, Singapore, New York, and various European indices.

CANADA

Table of Canadian stock markets including Toronto and Montreal closing prices for October 21.

INDICES

Table of various stock indices including New York, London, and other regional indices.

OVER-THE-COUNTER

Table of over-the-counter market closing prices for various stocks.

TOKYO

Electric Power and gas utilities declined almost across the board, with Kansai Electric Power slumping Y20 to Y100.

ANXIETIES PROVOKE STEEP SLIDE

Major domestic demand-related stocks also fell sharply. Among general contractors, Kajima slid Y20 to Y1,000 and Taisei Y3 to Y775.

EUROPE

Lines, volume is expected to remain low in coming days. Banks and insurers moved lower, bonds posted modest losses.

LONDON

Chief price changes (in pence unless otherwise indicated).

SWITZERLAND

Swiss shares fell as a result of a weak start to the session.

SOUTH AFRICA

Shares fell as a result of a weak start to the session.

INTERNATIONAL PROPERTY REVIEW THE FT EVERY FRIDAY

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month	High	Low	Stock	Vol.	P	% Stk.	100s High	Low	Open	Close	12 Month	High	Low	Stock	Vol.	P	% Stk.	100s High	Low	Open	Close
12.18	24	23	AAZ	44	18	20	180	23	23	23	23	24	23	AAZ	44	18	20	180	23	23	23
12.18	24	23	AAZ	44	18	20	180	23	23	23	23	24	23	AAZ	44	18	20	180	23	23	23
12.18	24	23	AAZ	44	18	20	180	23	23	23	23	24	23	AAZ	44	18	20	180	23	23	23

Continued on Page 41

NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, P/E, High, Low, and Change. Includes sub-sections like 'Continued from Page 40' and 'Over-the-Counter'.

Table of AMEX Composite Closing Prices. Columns include Stock, P/E, High, Low, and Change. Includes sub-sections like 'Over-the-Counter'.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter (Nasdaq) national market closing prices. Columns include Stock, P/E, High, Low, and Change.

AMSTERDAM/DELFT/EINDHOVEN GRONINGEN/THE HAGUE/HAARLEM/HEEMSTED/ LEIDEN/LEIDORP/OEGSTGEEST/ RUSWIJK/ROTTERDAM/UTRECHT/WASSENAAR THE NETHERLANDS

FINANCIAL TIMES SURVEY

Advertising

Advertising revenue is set to scale new heights this year and the upswing is largely across the board as the result of a consumer boom

Takeovers prove infectious

By Fiona McEwan

ONE POCKET of the British economy that continues to amaze observers by its enduring good health is the advertising industry. Despite the horror stories (and in stark contrast to them) of record unemployment, high interest rates and falling exports, agencies and media owners are basking in what the Advertising Association records as "raging boom conditions."

Record expenditure for 1985 topped £4.4bn (6.4 per cent up on the previous year) and a new peak looks set to be conquered this year with an estimated 12 per cent improvement on that. Latest figures for the second quarter of 1986 show the upswing happily distributed across the board—radio excepted—which suggests the total expenditure cake is expanding. Television is up 21 per cent (on 1985) quality daily newspapers 18 per cent, free newspapers 18 per cent and posters the same. Business and professional advertising shows a 10 per cent advance.

Advertising has enjoyed vigorous growth over the past 10 years—unbroken save for a mini-downturn in 1981 in classified advertising. Since 1975 the industry has shown a 66 per cent real growth rate. "This makes advertising one of the country's most successful industries," says Mr Mike Waterson, research director of the Advertising Association.

The reasons for the upswing stem from the two touchstones of advertising health, company profits, which are rising and consumer spending (exports

included) which, according to Mr Waterson, is soaring. "There's no doubt about it, we're in the middle of a consumer boom."

Figures aside, much of the news this year has been of the agencies making takeover fever and mega-mergers, prove-infectious leading to a record number of battles in the City. In these contests Guinness won Distillers, and Bells, Allied-Lyons fought off Elders IXL, Hanson won Imperial.

Advertising caught the bug, led by the Saatchi brothers. Their controversial acquisition of Ted Bates, the world's number three agency group, certainly won them the coveted title of becoming the world's largest agency group, but at a price.

Heavy haemorrhaging of hillings (though, increasingly balanced by new wins), client resistance to mergers, board room rows and subsequent dampening of City ardour in the stock have jealously the UK's gilded brothers their first real headache.

Other signs of UK imperialism in the US—traditionally the pattern has been the other way around—came from Wight Collins Rutherford Scott which made two major US acquisitions and Lowe. Howard-Spink Marschalk which continued its expansion at home and abroad. Elsewhere, agencies of a less globally ambitious nature, broadened their service base by diversifying into related services, such as sales promotion, public relations, design and direct mail.

For advertisers, the pressing

problem remains the efficiency of the advertising pound. The high cost of television airtime (up about 24 per cent ahead of the retail price index) is forcing many to question the efficiency of their media buying operations. And with audience levels down by about 5 per cent, contractors are being urged to improve programming.

In many ways, 1986 will go down as a catharsis in the newspaper world. New technologies—despite traumatic labour pains—new publications, and improved efficiency coupled with record revenues have restored some of the dynamism of the medium, long since stolen by television. In 1985, figures show that the qualities clawed back against the regional press to the 50:50 ratio of 1980.

Overall national press rose 3.9 per cent to £747m and regionals by 2.5 per cent to £1003m. The free press, especially strong in the Midlands and the north of England, continued its advances with weeklies up 10.7 per cent.

Television, recovered from its early dive last year and freed from the introspection brought on by the Peacock Committees investigations into advertising on the BBC, produced a half-yearly rise of 28 per cent (not accounting for inflation) and industry sources predict an overall rise of 18 per cent for 1986. Last year the medium rose by 3.5 per cent in real terms.

The third largest medium in the UK, direct mail, shot up by 6.3 per cent last year to £255m, and for the first half of 1986

shows a rise of 15 per cent to £280m.

Posters achieved £164m last year, a rise of 9.3 per cent though they continue to battle for market share. Since the demise of British Posters in 1982, the lack of a central marketing body has seen the share drop from 5 per cent to 3.7 per cent. New hopes are pinned on Poster Marketing which aims to promote the medium aggressively.

Though still struggling with its revenues (down 5 per cent last year to £82m), the news on the radio front is optimistic. Morale was boosted by the new Joint Industry Committee for Radio Audience Research study which showed the weekly reach of commercial radio had risen from 42 to 45 per cent since 1982 and that it had regained its brand leadership over BBC's Radio 1. Positive signs of faith in the medium also came from new Australian management which after mapping on one of the leading selling bodies took over a number of independent stations, and looks set to improve fortunes.

Perhaps the most significant move for radio, however, is the impending government Green Paper, expected in the autumn, which is examining the medium in the round and will advise on future directions.

Other sectors on the increase are business and professional which grew by 12 per cent last year to £344m; directories, up by 15 per cent to £209m, and cinema moved up by 12 per cent (current price) to £18m last year. Consumer magazines were the

only area of weakness in the press, losing ground partly because of intense competition from the colour supplements.

On the new media front, though cable take-up by UK residents progresses at a snail's pace, satellite television is gearing up for a renewed assault on European homes with the arrival of Superchannel (incorporating Music Box), which alongside the established Sky channel, will offer new opportunities for pan-European advertisers.

In the piranha pool of publicly-quoted agencies, the year has been one of mixed fortunes. Altogether there were seven arrivals over the past 12 months including Gold Pearce, Lees Trot, Davidson Pearce, Abbott Mead Vickers, TMD (the first media independent to go public), Charles Barker and Lopez.

Overall the sector lost some of its sheen, not helped by the ever-bright City star Saatchi losing 30p and more of its share price at one point as well as some lacklustre results from other agencies. With the ratings down, the difficulty in finding a USP (unique selling proposition) for investors and the new concerns about the marketability of agencies in the wake of Big Bang city deregulation is making it less attractive and harder for agencies to go public, according to Mr Neil Blackley, analyst with James Capel.

As one analyst put it, the mar-

ket is not fooled by a grey company coming forward primarily because it wants to cash in its chips.

Overall, publicly-quoted agencies have underperformed the market by 13.1 per cent according to James Capel/Campaign agency index. For the 12 months to October 6 1986, the index increased by 5.9 per cent compared to the FT all-share index which was up by 21.9 per cent.

Against the background of hyperactivity of takeover/mergers on the one hand and flintations on the other (we've had British Telecom, TSB, now British Gas and soon British Airways and the British Airports Authority), the year's big spenders have been the financial institutions.

Since 1976 the sector has grown from £30m to £300m according to Media Expenditure by Analysis (MEAL). Even the Stock Exchange has dropped its reservations and taken to advertising with a first ever corporate campaign.

Now with the city deregulation this month, Big Bang, looks set to unlock a flood of new users on to the advertising market.

Corporate advertising stands to boom. No longer the monopoly of the city agencies, every ambitious consumer agency recognises the need to provide financial expertise.

Other major spenders of 1986 include advertisers in the hi-

tech, automotive and office equipment areas.

It has been a year when the industry has taken itself to task. Last November the British Code of Advertising Practice, the rulebook for all but television and radio, was revised bringing in tighter controls and putting new emphasis on advertisers' substantiation of claims, among other things.

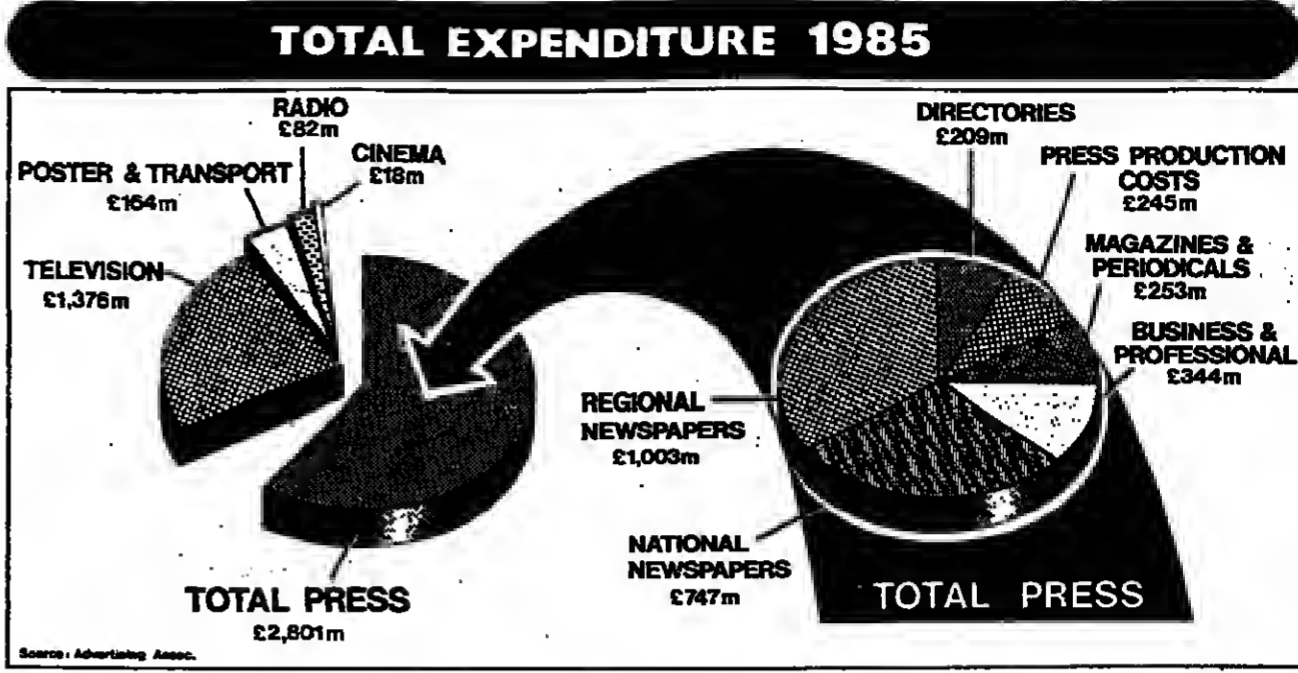
The promised move to grasp the nettle of television production costs which have been alarming advertisers for years, has occurred. A working party has brought together advertisers, agencies and production houses in an attempt to change operating procedures and eliminate waste. Their report is due at the end of the year.

Advertising restraints are currently cause for concern in the industry. The Takeover Panel's decision earlier in the year to ban advertising "that fails to avoid argument or invective" has sparked off moves urging the industry watchdog, the Advertising Standards Authority, to become arbiter.

Mr Jeremy Bullmore, chairman of the Advertising Association argues that though the ruling does not impact much on agency revenues, the principle at stake is "desperately important."

While the industry is wholehearted in condemning the handful of excessive takeover ads that triggered the ban, there is genuine concern at

Contents	
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New Media: Satellites	
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Shouldn't your advertising, public relations, direct marketing and sales promotions speak with one voice? Speak with Peter Warren at Ogilvy & Mather, 01-836 2466.

ADVERTISING 2

UK Agencies

Year of the megamergers

THIS YEAR will be remembered as the year the agency scene changed shape dramatically, when league tables were turned upside down and agencies made front page news. One trend to emerge from the wave of mergers and acquisitions that has coloured the industry is that the world is polarising between empire builders, the big timers, and the small independent agencies.

The continued campaign for the privatisation of British Gas (with a budget said to be around £18m) has given the agency a political profile. Indeed, publicity over the agency's attempts to win the Conservative Party account has only added to its notoriety.

Other agencies that have fared well so far this year include J. Walter Thompson, which has had its best new business year ever; Boase Massimi Pollitt, which has overcome a stagnant phase in 1985 to put on more than £40m of new accounts.

It is estimated that the agencies quoted on the London Stock Exchange, now numbering about 12, together control around one third of British advertising. According to Advertising Agency Review, 20 foreign-owned agencies, mostly American, have seen their market share drop from 48.5 to 41 per cent since 1979-80.

TOP TEN UK AGENCIES

Table with 5 columns: Year, Rank, Agency, Billing. Lists top agencies for 1985 and 1984.



EARLIER THIS year the Stock Exchange joined the growing band of newcomers to the advertising world when it embarked on a £1.5m advertising campaign aimed at bolstering its image with "opinion forming groups in industry, government, academic and professional circles involved in business and finance."

The Advertisers

Financial sector splashes out

along, the MEAL analysis puts Procter & Gamble at the head of its list with an expenditure last year of £67.4m. This was a fall from an advertising budget of £48.9m in 1984, in spite of the fact that for the first time MEAL's figures include radio advertising.

Both P & G and Lever put the bulk of their advertising budgets into television—P & G spending 83 per cent at £48.9m—while Lever spends £30.1m or 96.3 per cent as part of a total advertising spend of £31.2m.



The Stock Exchange is sharpening its image with a £1.5m advertising campaign.

pean network by acquiring eight agencies from the Interpublic group. Now Saatchi and Wight Collins are considering a listing on the New York Stock Exchange.

With television costs escalating at around 25 per cent, he says, more advertisers are paying close attention to the efficiency of their media buying activities.

Regulatory Bodies

Fresh rules for new challenges

THE BRITISH Code of Advertising Practice—which sets the basic rules governing advertising standards in the UK—this year has celebrated its silver Jubilee in a stronger position than it has been for many years.

TOP TEN UK AGENCIES

Table with 5 columns: Year, Rank, Agency, Billing. Lists top agencies for 1985 and 1984.

We haven't half improved our printing.

On the left, a typical example of old letterpress printing. On the right, a typical example of our new web offset lithographic printing.

The Daily Telegraph

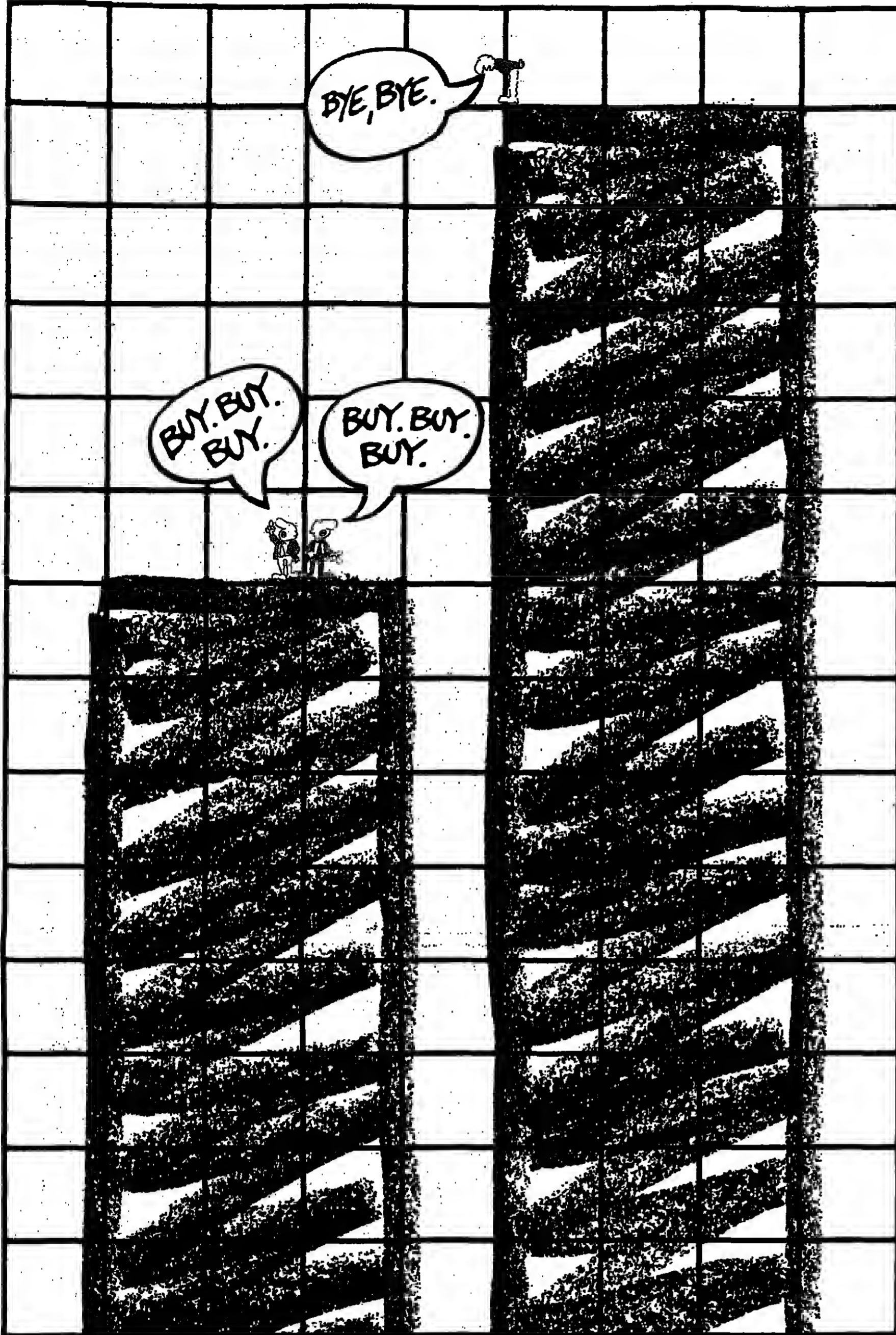
Sir Gordon Borrie, Director General of Fair Trading: given powers under a European Commission directive over misleading advertising

There were five identified breaches of the code, resulting in copy amendments sent to 10 advertisers failed to respond to the ASA's investigations, and there are 12 cases pending.

David Churchill

FIRST CLASS

Art Centre (Europe) advertisement with contact information and a form for further information.

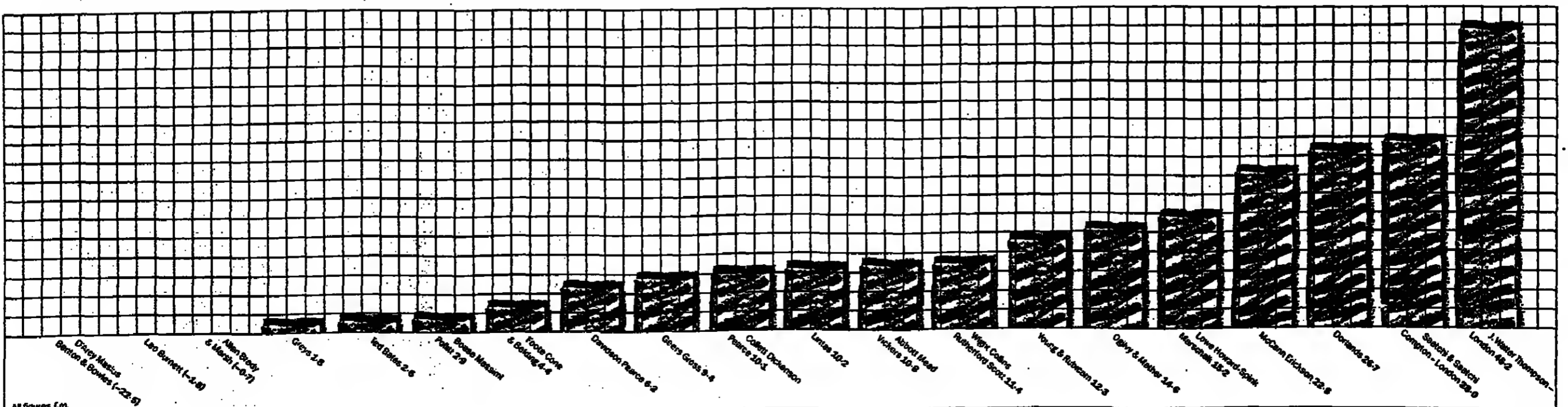


It seems
that advertising
is still about
selling,
not buying.

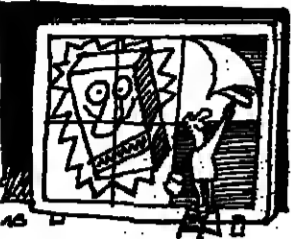
Saatchi & Saatchi Compton - London
£28.0m Additional billing.

J. Walter Thompson - London
£45.2m Additional billing.

The top 20 agencies ranked according to additional billing: 12 months to June 1986 over 1985 (MEAL).



Oscar's helping hand



OUTDOOR ADVERTISING is on the rise again: that at least is the hope of the owners of the country's 70,000 sites, plus their rivals (and colleagues) in transport advertising. In the peak year 1979, outdoor's share of the total advertising spend rose about 8 per cent. Since then it has fallen slightly, perhaps because the Office of Fair Trading banned British Posters, the one stop sales organisation which controlled 40 per cent of the sites in 1981.

Now outdoor has got its act together again. Last autumn it launched OSCAR, a research service which, for the first time, offered advertisers data on the likely audience for every poster site in the country, and last spring the Outdoor Advertising Association, which includes all the leading contractors, financed Poster Marketing to promote their medium to advertisers and agencies.

Not that outdoor is without its fans. Its creative possibilities have become much appreciated in agencies in recent years. The problems were the difficulty in buying into it cheaply and easily and the lack of research information about what you were getting for your money.

A spate of specialist buying houses, such as Portland, Pinnacle, Concorde and Poster Link (now merged), and Harrison Salmons, has taken the hassle out of booking a campaign, and, although it has had its teething problems, it is expected that OSCAR will convince media and research departments that posters can be evaluated.

No one disputes that this is a cheap medium, and its prices have risen more slowly than inflation. The new data suggests that you can buy an audience through outdoor typically in London for 86p a 1,000 as against the £10 per 1,000 of TV advertising. And now case histories are being prepared, for users like



Pipeline: This poster gained Saatchi & Saatchi Compton a silver award in the recent Campaign Poster Awards

is flexible: the old "fill cancelled" days are almost over. If you want a campaign quickly and you want it to run for just a week you can get it—at a price: a pre-emptive development Association award has just been presented to Radio Rentals for its success in selling more blank tapes by poster.

Outdoor advertising will be worth around £170m this year, with posters accounting for about £117m, and transport, which is growing more rapidly, to about £53m. It is dominated by the same old names—London & Provincial, Mills & Allen, More O'Ferrall Adsel, and Arthur Maiden; but they have sharpened their ideas. The future lies with 48 sheet and 4 sheet posters rather than the traditional 16 sheet, and poor sites are being eliminated.

Arthur Maiden has recently invested £1m in a computer-controlled graphic animated display at Piccadilly Circus which converts posters into film. Mills and Allen has a similar computer pics system at Shepherds Bush, while London Provincial is about to market a "talking" poster in shopping precincts in Birmingham and Manchester.

London Transport Advertising is offering advertisers access to a nine screen "video wall" at Terminal 4 of Heathrow.

On top of these peripheral extensions to outdoor there are the eye-catching ideas of agencies and advertisers—the helicopter hovering over a hearing for Peugeot, the car stuck on a Citroen poster; the giant electronic plug selling the Electrically Board; the "wrapped up" poster from the GLC. Guinness actually cut a vast

chunk out of one of its sites on Westminster Bridge overnight to create the effect of a returned coupon.

This was a brave move from one of the heaviest buyers of outdoor advertising. But in recent years the drink and tobacco companies have lost their dominating hold on sites, partly, as was the case with tobacco, through government pressure, partly because the contractors wanted to attract new advertisers.

Cigarettes and tobacco still account for 20 per cent of outdoor advertising, and beer 9 per cent but food is now 15.9 per cent and categories like retailing and financial services are growing apace.

The idea now is that outdoor empt system is now operating in outdoor. To secure a prime site

on the Cromwell Road, the busiest route in Europe with 70,000 affluent motorists a day idling down it, you will have to pay heavily, and you will be expected to come up with an imaginative concept.

The recent Campaign Poster Awards showed just how bright and breezy outdoor can be—and how the big names are involved. Allied won the best individual gold for its Castlemaine XXXX poster while Beecham took the best campaign, and a silver, for Brycreem.

Among the other eye-catchers were Heineken, Swan Vestas, Shredded Wheat—and the FT. Outdoor has come out from the cold, and so it should, given that it is the oldest and most unavoidable of advertising media.

Antony Thorncroft

Campaign/Amstrad

Pitch that mirrors the product

"WE HAVE demonstrated year after year that there is a direct contribution between advertising and sales and we know how much to put in to get the right level of sales." This is not just any marketing director making this bold statement but Mr Michael Miller of Amstrad, the hi fi and computer company which has raised its profits from £1.3m in 1980 to a predicted £7.5m this year.

Amstrad takes the same direct approach to advertising that it does to manufacture. It produces very little itself, preferring to import machines from South Korea. It also leaves other companies to develop new lines knowing that it can secure an enormous business by bringing out cheaper versions.

This was its approach with the Amstrad 8256 launched just a year ago and now selling over 50,000 units a month. The advertising is handled by Delaney Fletcher Delaney and while it will win few prizes it is superbly adapted to the job in hand. The agency began working for Mr Alan Sugar, the man who created Amstrad, early in 1985. It was approached out of the blue and now handles most of the £12.5m advertising spend of the company, a sum that has trebled in the past year.

Much of the money has gone on the successful launch of the 8256, a word processor with many of the attributes of a computer and which has staggered the market by selling for £399. This gave Delaney Fletcher Delaney

its selling line: "More than a word processor for less than a typewriter."

Most of the advertising is concentrated on television, going in bursts linked to the arrival of supplies—at certain periods demand has outstripped the machines available. The two commercials are aimed at businessmen, and both show off the attractions of the machine while concentrating on its price.

A problem for the agency was how to stress the obvious attraction—the price—without suggesting that it was a cheap product. The light-hearted approach skirts the difficulty. There was also the question of what to call a machine which is as much a computer as a word processor.

The knowledge that Amstrad was to launch a computer this autumn settled the matter. This is now on the market undercutting IBM dramatically with the line "Competitive with you know who. Priced as only we know how."

The launch of the Amstrad 8256 picked up an award for the best consumer durable of the year. The agency got the formula right, by not selling it just on price. There is plenty of sales copy in the press ads in newspaper publications, around an eye-catching headline. It now faces a similar challenge with the computer with the knowledge that Amstrad is already plotting its next move.

Antony Thorncroft



Mr Alan Sugar, chairman of Amstrad Consumer Electronics with the new £399 Pc-compatible PC 1512

The businessman's guide to successful advertising.

Pick your favourite business-to-business medium. Now answer these questions—and stand by for amazement.

Is your favourite business-to-business advertising medium highly cost-effective in terms of response and conversion to sales?	YES <input type="checkbox"/> NO <input type="checkbox"/>	Can you test it economically and get the results quickly?	YES <input type="checkbox"/> NO <input type="checkbox"/>
Does it avoid the wastage of other media because it's seen only by businessmen who are likely to be interested in your product or service?	<input type="checkbox"/> <input type="checkbox"/>	Can you easily use it to compare the effectiveness of alternative messages?	<input type="checkbox"/> <input type="checkbox"/>
Does it allow you to contact potential customers just as and when you choose?	<input type="checkbox"/> <input type="checkbox"/>	Is it unrestrained by the dictates of size-of-space, length-of-time or copy dates?	<input type="checkbox"/> <input type="checkbox"/>
Does it allow you to tell your complete sales story, with maximum creativity?	<input type="checkbox"/> <input type="checkbox"/>	Can you save money the first time you use it, by means of a special offer?	<input type="checkbox"/> <input type="checkbox"/>
Does it reach your target at a receptive moment, with no other advertising alongside?	<input type="checkbox"/> <input type="checkbox"/>	Can you get even greater response from it by using FREEPOST or BUSINESS REPLY—services which themselves offer big discounts the first time you use them?	<input type="checkbox"/> <input type="checkbox"/>
Can it be targeted to any size of business market—from nationwide down to one trading estate?	<input type="checkbox"/> <input type="checkbox"/>	If you've ticked all the yesses, you're using Direct Mail. Congratulations. If not, send us the coupon. Royal Mail	

«DIRECT MAIL»

To: Elizabeth Connolly, FREEPOST (no stamp required), Post Office Direct Mail Section, Room 195, 33 Grosvenor Place, LONDON SW1X 1EE

Please send me your information My company's never used Direct Mail, so we pack on Direct Mail My company's never used Direct Mail, so we may qualify for a first-time user's discount

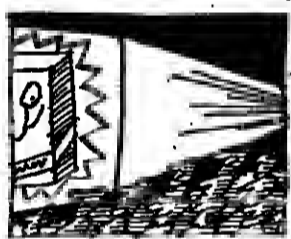
NAME & POSITION _____

COMPANY _____

ADDRESS _____

POSTCODE _____ TELEPHONE _____

Direct route to the young



THESE ARE exciting times for the cinema. It may be small in advertising expenditure in terms—bringing in not much more than £10m in revenue in a year—but it is packing plenty of incident into its affairs. Perhaps the most important is its expanding its audience.

After years of remorseless decline, from 450m cinema visits in the UK in the late 1940s to just 54m in 1984, attendances are on the increase. British Film Year, in 1985, boosted attendances by 31 per cent and the first six months of this year showed a 12 per cent gain over 1985. The cinema is looking towards 80m admissions in 1986.

This gives cinema something to sell to advertisers. In addition all the major cinema owners are refurbishing their houses, and it is quite possible that next year could see an increase to approaching 1,200 in the number of cinema screens for the first time in generations.

Going to the cinema is becoming fashionable; the industry is being talked about in buoyant terms; a visit is now more pleasurable—even the quality of the films seems to have improved.

Against this optimistic backdrop there have been major changes in the organisation of the industry. For years it has been a duopoly and until now Pearl & Dean took over 90 per cent of the revenue and Rank most of the remainder. Then Rank won the contract to provide the advertising in the Star and Classic cinemas, owned by Cannon, from next January; shortly afterwards Cannon acquired ABC and Rank gained this enormous slice of extra business, from next July. By then Rank will be bringing advertisements to 80 per cent of the nation's cinema screens, a sharp turnaround.

A third major change was the disappearance of cinema screens this year of tobacco advertising. Six years ago it provided around 20 per cent of cinema advertising revenue. The contractors, well aware of how the wind was blowing, have made strenuous efforts to attract new clients and by the time it went the tobacco industry was responsible for about 5 per cent of the advertising.

The two most flourishing new customers for the cinema are

grocery brand and financial services. Bisco Bond, with Red Mountain coffee, Nescafe, Weetabix, and Kellogg's Start are just some of the major brands on the screens while banks like NatWest, Barclays and TSB jostle with the building societies.

Electrical goods, publishers, especially newspapers, and cars are other keen advertisers who are pushing revenue up 20 per cent on last year. Indeed it is hard to get bookings in many areas before Christmas.

The two great sales points of the cinema contractors are the dramatic impact of big screen advertising and the nature of the audience—the elusive young who watch little television. Seventy eight per cent of the cinema audience is under 35 and 60 per cent under 25. This determines the nature of the advertising, although Rank is now making a big play for children.

It is able to do so through the flexibility of the medium. You can book a week's campaign in just one cinema or cover the country for a year. While it is possible to link your advertising with one particular film most campaigns are now bought on an Audience Delivery Plan whereby the advertiser decides how many people he wants to see his commercial and pays accordingly.

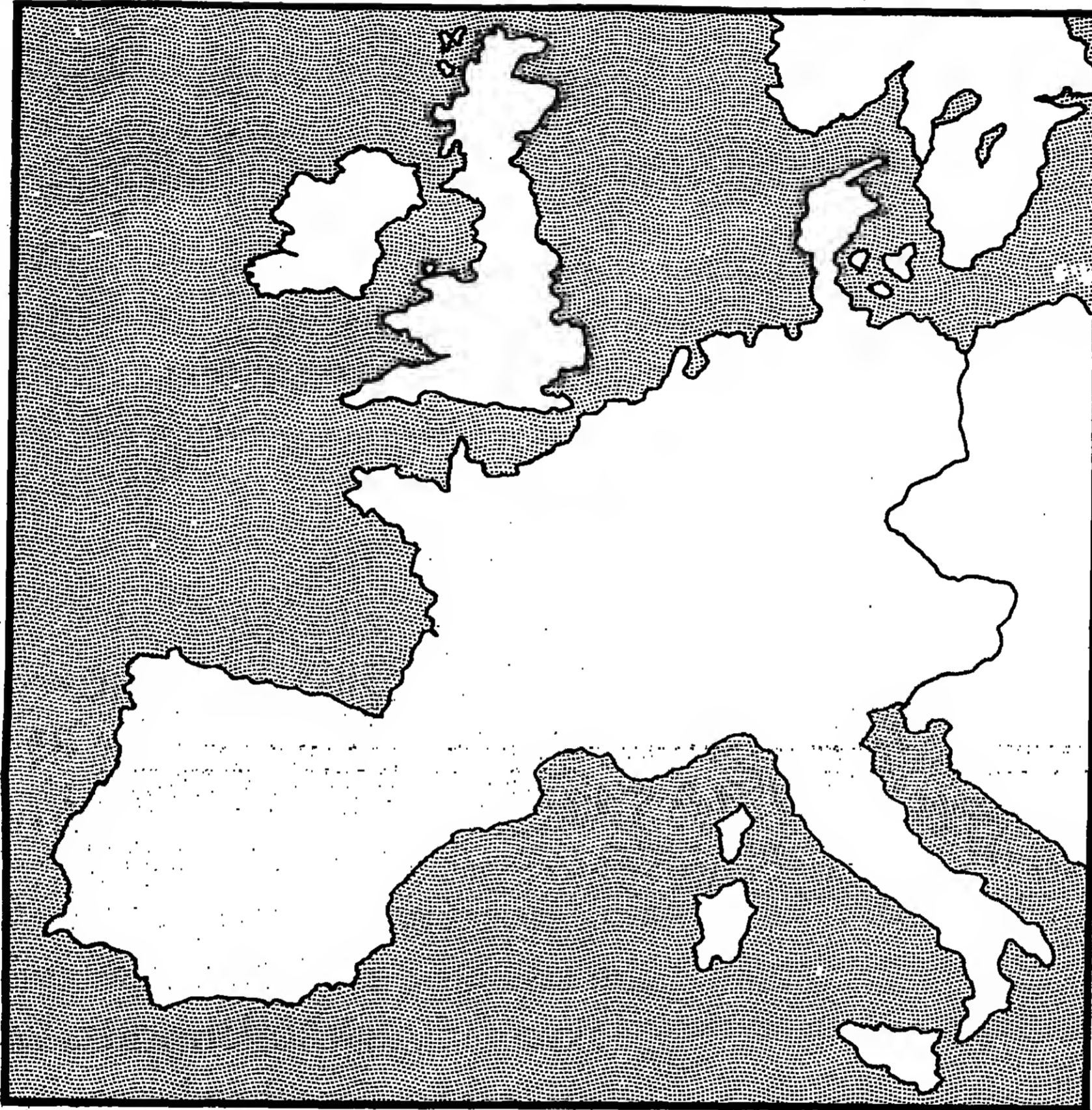
Cinema remains a cheap medium, with only a few advertisers, like Levi, Holsstein and Pernod spending over £500,000 a year. Often the cost of making their commercials can be half the size of the advertising budget but they should run for at least two years.

At the other extreme the local Chinese restaurant can book a spot for between £10-£15 a week—but must commit itself to a 66 week contract. Local advertising remains a useful bread and butter business (growth around £5m a year) but the future lies with persuading major manufacturers that cinema should be added to their schedule. In the past the contractors have been slow to provide a more comprehensive range of services—such as posters in cinemas; vouchers with cinema tickets; couponing in film magazines; and product placement in the actual film—but this is slowly emerging.

Above all cinema is cheap and selective. "Time Out," for example, has booked a three month campaign through Rank in cinemas in the GLC area for £30,000, the cost of a couple of peak time spots on Thames TV. And it knows it will be screened at its target audience.

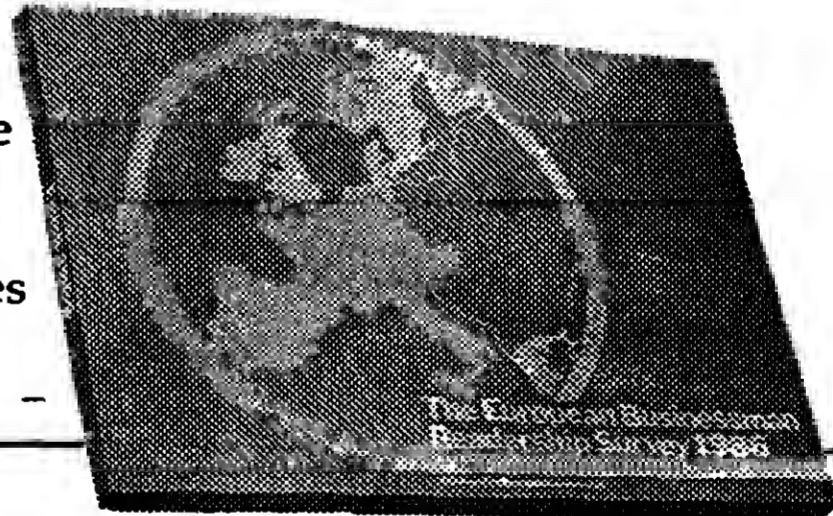
Antony Thorncroft

FT/EBRS



Planning an advertising campaign in the United Kingdom or Continental Europe? Want to reach senior businessmen? Then look no further than the Financial Times. The new EBRS shows conclusively that the Financial Times is the only title to combine high coverage of senior UK businessmen with equally high coverage of their counterparts in Europe.

To find out more about the FT's strengths in other categories covered by EBRS 1986, simply fill in the coupon below.



To:
Beverley Starkey, Market Research Manager
Financial Times, Bracken House
10 Cannon Street, London EC4P 4BY.
Tel: 01-248 8000 ext 3070

Please tick appropriate box

- Yes, I would like to know more about the Financial Times and EBRS 1986, please send me details.
- I would like a presentation of the FT's EBRS results, please arrange for an Advertisement Sales Representative to call on me.

Name	
Position	
Company Address	
Postcode	
Tel	Telex

THE CLOBBER NO REVOLUTION

What will life be like after the Big Bang? How will the restructuring of the securities markets change the shape of the City? Who will be the new elite? And how will the London, Tokyo and New York markets work together?

In The City Revolution, the FT's biggest ever Survey, published on October 27th, twenty specialist writers will examine life after the Big Bang. They will look at every aspect of the changed and the changing City – at why the changes are necessary, how they came about and how they are likely to develop.

It is the kind of Survey the FT does with knowledge, insight and authority. The kind of Survey that will be read immediately, then put aside to refer to again and again.

October 27th. An FT which will be a must for everyone in business. Make sure you order your extra copies in good time.

No FT Survey... no revolutionary comment.